



# Town of Shelburne

2021

# Adopted Budget

General Operating  
General Capital  
Water & Sewer Operating  
Water & Sewer Capital

---

Motion to Adopt – November 9, 2020  
By-Law 56-2020 passed November 23, 2020



## EXPENDITURE SUMMARY

Budget Page	DEPARTMENT EXPENDITURES	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
	<b>GENERAL GOVERNMENT SERVICE</b>										
3	TAXATION WRITE-OFFS	38,534	52,211	38,534	124,935	35,000	(3,534)	0	20,100	20,301	20,504
6	COUNCIL	153,396	141,680	146,958	139,329	163,040	16,082	11	161,083	164,454	167,218
7	ADMINISTRATION	1,301,567	1,758,052	1,255,699	1,579,090	1,376,888	121,189	10	1,461,277	2,148,865	2,402,695
10	TOWN HALL	216,948	243,539	489,573	429,261	472,734	(16,838)	(3)	550,870	474,495	479,774
11	COMMITTEES	15,000	9,957	20,000	14,049	16,000	(4,000)	(20)	16,200	16,404	16,612
		<b>1,725,445</b>	<b>2,205,440</b>	<b>1,950,764</b>	<b>2,286,663</b>	<b>2,063,662</b>	<b>112,899</b>	<b>6</b>	<b>2,209,530</b>	<b>2,824,519</b>	<b>3,086,803</b>
	<b>PLANNING &amp; DEVELOPMENT</b>										
12	BIA	10,500	11,127	10,500	10,500	10,500	0	0	10,500	10,500	10,500
14	PLANNING / ENGINEERING	874,500	1,065,355	850,402	904,479	953,298	102,897	12	863,184	847,332	787,779
17	EDC	325,593	267,586	274,709	196,337	181,469	(93,240)	(34)	118,798	121,174	123,598
		<b>1,210,593</b>	<b>1,344,068</b>	<b>1,135,610</b>	<b>1,111,317</b>	<b>1,145,267</b>	<b>9,657</b>	<b>1</b>	<b>992,482</b>	<b>979,006</b>	<b>921,876</b>
	<b>PROTECTION PERSONS PROPERTY</b>										
19	NVCA	53,420	53,419	53,476	53,476	54,058	582	1	55,409	56,795	58,214
20	FIRE PROTECTION	374,553	372,436	401,776	407,340	455,155	53,379	13	415,607	440,475	465,832
22	POLICE PROTECTION	2,620,571	2,623,992	2,864,608	3,592,030	3,364,630	500,022	17	2,923,809	2,983,015	3,043,410
25	CROSSING GUARDS	89,940	71,971	98,302	52,202	113,721	15,419	16	113,559	135,959	138,678
27	PROPERTY STANDARDS/BYLAW	79,197	81,624	102,602	65,078	106,521	3,918	4	103,551	105,622	107,734
		<b>3,217,681</b>	<b>3,203,442</b>	<b>3,520,765</b>	<b>4,170,126</b>	<b>4,094,084</b>	<b>573,320</b>	<b>16</b>	<b>3,611,936</b>	<b>3,721,866</b>	<b>3,813,869</b>
	<b>ROADS / PUBLIC WORKS</b>										
29	WORKS ROAD ADMINISTRATION	1,635,706	1,576,245	1,667,091	1,636,823	1,751,303	84,212	5	1,969,934	1,863,509	1,857,660
		<b>1,635,706</b>	<b>1,576,245</b>	<b>1,667,091</b>	<b>1,636,823</b>	<b>1,751,303</b>	<b>84,212</b>	<b>5</b>	<b>1,969,934</b>	<b>1,863,509</b>	<b>1,857,660</b>
	<b>STORM SEWER</b>										
31	STORM SEWER	35,050	28,892	85,050	60,997	85,050	0	0	35,451	36,160	36,883
		<b>35,050</b>	<b>28,892</b>	<b>85,050</b>	<b>60,997</b>	<b>85,050</b>	<b>0</b>	<b>0</b>	<b>35,451</b>	<b>36,160</b>	<b>36,883</b>
	<b>ENVIRONMENTAL SERVICE</b>										
32	WASTE MANAGEMENT	72,000	84,370	78,040	62,933	78,040	0	0	79,601	81,193	90,368
		<b>72,000</b>	<b>84,370</b>	<b>78,040</b>	<b>62,933</b>	<b>78,040</b>	<b>0</b>	<b>0</b>	<b>79,601</b>	<b>81,193</b>	<b>90,368</b>
	<b>HEALTH &amp; SOCIAL SERVICES</b>										
34	CEMETERY	93,050	80,919	111,995	104,987	106,600	(5,395)	(5)	114,292	108,018	109,779
		<b>93,050</b>	<b>80,919</b>	<b>111,995</b>	<b>104,987</b>	<b>106,600</b>	<b>(5,395)</b>	<b>-5</b>	<b>114,292</b>	<b>108,018</b>	<b>109,779</b>
	<b>RECREATION &amp; CULTURAL SERVICES</b>										
35	HERITAGE COMMITTEE	4,300	765	2,800	162	2,800	0	0	2,856	2,913	2,971
36	SHARE OF LIBRARY	194,329	197,801	205,036	205,036	215,288	10,252	5	219,594	223,985	228,465
37	LOCAL CULTURAL GRANTS	20,000	18,500	22,000	19,170	25,000	3,000	14	27,300	27,300	27,300
39	PARKS & RECREATION	391,361	374,626	566,825	526,684	715,374	148,549	26	977,805	716,862	731,199
40	FIDDLE PARK	28,950	29,244	10,200	7,284	10,500	300	3	10,710	10,924	11,143
41	TOWN EVENTS	32,353	24,479	24,955	14,792	23,839	(1,116)	(4)	24,285	24,742	25,211
		<b>671,293</b>	<b>645,414</b>	<b>831,816</b>	<b>773,128</b>	<b>992,801</b>	<b>160,985</b>	<b>19</b>	<b>1,262,550</b>	<b>1,006,727</b>	<b>1,026,289</b>
	<b>TOTAL GENERAL EXPENDITURES</b>	<b>8,660,817</b>	<b>9,168,789</b>	<b>9,381,131</b>	<b>10,206,975</b>	<b>10,316,808</b>	<b>935,676</b>	<b>10</b>	<b>10,275,776</b>	<b>10,620,998</b>	<b>10,943,528</b>
	<b>LESS TOTAL GENERAL REVENUES</b>	<b>8,660,817</b>	<b>9,168,789</b>	<b>9,381,131</b>	<b>10,206,975</b>	<b>10,316,808</b>	<b>935,677</b>	<b>10</b>	<b>10,275,776</b>	<b>10,620,998</b>	<b>10,943,528</b>
	<b>DIFFERENCE</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>

REVENUE SUMMARY

Budget Page	DEPARTMENT REVENUES	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
	<b>GENERAL GOVERNMENT SERVICE</b>										
3	TAXATION	6,988,693	7,022,354	7,501,740	7,701,092	8,233,281	731,541	10	8,854,860	9,530,103	9,976,608
4	GENERAL REVENUES	863,185	1,089,908	945,373	946,506	1,035,974	90,601	10	719,704	660,032	617,915
9	TOWN HALL REVENUES	7,650	9,263	7,650	520	150	(7,500)	(98)	7,653	7,806	7,962
		<b>7,859,528</b>	<b>8,121,524</b>	<b>8,454,763</b>	<b>8,648,117</b>	<b>9,269,405</b>	<b>814,642</b>	<b>10</b>	<b>9,582,217</b>	<b>10,197,941</b>	<b>10,602,485</b>
	<b>PLANNING &amp; DEVELOPMENT</b>										
12	BIA LEVY	10,500	10,500	10,500	10,500	10,500	0	0	10,500	10,500	10,500
13	PLANNING REVENUES	332,928	562,049	414,200	439,287	301,190	(113,010)	(27)	263,265	265,218	180,611
16	EDC REVENUES	157,567	89,269	164,374	98,523	72,000	(92,374)	(56)	7,140	7,283	7,428
		<b>500,995</b>	<b>661,818</b>	<b>589,074</b>	<b>548,310</b>	<b>383,690</b>	<b>(205,384)</b>	<b>-35</b>	<b>280,905</b>	<b>283,001</b>	<b>198,539</b>
	<b>PROTECTION SERVICE</b>										
20	FIRE REVENUES	10,000	12,471	12,000	12,466	12,500	500	4	12,000	12,000	12,000
21	POLICE REVENUES	124,544	127,964	122,994	841,496	449,113	326,119	265	0	0	0
26	BY-LAW REVENUES	48,000	53,317	35,000	38,264	35,000	0	0	35,700	36,414	37,142
		<b>182,544</b>	<b>193,752</b>	<b>169,994</b>	<b>892,226</b>	<b>496,613</b>	<b>326,619</b>	<b>192</b>	<b>47,700</b>	<b>48,414</b>	<b>49,142</b>
	<b>ROADS/PUBLIC WORKS</b>										
28	WORKS ADMIN FEES & CHARGES	11,100	19,246	12,000	15,425	10,000	(2,000)	(17)	10,200	10,404	10,612
		<b>11,100</b>	<b>19,246</b>	<b>12,000</b>	<b>15,425</b>	<b>10,000</b>	<b>(2,000)</b>	<b>-17</b>	<b>10,200</b>	<b>10,404</b>	<b>10,612</b>
	<b>STORM SEWER REVENUES</b>										
31	STORM SEWER REVENUES	0	0	0	0	50,000	50,000	100	0	0	0
		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>50,000</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>ENVIRONMENTAL SERVICE</b>										
32	WASTE MANAGEMENT REVENUE	23,100	33,465	24,000	33,179	24,000	0	0	24,480	24,970	25,469
		<b>23,100</b>	<b>33,465</b>	<b>24,000</b>	<b>33,179</b>	<b>24,000</b>	<b>0</b>	<b>0</b>	<b>24,480</b>	<b>24,970</b>	<b>25,469</b>
	<b>HEALTH &amp; SOCIAL SERVICES</b>										
33	CEMETERY REVENUES	36,700	68,513	74,400	60,974	37,000	(37,400)	(50)	37,740	38,495	39,265
		<b>36,700</b>	<b>68,513</b>	<b>74,400</b>	<b>60,974</b>	<b>37,000</b>	<b>(37,400)</b>	<b>-50</b>	<b>37,740</b>	<b>38,495</b>	<b>39,265</b>
	<b>RECREATION &amp; CULTURAL SERVICES</b>										
35	HERITAGE REVENUE	0	0	0	0	0	0	0	0	0	0
38	PARKS & RECREATION REVENUE	21,000	41,918	49,800	3,375	40,300	(9,500)	(19)	286,710	11,924	12,143
40	FIDDLE PARK REVENUE	19,750	19,244	1,000	100	1,000	0	0	1,000	1,000	1,000
41	TOWN EVENTS REVENUE	6,100	9,309	6,100	5,267	4,800	(1,300)	(21)	4,824	4,848	4,873
		<b>46,850</b>	<b>70,471</b>	<b>56,900</b>	<b>8,743</b>	<b>46,100</b>	<b>(10,800)</b>	<b>(40)</b>	<b>292,534</b>	<b>17,773</b>	<b>18,016</b>
	<b>SUBTOTAL DEPARTMENT REVENUE</b>	<b>8,660,817</b>	<b>9,168,789</b>	<b>9,381,131</b>	<b>10,206,975</b>	<b>10,316,808</b>	<b>935,677</b>	<b>10</b>	<b>10,275,776</b>	<b>10,620,997</b>	<b>10,943,528</b>
	<b>TOTAL REVENUES</b>	<b>8,660,817</b>	<b>9,168,789</b>	<b>9,381,131</b>	<b>10,206,975</b>	<b>10,316,808</b>	<b>935,677</b>	<b>10</b>	<b>10,275,776</b>	<b>10,620,997</b>	<b>10,943,528</b>

**FUNCTION: GENERAL GOVERNMENT SERVICE**  
**SERVICE: GENERAL GOVERNMENT TAXATION**  
**REVENUES: 01-0400**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
4010	RESIDENTIAL & FARM TAX	5,896,038	5,898,503	6,258,180	6,255,647	6,544,997	286,817	5	7,151,621	7,509,202	7,884,662
4011	COMMERCIAL & INDUSTRIAL TX	1,059,001	1,056,544	1,221,120	1,223,651	1,288,799	67,679	6	1,353,239	1,420,901	1,491,946
4013	SUPPLEMENTAL TAXATION	33,654	67,307	22,440	221,793	399,485	377,045	1680	350,000	600,000	600,000
	<b>TOTAL TAX REVENUE</b>	<b>6,988,693</b>	<b>7,022,354</b>	<b>7,501,740</b>	<b>7,701,092</b>	<b>8,233,281</b>	<b>731,541</b>	<b>10</b>	<b>8,854,860</b>	<b>9,530,103</b>	<b>9,976,608</b>
4017	TAXES WRITTEN OFF RESIDENTIAL	10,000	35,298	10,000	16,879	10,000	0	0	10,100	10,201	10,303
4018	TAXES WRITTEN OFF COMM	28,534	16,913	28,534	108,056	25,000	(3,534)	-12	10,000	10,100	10,201
	<b>TOTAL TAX WRITEOFFS</b>	<b>38,534</b>	<b>52,211</b>	<b>38,534</b>	<b>124,935</b>	<b>35,000</b>	<b>(3,534)</b>	<b>-9</b>	<b>20,100</b>	<b>20,301</b>	<b>20,504</b>
								0			
	<b>NET GOVERNMENT TAXATION</b>	<b>6,950,159</b>	<b>6,970,143</b>	<b>7,463,206</b>	<b>7,576,157</b>	<b>8,198,281</b>	<b>735,075</b>	<b>10</b>	<b>8,834,760</b>	<b>9,509,802</b>	<b>9,956,104</b>

**Note:**

- 4010 2021 planned MPAC phase in assessment did not occur due to COVID  
Tax Assessment used is based upon MPAC control totals; estimated 5% increase in Levy each year 2022 -2024
- 4013 Supplemental based on estimated Hyland Village occupancies occurring in 2020 / 2021
- 4018 Majority of high assessment appeals were dealt with in 2020

In this budget \$78,338 represents 1% levy increase/decrease (In 2020 1% was \$74,793)

	2020	2021
<b>INCREASE IN TAX RATE OF 1.62%</b>		
Average Single Home Assessment	335,366	335,366
Town Portion of Taxes - NO PHASE IN ASSESSMENT INCREASE	\$2,448.60	\$2,488.25
Annual Increase - Town Portion 1.62% increase on average assessed home		\$39.66
Monthly Increase - Town Portion		\$3.30

<b>2021 SUMMARY WITH THIS BUDGET</b>	
Taxable Assessment Increase	2.91%
- of which Growth increase was	2.91%
Tax Rate Increase	1.62%
Levy (\$\$) Increase	4.74%
Average Home Increase	1.62%

**FUNCTION: GENERAL GOVERNMENT SERVICE**  
**SERVICE: GENERAL GOVERNMENT REVENUES**  
**REVENUES: 01-0401**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
4601	CANADA POST PIL	8,517	8,277	8,350	8,267	8,350	0	0	8,517	8,687	8,861
4602	BOARD OF MANAGEMENT PIL	7,712	7,570	7,911	8,052	7,911	0	0	8,069	8,231	8,395
4622	LCBO PIL	4,478	4,395	4,445	4,525	4,445	(0)	0	4,534	4,625	4,717
4625	ONTARIO HYDRO PIL	2,896	2,856	3,092	3,226	3,092	0	0	3,154	3,217	3,281
4811	OMPF GRANT	365,900	435,700	414,500	414,500	421,300	6,800	2	315,900	265,900	215,900
6200	TAX CERTIFICATES	8,000	9,710	8,000	9,400	8,000	0	0	8,160	8,323	8,490
6201	GENERAL ADMIN FEES & CHARG	4,000	3,479	4,000	7,752	4,000	0	0	4,080	4,162	4,245
6202	TRADE LICENSES, SIGN PERMITS	4,500	3,965	4,500	3,080	4,500	0	0	4,590	4,682	4,775
6203	PROVINCIAL OFFENCES ACT	80,000	106,700	98,000	26,404	50,000	(48,000)	-49	75,000	76,500	78,030
6205	MARRIAGE PERMITS	7,000	9,865	7,000	8,510	7,000	0	0	7,140	7,283	7,428
6206	LOTTERY LICENSES	6,000	7,901	6,000	548	3,000	(3,000)	-50	3,060	3,121	3,184
6207	TAXI LICENCES	2,000	2,115	2,000	1,145	2,000	0	0	2,040	2,081	2,122
6208	MARRIAGE CEREMONY	8,000	8,101	8,000	6,050	8,000	0	0	8,160	8,323	8,490
6300	PENALTIES/INTEREST ON TAXES	105,000	110,178	105,000	111,096	105,000	0	0	107,100	109,242	111,427
6350	PENNY ROUNDING	(1)	0	(1)	0	0	1	-100	0	0	0
6375	HST REBATE - ALLOWANCES	500	460	500	543	500	0	0	0	0	0
6421	BANK INTEREST EARNED	100,000	236,805	175,000	145,396	140,000	(35,000)	-20	142,800	145,656	148,569
6603	TSF FROM ADMIN RESERVE	3,284	308	2,976	0	2,976	0	0	0	0	0
6603	TSF FROM ACCOMODATION RES.	50,000	56,123	50,000	10,211	0	(50,000)	-100	0	0	0
6603	TSF FROM HR RESERVE	36,000	16,000	0	0	25,000	25,000	100	0	0	0
6603	TSF FROM ELECTION RESERVE	7,000	7,000	0	0	0	0	0	15,000	0	0
6603	TSF FROM RESERVE	50,000	50,000	0	0	118,500	118,500	100	0	0	0
6603	TSF FROM COVID RESERVE	0	0	0	0	100,000	100,000	100	0	0	0
6700	HOME HARDWARE LEASE PAYMENT	2,400	2,400	2,400	2,400	2,400	0	0	2,400	0	0
6706	SUMMER STUDENT GRANT	0	0	0	0	0	0	0	0	0	0
6710	FCM GRANT FOR CITYWIDE WORKS	0	0	23,700	0	0	(23,700)	-100	0	0	0
6710	GRANT FROM COUNTY - GENERATOR	0	0	10,000	0	10,000	0	0	0	0	0
6711	TSF FROM GENERAL CAPITAL RES.	0	0	0	0	0	0	0	0	0	0
6710	COVID SAFE RESTART FUNDING	0	0	0	175,400	0	0	0	0	0	0
	<b>GENERAL REVENUES</b>	<b>863,185</b>	<b>1,089,908</b>	<b>945,373</b>	<b>946,506</b>	<b>1,035,974</b>	<b>90,601</b>	<b>10</b>	<b>719,704</b>	<b>660,032</b>	<b>617,915</b>

**ACCOUNT DESCRIPTIONS**

- 4811 OMPF Actual Amount Received Oct 30/20
- 6201 Commissioner Fees, NSF Fees, Pins, Photocopies, Faxing, Other Miscellaneous Fees
- 6207 Based on various renewal fees for Taxi
- 6375 HST on 1/3 Allowance for boards
- 6603 Back Lane Heritage Signs - Tsf from Reserves
- 6603 Includes SDR of \$25,000
- 6603 Tsf from Tax Stabilization Reserve - 1.5% or \$118,500 to bring 6% budget framework down
- 6700 Lease Agreement ends 2023 -will not be renewing due to STP expansion
- 6710 Applying to County of Dufferin for Generator Grant - purchase will still take place without successful securing of grant money
- new COVID Safe Restart Funding - using \$75,400 in 2020 and placing \$100,000 in reserves to be brought forward for 2021

**FUNCTION: GENERAL GOVERNMENT SERVICE**  
**SERVICE: MEMBERS OF COUNCIL**

**EXPENDITURES 01-1010**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7106	COUNCIL SALARIES	112,424	112,424	114,672	114,672	116,966	2,293	2	119,305	122,288	124,734
7150	COUNCIL BENEFITS (CPP)	3,955	4,113	4,174	4,359	4,443	269	6	4,532	4,645	4,738
7151	COUNCIL EHT	2,192	2,279	2,236	2,335	2,281	45	2	2,326	2,385	2,432
7152	COUNCIL WSIB - BRD MEMBERS	0	21	0	46	50	50	0	50	50	50
7367	COUNCIL CONFERENCES	12,000	3,432	12,000	0	6,000	(6,000)	-50	12,000	12,000	12,000
7369	COUNCIL NEWSLETTERS	4,500	2,837	4,000	0	4,000	0	0	4,080	4,182	4,266
7370	COUNCIL MATERIALS/SUPPLIES	11,950	11,639	3,500	786	3,500	0	0	3,570	3,659	3,732
7371	CDRC PUBLIC BOARD MEMBERS	1,000	650	1,000	800	1,000	0	0	1,000	1,000	1,000
7372	LIBRARY PUBLIC BOARD MEMBERS	2,000	1,100	2,000	1,300	2,000	0	0	2,000	2,000	2,000
7374	POLICE SERVICE BRD WAGE	2,375	2,560	2,375	2,965	1,800	(575)	-24	1,200	1,200	1,200
7401	COUNCIL CELL PHONE(S)	1,000	626	1,000	624	1,000	0	0	1,020	1,046	1,066
7375	ANTI-RACISM INITIATIVES	0	0	0	11,442	20,000	20,000	100	10,000	10,000	10,000
	<b>COUNCIL EXPENDITURES</b>	<b>153,396</b>	<b>141,680</b>	<b>146,958</b>	<b>139,329</b>	<b>163,040</b>	<b>16,082</b>	<b>11</b>	<b>161,083</b>	<b>164,454</b>	<b>167,218</b>

- 7106 In accordance with By-Law 37-2018 setting Council Annual Remuneration for the current term 2018-2023
- 7367 In accordance with Council Conference Policy adopted in 2018 - \$2,000/councillor (Mayor & Deputy Mayor picked up at County Level)
- 7370 Includes Council New Year's Levy Skating Day - \$400; Council Education Session \$1,000
- 7374 2 mths SPS Board Members - 10 mths OPP Board Members
- new Anti-Racism Initiatives as directed by council based on Task Force Recommendations



**FUNCTION: GENERAL GOVERNMENT SERVICE**

**SERVICE: ADMINISTRATION**

**EXPENDITURES 01-1020**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	ADMIN SALARIES	637,495	622,440	620,725	569,675	775,501	154,776	25	791,011	806,831	822,968
7150	ADMIN BENEFITS	147,497	150,445	157,676	154,764	196,760	39,084	25	200,695	204,709	208,803
7151	ADMIN EHT	12,857	12,752	13,828	12,932	16,374	2,546	18	16,701	17,035	17,376
7152	ADMIN WSIB	18,092	17,455	17,560	16,734	21,444	3,884	22	21,873	22,311	22,757
7302	ADMIN OFFICE SUPPLIES	10,000	5,932	10,000	6,186	10,000	0	0	10,200	10,404	10,612
7303	ADMIN COPYING & PRINTING	10,000	11,952	10,000	12,547	10,000	0	0	10,200	10,404	10,612
7305	ADMIN LEASED EQUIPMENT	7,000	7,050	7,000	9,029	7,000	0	0	7,300	7,300	7,300
7306	ADMIN EDUCATIONAL COURSE	5,000	1,258	5,000	111	5,000	0	0	5,100	5,202	5,306
7314	ADMIN OTHER & SUPPLIES	16,000	16,094	16,000	20,443	16,000	0	0	16,320	16,646	16,979
7315	ADMIN COMPUTER / SUPPORT	150,752	131,330	112,742	59,663	72,033	(40,709)	-36	70,000	89,900	72,800
7317	ADMIN ASSET MGMT (CITYWIDE)	15,000	8,009	15,000	8,272	15,000	0	0	15,300	15,606	15,918
7351	ADMIN CONFERENCE EXPENSES	8,500	7,304	9,500	554	9,500	0	0	9,690	9,884	10,081
7352	ADMIN MEMBERSHIP FEES	6,800	5,828	7,387	7,237	7,500	113	2	7,650	7,803	7,959
7353	ADMIN AUDIT FEES	33,000	41,192	29,775	28,045	35,000	5,225	18	35,700	36,414	37,142
7360	ADMIN HUMAN RESOURCES	26,000	4,114	25,000	305	30,000	5,000	20	15,000	15,300	15,606
7361	ADMIN INSURANCE	77,000	54,356	91,530	57,436	87,000	(4,530)	-5	88,740	90,515	92,325
7362	ADMIN LEGAL FEES	12,000	2,580	12,000	2,488	12,000	0	0	12,240	12,485	12,734
7364	ADMIN POSTAGE & COURIER	11,500	11,901	12,000	14,468	12,000	0	0	12,240	12,485	12,734
7401	ADMIN TELEPHONE & CELL PHONES	12,500	13,079	12,500	14,279	15,000	2,500	20	15,300	15,606	15,918
7403	ADMIN BANK SERVICE CHARGE	4,540	5,600	5,500	8,866	8,800	3,300	60	8,976	9,156	9,339
7405	ADMIN ADVERTISING	6,000	2,579	5,000	5,877	5,000	0	0	4,000	4,080	4,162
7406	ADMIN BIRD CONTROL PROG	2,000	1,656	2,000	1,724	2,000	0	0	2,040	2,081	2,122
7408	ADMIN ELECTIONS (&Tsf to Reserve)	5,000	5,000	5,000	5,000	5,000	0	0	25,000	5,000	5,000
7510	ADMIN TSF TO ADMIN CAPITAL	13,750	12,662	0	0	0	0	0	60,000	0	0
7520	BACK LANE NAMING SIGNS	3,284	308	2,976	0	2,976	0	0	0	0	0
7600	TSF TO ADMIN RESERVE	0	0	0	123,700	0	0	0	0	0	0
7600	TSF TO HR RESERVE	0	22,000	0	0	0	0	0	0	0	0
7601	TSF TO CONTINGENCY RESERVE	0	0	0	0	0	0	0	0	0	0
7606	ADMIN STUDY - RE: FACILITIES	50,000	56,123	50,000	10,211	0	(50,000)	-100	0	0	0
7607	TRANSFER TO CAPITAL RESERVE	0	527,052	0	428,544	0	0	0	0	721,709	966,140
	<b>ADMIN EXPENDITURES</b>	<b>1,301,567</b>	<b>1,758,052</b>	<b>1,255,699</b>	<b>1,579,090</b>	<b>1,376,888</b>	<b>121,189</b>	<b>10</b>	<b>1,461,277</b>	<b>2,148,865</b>	<b>2,402,695</b>



**ACCOUNT DESCRIPTIONS**

7101	Includes grid moves & staff reallocations to cemetery, planning & police; staffing review and reassignments as per CAO report		
7150	Great West Life Premium - estimated at 5% increase		
7305	Pitney Bowes Lease & Excel Business Systems Lease		
7314	Includes \$82/mth for service & guarantee for new folding machine		
7314	Includes current CRA mileage rates		
<b>7315</b>	<b>Keystone Annual Licensing Fee</b>	\$	10,500
	Escribe Annual Licensing Fee	\$	12,900
	County of Dufferin IT Services	\$	13,000
	Website Licensing & Hosting	\$	6,400 (Eolutions Group)
	Watchguard Firewall Replacement	\$	1,500
	Laserfiche upgrades & training	\$	5,000
	Laserfiche Annual License Fee	\$	2,600 (Sept to Sept)
	Bang the Table (50%)	\$	3,920
	Software, Domain & Email Licenses	\$	8,050
	LED Sign upgade at Townhall	\$	1,738
	Billboard LED sign Hosting Fees	\$	180 (\$15/mth)
	Laptop & Desktop Replacements	\$	5,000
	<b>Total of Account 7315</b>	<b>\$</b>	<b>72,033 (incl. 1.76% HST)</b>
7317	CityWide Annual License Fee & Updates	\$	15,000
7360	Service Delivery Review Estimated cost (\$25,000) consultant - CSP - Sustainable Goal Target T2 - Municipal services review and evaluation		
7361	Cowan estimated premium plus allowance for settlement of O/S claims & Cyber Insurance Policy Premium		
7403	Includes Uploading online pymts (increased use due to covid) - CSP - Engaged Goal Target T5 - Improve Technology		
7405	MTO Corridor LED signs now required to pay 5 years upfront (\$300x5=\$1,500 in 2020) next pymt will be 2025		
7408	Setting aside \$5,000/yr to help offset election year expenses		
7510	Tsf to Capital - No 2020 Capital Plan identified		
7520	Back Lane Renaming - Heritage offset by revenue		

7607	<b>Recommended Distribution of 2020 Surplus</b>	\$	<b>428,544</b>
	Additional Year End Recognized Surplus	\$	170,578
	General Capital Reserve	\$	248,528 suggestion presented at budget time
	Tax Stabilization Reserve	\$	9,438 suggestion presented at budget time
		\$	-
		<b>\$</b>	<b>428,544</b>

**FUNCTION: GENERAL GOVERNMENT SERVICE**

**SERVICE: TOWN HALL**

**REVENUES 01-1035**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5408	BOOKED LABOUR	150	0	150	0	150	0	0	153	156	159
5409	CONCERT HALL RENT	7,500	9,263	7,500	520	0	(7,500)	-100	7,500	7,650	7,803
5411	TOWN HALL TSF FROM RESERVES	0	0	0	0	0	0	0	0	0	0
	<b>TOWN HALL REVENUE</b>	<b>7,650</b>	<b>9,263</b>	<b>7,650</b>	<b>520</b>	<b>150</b>	<b>(7,500)</b>	<b>-98</b>	<b>7,653</b>	<b>7,806</b>	<b>7,962</b>

5409 Pending - Grace Tipling Revitalization, Fee Review & Rental Strategy, COVID Implications

**FUNCTION: GENERAL GOVERNMENT SERVICE**  
**SERVICE: TOWN HALL**

**EXPENDITURES 01-1035**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	TOWN HALL LABOUR	87,576	22,510	82,197	23,001	116,706	34,509	42	119,040	121,420	123,849
7150	TOWN HALL BENEFITS	18,640	1,830	20,439	2,861	24,561	4,122	20	25,053	25,554	26,065
7151	TOWN HALL EHT	1,694	542	1,986	450	2,440	453	23	2,488	2,538	2,589
7152	TOWN HALL WSIB	2,737	876	2,903	657	3,566	662	23	3,637	3,710	3,784
7369	TOWN HALL CELL PHONE	1,000	151	1,000	583	1,300	300	30	1,326	1,353	1,380
7395	TOWN HALL ELEVATOR	11,000	9,292	11,000	9,566	11,000	0	0	11,220	11,444	11,673
7403	TOWN HALL MAINT/MATERIALS	29,000	15,638	25,954	43,191	37,900	11,946	46	30,000	30,600	31,212
7405	TOWN HALL HYDRO & WATER	38,000	37,709	21,202	18,697	34,000	12,798	60	34,680	35,374	36,081
7408	TOWN HALL GAS EXPENSE	5,000	4,534	2,082	2,202	4,700	2,618	126	4,794	4,890	4,988
7418	MECHANICAL SYSTEM & HVAC	6,000	8,507	6,000	15,915	6,000	0	0	6,120	6,242	6,367
7419	TOWN HALL OTHER SERVICES	5,000	2,204	5,000	2,328	20,000	15,000	300	20,400	20,808	21,224
7510	TOWN HALL TSF TO CAPITAL	6,300	6,146	104,247	104,247	0	(104,247)	-100	81,550	0	0
7600	TSF TO TOWN HALL RESERVE (CAP)	5,000	133,598	5,000	5,000	10,000	5,000	100	10,000	10,000	10,000
7600	EMERGENCY SERVICES ACCOM RES	0	0	200,562	200,562	200,562	0	0	200,562	200,562	200,562
	<b>TOWN HALL EXPENDITURES</b>	<b>216,948</b>	<b>243,539</b>	<b>489,573</b>	<b>429,261</b>	<b>472,734</b>	<b>(16,838)</b>	<b>-3</b>	<b>550,870</b>	<b>474,495</b>	<b>479,774</b>

**NET FUNDS TO BE RAISED**                      **(209,298)**      **(234,277)**      **(481,923)**      **(428,741)**      **(472,584)**      **9,338**                      **(95)**      **(543,217)**      **(466,689)**      **(471,811)**

**ACCOUNT DESCRIPTIONS**

- 7101 Includes cost of Supervisor of Buildings & Facilities (40 hrs), Cleaning Personnel (40 hrs) (Extra Cleaning due to COVID)
- 7403 Bldg Maintenance includes extra cleaning supplies & PPE, touchless faucets & touchless towel dispensers & soap dispensers \$7,500
- 7419 Includes Pest Control & Equipment Rental - Security Monitoring and Installation of Hardwired Cameras & Door Sensors (\$15,000) (Insurance requirement)
- 7510 Unspent 2020 amount put in Reserves to fund the project in 2021 capital projects
- 7600 Transfers to Reserve for future Townhall expenditures over and above maintenance (New in 2019)
- 7600 Transfer to Emergency Services Accomodation Reserve - for future debt payment as per **2021 Budget Framework Report**

**FUNCTION: GENERAL GOVERNMENT SERVICE**  
**SERVICE: COMMITTEES**

**EXPENDITURES 01-1060**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7105	HEALTH & SAFETY COMMITTEE	14,000	9,657	14,000	9,049	10,000	(4,000)	-29	10,200	10,404	10,612
7110	EMERGENCY MANAGEMENT	500	300	500	0	500	0	0	500	500	500
7110	EMERGENCY MGMT TSF TO RESERVE	0	0	5,000	5,000	5,000	0	0	5,000	5,000	5,000
7111	ACCESSIBILITY COMMITTEE	500	0	500	0	500	0	0	500	500	500
	<b>COMMITTEE EXPENDITURES</b>	<b>15,000</b>	<b>9,957</b>	<b>20,000</b>	<b>14,049</b>	<b>16,000</b>	<b>(4,000)</b>	<b>-20</b>	<b>16,200</b>	<b>16,404</b>	<b>16,612</b>

7105 Health & Safety Services provided by County of Duffeirn

7110 Emergency Management Reserve set up starting in 2020 as per [2020 Budget Framework Report](#)

7111 Removed from budget in 2018 and added back by committee in 2019 - includes supplies, printing, advertising, education

**FUNCTION: PLANNING & DEVELOPMENT**

**SERVICE: BIA**

**REVENUES 01-1080**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5400	BIA SPECIAL LEVY	10,500	10,500	10,500	10,500	10,500	0	0	10,500	10,500	10,500
	<b>BIA REVENUES</b>	<b>10,500</b>	<b>10,500</b>	<b>10,500</b>	<b>10,500</b>	<b>10,500</b>	<b>0</b>	<b>0</b>	<b>10,500</b>	<b>10,500</b>	<b>10,500</b>

**EXPENDITURES 01-1080**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7900	BIA EXPENDITURE	10,500	11,127	10,500	10,500	10,500	0	0	10,500	10,500	10,500
	<b>BIA EXPENDITURES</b>	<b>10,500</b>	<b>11,127</b>	<b>10,500</b>	<b>10,500</b>	<b>10,500</b>	<b>0</b>	<b>0</b>	<b>10,500</b>	<b>10,500</b>	<b>10,500</b>

<b>NET FUNDS TO BE RAISED</b>	<b>0</b>	<b>(627)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
-------------------------------	----------	--------------	----------	----------	----------	----------	----------	----------	----------	----------	----------

7900 No 2021 budget provided by BIA yet

**FUNCTION: PLANNING & DEVELOPMENT**  
**SERVICE: PLANNING & DEVELOPMENT**

**REVENUES 01-1090**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5400	PLANNING APPLICATION FEES	100,000	224,435	150,000	125,645	75,000	(75,000)	-50	76,500	78,030	79,591
5401	ZONING CERTIFICATES	1,000	1,010	1,000	400	750	(250)	-25	765	780	796
5403	MUNICIPAL APPROVALS	5,000	7,820	15,000	19,915	20,000	5,000	33	20,400	20,808	21,224
5406	SEWER SHARE OF DEVELOPMENT	0	0	9,000	9,000	9,000	0	0	9,000	9,000	9,000
5407	DC SHARE OF GROWTH STUDIES	65,000	0	127,000	44,663	155,000	28,000	22	50,000	50,000	0
5408	DEVELOPER LOT FEES	0	17,690	73,200	124,440	2,440	(70,760)	-97	97,600	97,600	61,000
5409	WATER SHARE OF DEVELOPMENT	0	0	9,000	9,000	9,000	0	0	9,000	9,000	9,000
5411	RECOVERABLE - SUMMERHILL TREES	136,928	106,097	0	0	0	0	0	0	0	0
5411	RECOVERABLE FROM DEVELOPERS	0	104,210	0	96,336	0	0	0	0	0	0
5413	CASH IN LIEU OF PARKLAND REV	0	88,000	0	9,887	0	0	0	0	0	0
5420	TSF FROM OPERATING RESERVE	25,000	12,787	30,000	0	30,000	0	0	0	0	0
	<b>PLANNING REVENUES</b>	<b>332,928</b>	<b>562,049</b>	<b>414,200</b>	<b>439,287</b>	<b>301,190</b>	<b>(113,010)</b>	<b>-27</b>	<b>263,265</b>	<b>265,218</b>	<b>180,611</b>

**REVENUES INCLUDE:**

- 5400 Includes : Rezoning, Consents, Minor Variances & Site Plan Revenues & Developer Driven Revenues
- 5403 Includes : Building Permit Approvals
- 5407 DC transfer to help offset costs of studies
- 5408 Estimated Developer Lot Fees (Hyland Village paid most in 2020; 2022 and out is Fieldgate)
- 5420 Tsf from Fiddle Park Master Plan Reserve set up in 2019 from the surplus and not transferred in 2020

**FUNCTION: PLANNING & DEVELOPMENT**

**SERVICE: PLANNING & DEVELOPMENT**

**EXPENDITURES 01-1090**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	TOWN STAFF PLANNING LABOUR	25,000	25,000	30,000	30,000	5,000	(25,000)	-83	5,100	5,202	5,306
7101	TOWN STAFF LABOUR	167,647	166,849	174,677	171,191	169,934	(4,743)	-3	173,332	176,799	180,335
7102	PLANNER CONTRACT LABOUR (GSP)	265,000	210,282	250,000	202,580	280,000	30,000	12	285,600	291,312	297,138
7103	ENGINEER CONTRACT LABOUR (SBA)	100,000	166,397	115,000	240,878	200,000	85,000	74	204,000	208,080	212,242
7104	GIS & ESRI LICENSE & PSD Member	10,000	4,699	10,000	4,500	10,000	0	0	11,700	11,934	12,173
7107	PLANNING ADVERTISING	5,000	2,546	5,000	3,565	5,000	0	0	5,100	5,202	5,306
7108	PLANNING SUPPLIES & OTHER	2,000	1,424	2,000	1,902	4,000	2,000	100	2,000	2,040	2,081
7110	PLANNING & DEV LEGAL	10,000	9,884	40,000	20,149	40,000	0	0	40,800	10,000	10,200
7150	PLANNING & DEV - BENEFITS	40,322	39,853	43,132	43,060	45,343	2,210	5	46,250	47,175	48,118
7151	PLANNING & DEV - EHT	3,284	3,202	3,505	3,359	3,620	115	3	3,692	3,766	3,841
7152	PLANNING & DEV - WSIB	4,820	4,518	4,587	4,508	4,902	315	7	5,000	5,100	5,202
7153	GROWTH STUDIES - DC STUDY	25,000	12,787	62,000	80,842	25,000	(37,000)	-60	0	0	0
7153	MASTER SERVICING STUDY et al	75,000	0	75,000	22,745	75,000	0	0	75,000	75,000	0
7153	PARK MASTER PLAN	0	0	30,000	1,397	80,000	50,000	167	0	0	0
7155	SUMMERHILL STREET TREES	136,928	106,097	0	3,015	0	0	0	0	0	0
7160	TRANSFER TO RESERVES	0	221,900	0	60,000	0	0	0	0	0	0
7401	PLANNING & DEV - CELL PHONES	1,500	1,209	1,500	901	1,500	0	0	1,530	1,561	1,592
7451	PLANNING & DEV - EDUCATION	1,500	0	1,000	0	1,000	0	0	1,020	1,040	1,061
7452	PLANNING & DEV - CONFERENCES	1,500	708	3,000	0	3,000	0	0	3,060	3,121	3,184
7511	TSF TO CASH IN LIEU OF PARKING	0	0	0	0	0	0	0	0	0	0
7512	TSF TO CASH IN LIEU OF PARKLAND	0	88,000	0	9,887	0	0	0	0	0	0
	<b>PLANNING EXPENDITURES</b>	<b>874,500</b>	<b>1,065,355</b>	<b>850,402</b>	<b>904,479</b>	<b>953,298</b>	<b>102,897</b>	<b>12</b>	<b>863,184</b>	<b>847,332</b>	<b>787,779</b>

**NET FUNDS TO BE RAISED**                      **(541,572)**      **(503,306)**      **(436,202)**      **(465,192)**      **(652,108)**      **(215,907)**                      **49**      **(599,919)**      **(582,114)**      **(607,168)**



**FUNCTION: PLANNING & DEVELOPMENT**

**SERVICE: PLANNING & DEVELOPMENT**

- 7101 Share of Clerk's Dept Labour & Director of Development & Operations & GIS Technician
- 7102 Planning Contract Labour- General Services - includes Junior Planner 3 days a week (started in 2020)
- 7103 Engineering Contract Labour - General Services
- 7104 Includes ESRI License 2021 - \$6,000; 2022 \$7,500 + Air Photo Charges
- 7108 Includes Supplies, Postage, Mileage, etc
- 7110 Legal increased to cover LPAT appeal(s)
- 7153 DC Study Amendment \$ 25,000 Remainder of DC Study - Soft Services (CBC Legislation)  
CSP - Sustainable Goal Target T1 Long Term Financial & T3 Invest in Infrastructure
- 7153 Master Servicing Study \$ 75,000 offset by Transfer from DC's (Total cost estimated up to \$175,000 spread over multiple years)  
CSP - Sustainable Goal Target T1 Long Term Financial & T3 Invest in Infrastructure
- 7153 Fiddlepark Master Plan (2020 now 2021) \$ 30,000 CSP - Livable Goal Target T10 - Improve and enhance parks and rec - KPI A
- 7153 Parks Master Plan (2021) \$ 50,000 CSP - Livable Goal Target T10 - Improve and enhance parks and rec - KPI D
- 7160 Tsf to Reserve - deferred revenues for development
- 7452 Includes OGRA for Director of Dev & Operations; Public Sector Digest for GIS Coordinator

**FUNCTION: PLANNING & DEVELOPMENT**  
**SERVICE: ECONOMIC DEVELOPMENT**

**REVENUES 01-1095**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5405	EDC FUNCTION REVENUE	6,000	6,695	5,500	0	3,000	(2,500)	-45	3,060	3,121	3,184
5407	EDC SPONSORSHIP & DONATIONS	3,000	5,565	4,000	500	4,000	0	0	4,080	4,162	4,245
5408	EDC TSF FROM RESERVES	31,627	3,892	10,000	0	0	(10,000)	-100	0	0	0
5408	EDC TSF FROM RES - WAYFINDING	0	0	50,500	50,000	0	(50,500)	-100	0	0	0
5408	EDC TSF FROM RES - GRACE TIPLING	0	0	14,500	2,113	0	(14,500)	-100	0	0	0
5408	EDC TSF FROM RES - REVITALIZAT'N	23,505	8,998	15,874	10,310	0	(15,874)	-100	0	0	0
5408	EDC TSF FROM RES - OMAFRA	15,000	0	0	0	0	0	0	0	0	0
5408	EDC TSF FROM RES - TRAIL/CYL MP	0	0	0	0	40,000	40,000	100	0	0	0
5409	EDC RED GRANT (CIP & WEBSITE)	63,435	62,316	0	0	0	0	0	0	0	0
5409	EDC OMAFRA SOCIAL ENTER. GRANT	15,000	0	0	0	0	0	0	0	0	0
5409	EDC GRANTS - TRAIL/CYCLING M.P.	0	0	55,000	30,000	25,000	(30,000)	-55	0	0	0
5411	EDC PROJECT CONTRIBUTORS	0	500	8,000	5,600	0	(8,000)	-100	0	0	0
5412	EDC JOB FAIR REVENUE	0	1,302	1,000	0	0	(1,000)	-100	0	0	0
	<b>EDC REVENUES</b>	<b>157,567</b>	<b>89,269</b>	<b>164,374</b>	<b>98,523</b>	<b>72,000</b>	<b>(92,374)</b>	<b>-56</b>	<b>7,140</b>	<b>7,283</b>	<b>7,428</b>

5409 For Trails & Cycling Master Plan - County of Dufferin \$30,000 rec'd in 2020; \$25,000 other sources (Central Counties/Public Health)

5411 2020 - Innoweave - \$8,000 for Grace Tipling Hall - **CSP - Livable Goal Target T12 - Support and celebrate arts and culture**

**FUNCTION: PLANNING & DEVELOPMENT**  
**SERVICE: ECONOMIC DEVELOPMENT**

**EXPENDITURES 01-1095**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	EDC COORDINATOR LABOUR	61,876	59,135	63,041	59,453	65,498	2,457	4	66,808	68,144	69,507
7150	EDC BENEFITS	15,985	16,007	16,902	16,791	17,857	955	6	18,214	18,578	18,950
7151	EDC EHT	1,212	1,159	1,235	1,167	1,283	48	4	1,309	1,335	1,362
7152	EDC WSIB	1,823	1,871	1,860	1,705	1,937	77	4	1,976	2,015	2,056
7250	EDC CONFERENCES	1,500	1,598	1,500	1,675	1,500	0	0	1,530	1,561	1,592
7251	HILLS OF HEADWATERS	9,237	9,237	0	0	0	0	0	0	0	0
7252	EDC PROJECT - C.I.P.	57,999	27,578	0	0	0	0	0	0	0	0
7253	EDC PROJECT - WEBSITE	37,063	32,372	0	0	0	0	0	0	0	0
7254	EDC PROJECT - G. TIPLING REVITAL	30,000	0	22,500	7,113	0	(22,500)	-100	0	0	0
7255	EDC PROJECT - WAYFINDING SIGNS	50,000	0	50,000	50,000	0	(50,000)	-100	0	0	0
7256	EDC PROJECT - Trails & Cycling MP	0	0	65,000	0	65,000	0	0	0	0	0
7301	EDC MEMBERSHIP & SUBSCRIPTIONS	1,448	1,243	1,091	1,331	1,829	738	68	1,865	1,902	1,940
7302	MARKETING / ADVERTISING	13,300	1,305	14,500	7,155	10,000	(4,500)	-31	10,200	10,404	10,612
7303	WORKSHOPS/TRAINING/MILEAGE	3,745	3,056	3,745	1,278	3,745	0	0	3,820	3,896	3,974
7305	EDC WEBSITE ENGAGEMENT TOOL	3,920	4,070	3,562	3,562	3,920	358	10	3,998	4,078	4,160
7306	INDUSTRIAL DEVELOPMENT	2,000	262	2,000	25	500	(1,500)	-75	510	520	531
7307	SMALL BUSINESS ENTERPRISE	2,900	2,900	2,900	2,900	2,900	0	0	2,958	3,017	3,078
7308	EDC PUBLIC RELATIONS	10,500	9,614	5,500	937	4,000	(1,500)	-27	4,080	4,162	4,245
7309	EDC TSF TO RESERVES	0	85,000	0	30,000	0	0	0	0	0	0
7314	EDC MATERIALS & SUPPLIES	1,500	107	1,500	176	1,500	0	0	1,530	1,561	1,592
7315	AMO MAIN ST REVITALIZATION	19,585	8,998	15,874	11,069	0	(15,874)	-100	0	0	0
7316	EDC JOB FAIR EXPENSES	0	2,074	2,000	0	0	(2,000)	-100	0	0	0
7510	EDC TRANSFER TO CAPITAL	0	0	0	0	0	0	0	0	0	0
	<b>EDC EXPENDITURES</b>	<b>325,593</b>	<b>267,586</b>	<b>274,709</b>	<b>196,337</b>	<b>181,469</b>	<b>(93,240)</b>	<b>-34</b>	<b>118,798</b>	<b>121,174</b>	<b>123,598</b>

**NET FUNDS TO BE RAISED**                      **(168,026)**      **(178,317)**      **(110,335)**      **(97,814)**      **(109,469)**                      **866**                      **-1**      **(111,658)**      **(113,891)**      **(116,169)**

**EDC ACCOUNT DESCRIPTION**

7250	EDCO Conference & Accommodations	\$	1,500	
<b>PROJECTS</b>				
7254	Grace Tipling Revitalization	\$	-	(offset by Transfer from Reserve & Innoweave Donation)
	- CSP Livable Goal T12 - Support and celebrate arts and culture			
7255	Wayfinding & Gateway Signs (carried forward from 2019)	\$	-	(matched/managed by Central Counties Regional Tourism Agency - \$100,000 project)
	- CSP Livable Goal Target T11 - Improve community connections			
	Trails & Cycling Master Plan	\$	65,000	(offset by Dufferin Cty Grant, Other Grant sources & Tsf from Reserves)
	- CSP Livable Goal Target T10 - Improve and enhance parks and recreation services			
		\$	<b>65,000</b>	
7301	<b>Memberships &amp; Subscriptions</b>			
	EDCO	\$	321	
	EDAC	\$	310	
	Hootsuite	\$	348	
	PIC Monkey	\$	120	Graphic Design
	Licidpress	\$	240	Graphic Design
	Canva	\$	150	Graphic Design
	Mail Chip (Replaces Constant Contact)	\$	300	
	Befunky	\$	40	Graphic Design
		\$	<b>1,829</b>	
7302	Photography Contract	\$	9,000	- CSP Engaged Goal Targets T5 to T8
	General Advertising	\$	1,000	
		\$	<b>10,000</b>	
7303	Includes Mileage/Workshops/Education	\$	3,745	
7305	Bang the Table Online Engagement (50%)	\$	3,920	
7306	Industry Development Open Ended	\$	-	
	Events attended by EDC Members	\$	500	
		\$	<b>500</b>	
	EDC Functions offset by Revenue Line 5405			
7308	EDC Breakfast	\$	4,000	- CSP Engaged Goal Target T8 - Enhance Marketing & Education
		\$	<b>4,000</b>	

**FUNCTION: PROTECTION SERVICES**

**SERVICE: NVCA**

**EXPENDITURES 01-1050**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7700	NVCA REQUISITION	53,420	53,419	53,476	53,476	54,058	582	1	55,409	56,795	58,214
	<b>NVCA EXPENDITURES</b>	<b>53,420</b>	<b>53,419</b>	<b>53,476</b>	<b>53,476</b>	<b>54,058</b>	<b>582</b>	<b>1</b>	<b>55,409</b>	<b>56,795</b>	<b>58,214</b>

**Budget Provided by NVCA**

7700	NVCA Operating Costs	\$	51,250	
7700	NVCA Capital Costs	\$	2,808	
7700	**Special One Time (2018)	\$	-	(Integrated Watershed Mgmt Plan - FCM Grant)
		\$	54,058	

**FUNCTION: PROTECTION SERVICES**  
**SERVICE: FIRE PROTECTION**

**REVENUES 01-2010**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5403	FIRE - BELL TOWER LEASE PYMT	10,000	12,471	12,000	12,466	12,500	500	4	12,000	12,000	12,000
	<b>FIRE REVENUES</b>	<b>10,000</b>	<b>12,471</b>	<b>12,000</b>	<b>12,466</b>	<b>12,500</b>	<b>500</b>	<b>4</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>

**EXPENDITURES 01-2010**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7151	FIRE - REQUISITION TO SDFD	364,553	359,965	389,776	394,874	442,655	52,879	14	403,607	428,475	453,832
7365	FIRE - BELL LEASE OWED TO FIRE	10,000	12,471	12,000	12,466	12,500	500	4	12,000	12,000	12,000
	<b>FIRE EXPENDITURES</b>	<b>374,553</b>	<b>372,436</b>	<b>401,776</b>	<b>407,340</b>	<b>455,155</b>	<b>53,379</b>	<b>13</b>	<b>415,607</b>	<b>440,475</b>	<b>465,832</b>

**NET FUNDS TO BE RAISED**                      **(364,553)**      **(359,965)**      **(389,776)**      **(394,874)**      **(442,655)**      **(52,879)**                      **(9)**      **(403,607)**      **(428,475)**      **(453,832)**

5403 Revenue is reimbursed to the fire dept on line 7365  
7151 Based on a Draft SDFD Budget for Oct 6 2020 meeting

**FUNCTION: PROTECTION SERVICES - SHELBURNE POLICE BOARD BUDGET (SPSB)**

**SERVICE: POLICE PROTECTION**

**REVENUES 01-2020**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5201	GAIN OR LOSS ON SALE OF ASSET	5,000	6,476	5,000	0	0	(5,000)	-100	0	0	0
5402	GENERAL POLICE REVENUE	5,000	4,962	5,000	2,746	1,000	(4,000)	-80	0	0	0
5403	RCMP FINGERPRINT REVENUE	1,000	1,105	1,000	410	250	(750)	-75	0	0	0
5404	CRIMINAL RECORD CHECKS	11,000	12,734	11,000	9,283	1,000	(10,000)	-91	0	0	0
5407	POLICE RIDE GRANT	8,944	8,840	8,944	8,853	1,500	(7,444)	-83	0	0	0
5418	D.A.R.E. REVENUE	500	0	500	0	0	(500)	-100	0	0	0
5419	PAID DUTY REVENUES	12,000	9,871	12,000	4,209	1,200	(10,800)	-90	0	0	0
5422	SAFER COMMUNITIES GRANT	35,000	8,861	0	0	0	0	0	0	0	0
5427	COURT SECURITY REVENUE (CSPT)	6,100	3,866	3,500	5,004	0	(3,500)	-100	0	0	0
5428	TSF FROM OPERATING RESERVE	40,000	40,000	40,000	784,941	0	(40,000)	-100	0	0	0
5428	TSF FROM DC'S - ONE TIME START UP	0	0	0	0	417,913	417,913	100	0	0	0
5439	COMMUNITY SAFETY & POLICING GR	0	26,250	26,050	26,050	26,250	200	1	0	0	0
5440	CANNABIS RETAIL IMPLEMENT'N GR	0	5,000	10,000	0	0	(10,000)	-100	0	0	0
	<b>POLICE (SPSB) REVENUES</b>	<b>124,544</b>	<b>127,964</b>	<b>122,994</b>	<b>841,496</b>	<b>449,113</b>	<b>326,119</b>	<b>265</b>	<b>0</b>	<b>0</b>	<b>0</b>

**ACCOUNT DESCRIPTION**

FINAL Budget Provided by Shelburne Police Services Board

5403 Offset by Expense Line 7406

5422 Safer Communities Grant has been replaced by Community Safety & Policing Grant

5439 New Grant - over 3 years 2019-2022 - offset by new expense line for costs associated with the grant (line 7450)

5440 Cannabis Retail Implementation Grant realigned to Police revenue starting 2020, as requested by Shelburne Police Services Board



**FUNCTION: PROTECTION SERVICES - SHELBURNE POLICE BOARD BUDGET (SPSB)**

**SERVICE: POLICE PROTECTION**

**EXPENDITURES 01-2020**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	POLICE SALARIES	1,784,580	1,615,866	1,854,022	2,498,974	322,184	(1,531,838)	-83	0	0	0
7150	POLICE BENEFITS	413,504	388,216	444,006	417,296	76,179	(367,827)	-83	0	0	0
7151	POLICE EHT	34,666	31,748	36,416	33,582	6,312	(30,104)	-83	0	0	0
7152	POLICE WSIB	50,143	44,724	50,345	43,044	8,270	(42,075)	-84	0	0	0
7201	POLICE SERVICE BRD EXPENSE	6,250	4,093	7,000	2,316	1,000	(6,000)	-86	1,000	1,000	1,000
7203	POLICE SERVICE BRD TRAINING	2,500	0	2,500	0	0	(2,500)	-100	0	0	0
7302	POLICE OFFICE SUPPLIES	9,200	7,787	9,500	16,333	1,200	(8,300)	-87	0	0	0
7303	POLICE COMPUTERS	16,000	14,607	16,000	13,292	2,500	(13,500)	-84	0	0	0
7304	POLICE COMPUTER SUPPORT	17,500	24,813	20,500	25,162	3,400	(17,100)	-83	0	0	0
7307	POLICE RADIO MAINTENANCE	5,100	4,060	5,202	3,874	900	(4,302)	-83	0	0	0
7308	POLICE BANKING FEES	510	449	520	420	100	(420)	-81	0	0	0
7311	POLICE VEHICLE GAS/MAINTEN	50,000	65,524	52,000	52,081	7,500	(44,500)	-86	0	0	0
7312	POLICE EQUIP & SUPPLIES	9,000	11,921	10,000	12,140	1,000	(9,000)	-90	0	0	0
7313	POLICE CLOTHING	8,800	9,377	10,500	6,153	500	(10,000)	-95	0	0	0
7314	POLICE PHOTOCOPIES	5,100	5,288	5,100	4,706	900	(4,200)	-82	0	0	0
7316	POLICE LEGAL/PROFESSIONAL FEES	10,200	10,272	35,200	51,556	35,000	(200)	-1	0	0	0
7351	POLICE MEMBERSHIP/CONV	5,500	6,530	6,500	1,222	0	(6,500)	-100	0	0	0
7352	COMMUNITY SERVICE INITIATIV	2,040	2,333	2,040	371	500	(1,540)	-75	0	0	0
7361	POLICE CRUISER INSUR & LIC	16,320	15,520	41,500	23,552	5,000	(36,500)	-88	0	0	0
7362	POLICE GUARD PRISONER FEE	1,020	1,841	1,020	4,407	300	(720)	-71	0	0	0
7368	POLICE TRAVEL & MEALS	3,570	4,291	4,000	1,442	500	(3,500)	-88	0	0	0
7369	POLICE TELEPHONE	9,900	9,184	10,900	9,079	2,000	(8,900)	-82	0	0	0
7371	POLICE RADIO DISPATCH	65,184	65,184	67,140	103,203	17,255	(49,885)	-74	0	0	0
7372	POLICE TRAINING COURSES	14,300	9,920	11,500	5,763	500	(11,000)	-96	0	0	0
7373	POLICE POSTAGE & MAINTENANCE	1,530	1,850	1,530	1,032	200	(1,330)	-87	0	0	0

7374	CRIME STOPPERS	1,020	0	1,020	0	0	(1,020)	-100	0	0	0
7381	CISCO	3,060	375	3,060	0	0	(3,060)	-100	0	0	0
7382	POLICE WEB SITE	714	409	714	861	300	(414)	-58	0	0	0
7405	POLICE ADVERTISING	1,530	619	1,530	375	200	(1,330)	-87	0	0	0
7406	RCMP FINGERPRINT FEE	1,224	975	1,224	500	250	(974)	-80	0	0	0
7450	COMMUNITY SAFETY & POLICING	0	12,787	5,800	1,577	0	(5,800)	-100	0	0	0
7602	TSF TO CAPITAL EQUIP RESERVE	50,000	50,000	50,000	0	0	(50,000)	-100	0	0	0
7603	TSF TO POST EMPLOYMENT BENEF.	20,607	20,607	20,636	20,636	20,636	0	0	20,636	20,636	20,636
7615	TSF TO POLICE OPERATING RESERVE	0	176,347	0	152,478	0	0	0	0	0	0
7615	TSF TO POLICE CAR RESERVE	0	6,476	0	0	0	0	0	0	0	0
	<b>POLICE (SPSB) EXPENDITURES</b>	<b>2,620,571</b>	<b>2,623,992</b>	<b>2,788,926</b>	<b>3,507,427</b>	<b>514,585</b>	<b>(2,274,340)</b>	<b>-82</b>	<b>21,636</b>	<b>21,636</b>	<b>21,636</b>

**NET FUNDS TO BE RAISED**                      **(2,496,027)**    **(2,496,028)**    **(2,665,932)**    **(2,665,931)**    **(65,472)**    **2,600,459**                      **-98**    **(21,636)**    **(21,636)**    **(21,636)**

Draft Budget Provided by Shelburne Police Services Board

**ACCOUNT DESCRIPTION**

- 7101 Salary Contracts Expired in 2019
- 7406 Offset by Revenue Line 5403
- 7450 New Expense line for offsetting CPS Grant - balance of costs are covered under Salary Line 7101
- 7603 Actuary will need to be hired to calculate post employment benefits following disbandment

**FUNCTION: PROTECTION SERVICES - SHELBURNE POLICE DEPARTMENT**

**SERVICE: POLICE ADMINISTRATION & ACCOMMODATIONS**

**EXPENDITURES 01-2020**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7705	ADMINISTRATION SALARIES	0	0	45,695	36,738	35,402	(10,293)	-23	0	0	0
7710	UTILITIES, BLDG MAINT, AUDIT, HR	0	0	29,987	47,866	19,500	(10,487)	-35	0	0	0
7715	OPP Contract Policing Agreement	0	0	0	0	2,377,229	2,377,229	100	2,902,173	2,961,379	3,021,774
7716	OPP One Time Start Up Cost DC's	0	0	0	0	417,913	417,913	100	0	0	0
	<b>POLICE DEPT EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>75,682</b>	<b>84,603</b>	<b>2,850,044</b>	<b>2,774,362</b>	<b>3666</b>	<b>2,902,173</b>	<b>2,961,379</b>	<b>3,021,774</b>
<b>NET FUNDS TO BE RAISED</b>		<b>0</b>	<b>0</b>	<b>75,682</b>	<b>84,603</b>	<b>2,850,044</b>	<b>2,774,362</b>	<b>3,666</b>	<b>2,902,173</b>	<b>2,961,379</b>	<b>3,021,774</b>

7705 Administration of Treasury/Payroll/Payables - CSP Sustainable Goal Target T2 Municipal Service Review & Evaluation

7710 Hydro, Gas, Water & Wastewater, Custodial, Building Maintenance (2 mths) & Audit Fee - CSP Sustainable Goal Target T2 Municipal Service Review & Evaluation

7710 HR Costs Associated with Police Transition (2020/2021 - \$10,000 each year) & Hire Actuary to Calculate Post Retirement Benefits

new OPP Contract as presented - prorated for 10 out of 12 months

new One Time Start up Costs - offset by transfer from Development Charges

**FUNCTION: PROTECTION SERVICES**

**SERVICE: CROSSING GUARDS**

**EXPENDITURES 01-2030**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	CROSSING GUARD LABOUR	81,668	65,049	86,703	44,434	99,920	13,217	15	101,776	122,014	124,454
7150	CROSSING GUARD BENEFITS	3,757	3,109	3,938	2,128	5,006	1,068	27	5,099	6,253	6,378
7151	CROSSING GUARD EHT	1,593	1,207	1,691	867	1,948	258	15	1,985	2,379	2,427
7152	CROSSING GUARD WSIB	2,573	1,880	2,471	1,266	2,848	377	15	2,901	3,477	3,547
7153	CROSSING GUARD MISCELLANEOUS	350	725	3,500	3,507	4,000	500	14	1,800	1,836	1,873
	<b>CROSSING GUARD EXPEND</b>	<b>89,940</b>	<b>71,971</b>	<b>98,302</b>	<b>52,202</b>	<b>113,721</b>	<b>15,419</b>	<b>16</b>	<b>113,559</b>	<b>135,959</b>	<b>138,678</b>

**ACCOUNT DESCRIPTION**

7101 Labour reflects additional Guard(s) for Hyland Village as needed

For 2022 - two more crossing guards added for Fieldgate Subdivision

7153 Flashing Crossing Signs for all locations / Replacements as needed, Ontario Traffic Council membership (\$380); Reflective Clothing; PPE's ongoing

**FUNCTION: PROTECTION SERVICES**  
**SERVICE: PROPERTY STANDARDS/BY-LAW**

**REVENUES 01-2040**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
6222	PARKING FINE REVENUE	5,000	6,241	5,000	6,018	5,000	0	0	5,100	5,202	5,306
6223	BY-LAW FINES	0	1,009	0	200	0	0	0	0	0	0
6235	RECOVERABLE COSTS	0	152	0	0	0	0	0	0	0	0
6240	DOG TAG FEE REVENUE	20,000	24,100	25,000	24,942	25,000	0	0	25,500	26,010	26,530
6245	PARKING PERMIT REVENUE	5,000	4,721	5,000	4,922	5,000	0	0	5,100	5,202	5,306
6250	BYLAW SERVICES TO MUNICIPALITIES	8,000	7,094	0	2,182	0	0	0	0	0	0
6255	CANNABIS RETAIL IMPLEMENT'N GR	10,000	10,000	0	0	0	0	0	0	0	0
	<b>PARKING FINES</b>	<b>48,000</b>	<b>53,317</b>	<b>35,000</b>	<b>38,264</b>	<b>35,000</b>	<b>0</b>	<b>0</b>	<b>35,700</b>	<b>36,414</b>	<b>37,142</b>

- 6240 Dog Tag Canvassing Door to Door
- 6245 New Parking Enforcement (Approx 45 lots @ \$150/yr or \$12.50/month)
- 6250 2020 no longer able to provide this service
- 6255 Ontario Cannabis Legalization Implement Fund - (Received \$15,000 in 2019 - reallocated \$5,000 to Police)  
 Realigned Grant to Police revenues starting 2020, brought back to By-Law for 2021

**FUNCTION: PROTECTION SERVICES**  
**SERVICE: PROPERTY STANDARDS/BY-LAW**

**EXPENDITURES 01-2040**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	BY-LAW LABOUR	53,648	51,680	52,371	33,848	68,489	16,118	31	69,859	71,256	72,681
7150	BY-LAW BENEFITS	9,122	9,139	15,327	8,501	17,838	2,511	16	18,195	18,559	18,930
7151	BY-LAW EHT	1,051	1,022	1,026	664	1,341	315	31	1,368	1,396	1,424
7152	BY-LAW WSIB	1,690	1,631	1,493	971	1,952	459	31	1,991	2,031	2,071
7347	B-LAW PROPERTY STANDARDS EXP	0	152	0	0	0	0	0	0	0	0
7349	BY-LAW OFFICER VEHICLE	1,500	588	1,500	446	1,000	(500)	-33	1,020	1,040	1,061
7350	BY-LAW CONVICTIONS / LEGAL	2,000	4,776	2,000	718	2,000	0	0	2,040	2,081	2,122
7351	BY-LAW MATERIALS/SUPPLIES	1,000	499	1,000	1,368	1,000	0	0	1,020	1,040	1,061
7355	BY-LAW DOG & FERAL CAT CONTROL	4,000	2,896	4,000	2,374	4,000	0	0	4,080	4,162	4,245
7360	BY-LAW TRAINING/CONFERENCES	1,500	1,543	1,500	336	1,500	0	0	1,530	1,561	1,592
7365	BY-LAW CLOTHING/UNIFORM	1,000	615	1,000	731	1,000	0	0	1,020	1,040	1,061
7370	BY-LAW MEMBERSHIP & MILEAGE	686	481	686	113	700	14	2	714	728	743
7401	BY-LAW CELL PHONE	1,000	604	700	488	700	0	0	714	728	743
7510	BY-LAW TSF TO CAPITAL	0	0	20,000	14,521	0	(20,000)	-100	0	0	0
7600	TSF CANNABIS ENFORCE RESERVE	1,000	1,000	0	0	0	0	0	0	0	0
7600	TSF TO BYLAW VEHICLE RESERVE	0	5,000	0	0	5,000	5,000	100	5,000	5,000	5,000
	<b>PROPERTY STANDARDS EXPEN</b>	<b>79,197</b>	<b>81,624</b>	<b>102,602</b>	<b>65,078</b>	<b>106,521</b>	<b>3,918</b>	<b>4</b>	<b>103,551</b>	<b>105,622</b>	<b>107,734</b>

**NET FUNDS TO BE RAISED**                      **(31,197)**            **(28,307)**            **(67,602)**            **(26,814)**            **(71,521)**            **(3,918)**                      **6**            **(67,851)**            **(69,208)**            **(70,592)**

**ACCOUNT DESCRIPTION**

- 7101 Reflects 35 hrs/wk & p/t officer for winter parking patrol 20 hrs / week for 18 weeks (OPP do not do parking enforcement)
- 7351 Includes Parking Tickets, Parking Permits, etc
- 7355 Includes Contract with SPCA Contract for Canine; Dog Tags; Feral Cat Rescue Contribution \$1,500
- 7360 Training Courses at Municipal Law Enforcement Assoc (\$1,020) or Ontario Property Standards Assoc (\$1,098)
- 7370 Membership at Municipal Law Enforcement Assoc (\$110) & Ontario Property Standards Assoc (\$76)
- 7510 Purchase of By-Law Car in 2020 - See Capital budget
- 7600 In accordance with Asset Mgmt - setting aside \$5,000/yr for future By-Law Car (2020 purchase will be a used vehicle)

**FUNCTION: TRANSPORTATION SERVICES**

**SERVICE: WORKS ROAD ADMINISTRATION**

**REVENUES 01-2501**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5302	RDS TSF FROM RESERVES	0	0	0	0	0	0	0	0	0	0
5303	TSF FROM DEV IN TRUST - SIGNS	0	5,536	0	0	0	0	0	0	0	0
5401	ROAD FEES & CHARGES	3,500	4,594	3,500	2,285	1,000	(2,500)	-71	1,020	1,040	1,061
5404	HIGH SPEED COMMUNICATION	5,000	5,196	5,000	5,300	5,500	500	10	5,610	5,722	5,837
5405	SEED FUNDING - STUDENTS	2,600	3,920	3,500	7,840	3,500	0	0	3,570	3,641	3,714
	<b>ROAD ADMIN REVENUES</b>	<b>11,100</b>	<b>19,246</b>	<b>12,000</b>	<b>15,425</b>	<b>10,000</b>	<b>(2,000)</b>	<b>-17</b>	<b>10,200</b>	<b>10,404</b>	<b>10,612</b>

5401 Includes grass cutting services at CDRC; snow removal in unassumed subdivisions

5405 2020 included 100% funding due to COVID for student hires



FUNCTION: TRANSPORTATION SERVICES

SERVICE: WORKS ROAD ADMINISTRATION

EXPENDITURES 01-2501

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	WORKS ADMIN LABOUR	304,073	327,165	343,555	356,888	347,337	3,782	1	354,284	361,369	368,597
7102	WORKS WINTER CONTROL LABOUR	155,000	157,963	155,000	135,704	155,000	0	0	158,100	161,262	164,487
7107	WORKS STAND BY	28,227	31,440	34,166	32,472	35,002	836	2	35,702	36,416	37,144
7150	WORKS BENEFITS	132,967	131,686	147,521	148,035	166,235	18,714	13	158,100	161,262	164,487
7151	WORKS EHT	12,068	12,796	13,268	13,698	14,034	767	6	14,315	14,601	14,893
7152	WORKS WSIB	19,494	21,906	19,391	20,020	20,512	1,121	6	20,922	21,340	21,767
7309	WORKS PROFESSIONAL SERVICES	10,000	23,501	10,000	39,929	25,000	15,000	150	25,500	26,010	26,530
7310	WORKSHOP MATERIALS/SERVICES	45,000	29,363	45,000	42,291	45,000	0	0	45,900	46,818	47,754
7320	WORKSHOP UTILITIES	25,000	19,895	25,000	19,396	25,000	0	0	25,500	26,010	26,530
7365	CONFERENCE/TRAINING/MEMBERS	12,000	8,951	12,000	5,904	10,000	(2,000)	-17	10,200	10,404	10,612
7369	WORKS PHONES & CELL PHONES	7,000	3,444	3,500	4,367	9,500	6,000	171	9,690	9,884	10,081
7370	WORKS RADIO LICENCE/GPS FEES	700	1,978	12,000	5,995	6,520	(5,480)	-46	6,650	6,783	6,919
7371	WORKS TSF EQUIPMENT RESERVES	50,000	50,000	50,000	50,000	50,000	0	0	50,000	50,000	50,000
7371	WORKS TSF WORKSHOP RESERVES	0	0	0	0	10,000	10,000	100	10,000	10,000	10,000
7373	WORKS TRANSFER TO CAPITAL	92,720	90,091	15,000	79,789	39,356	24,356	162	280,000	144,000	90,000
7375	SISTER STREET LOAN INTEREST	21,542	21,470	18,991	18,892	16,376	(2,615)	-14	13,694	10,945	8,125
7380	ELECTRICAL SAFETY AUTHORITY	8,000	5,472	8,000	5,796	8,000	0	0	8,160	8,323	8,490
7381	ROADS NEEDS STUDY	0	0	15,000	15,264	0	(15,000)	-100	0	0	18,000
7500	ROADSIDE MATERIALS/SERVICES	42,500	46,732	46,500	54,655	38,500	(8,000)	-17	31,000	31,620	32,252
7510	HARDTOP MATERIALS/SERVICES	42,000	46,711	42,000	33,793	42,000	0	0	42,840	43,697	44,571
7520	LOOSETOP MATERIALS/SERVICES	12,500	11,271	12,500	15,159	12,500	0	0	12,750	13,005	13,265
7530	SAFETY DEV. MATERIALS/SERVICES	19,615	15,738	15,000	17,113	19,000	4,000	27	15,300	15,606	15,918
7540	CON. LINK - MATERIALS / SERVICES	18,500	18,578	18,500	18,949	18,500	0	0	18,870	19,247	19,632
7545	CON. LINK - TRAFFIC LIGHT MAINT.	0	0	0	7,193	11,731	11,731	100	11,966	12,205	12,449
7550	CON. LINK - TRAFFIC LIGHT UTILITIES	5,100	6,546	6,500	6,208	6,500	0	0	6,630	6,763	6,898
7570	SIDEWALK / LANE / RD REPAIRS	68,000	59,895	95,000	40,278	83,000	(12,000)	-13	84,660	86,353	88,080
7580	TRUCKS MATERIALS/SERVICES	40,000	36,943	40,000	50,350	40,000	0	0	40,800	41,616	42,448
7590	EQUIPMENT MATERIALS/SERVICES	54,500	38,577	54,500	52,449	54,500	0	0	46,000	46,920	47,858
7600	LICENCES & INSURANCE	45,000	48,183	45,000	65,341	70,000	25,000	56	71,400	72,828	74,285
7610	FUEL & OIL	70,000	67,734	70,000	59,269	70,000	0	0	71,400	72,828	74,285
7620	WINTER CONTROL MAT'LS/SERVICES	100,000	87,598	100,000	59,233	100,000	0	0	102,000	104,040	106,121
7630	STREET LIGHTS - UTILITIES	130,000	118,419	130,000	116,776	130,000	0	0	132,600	135,252	137,957
7640	STREET LIGHTS - MAINTENANCE	64,200	36,199	64,200	45,616	64,200	0	0	55,000	56,100	57,222
7645	TRANSIT - SHELTER MAINTENANCE	0	0	0	0	8,000	8,000	100	8,160	8,323	8,490
	<b>WORKS ADMINISTRATION EX</b>	<b>1,635,706</b>	<b>1,576,245</b>	<b>1,667,091</b>	<b>1,636,823</b>	<b>1,751,303</b>	<b>84,212</b>	<b>5</b>	<b>1,969,934</b>	<b>1,863,509</b>	<b>1,857,660</b>

**NET FUNDS TO BE RAISED (1,624,606) (1,556,999) (1,655,091) (1,621,398) (1,741,303) (86,212) 5 (1,959,734) (1,853,105) (1,847,048)**

7365 OGRA Membership (\$800) & Conference - \$1,500 x 2 ppl; Staff Training of \$6,200

7369 4 Ipads with Data & Stand & Storage \$ 6,000

7370 Reflect costs of GPS in the vehicles for the year (\$435x12)

7371 Set aside \$50,000 for future capital equipment purchases

Set aside \$10,000 for future workshop expansion

**TRANSFER TO CAPITAL BREAKDOWN - 2021**

7373 Replace 2012 F450 PU \$ 14,356 02-2523-5403

Transit Bus Shelters \$ 25,000 02-2550-5403

**TOTAL \$ 39,356**

7500 Incl. Blvd Tree Replacements \$ 12,500 (\$12,500 going forward to replace 25 trees/year)

7530 Includes Annual Cloud Network Fee \$ 1,600 (\$400 x 4) pd to TrafficLogix

Includes Additional Speed sign \$ 4,000 4th sign as per council request in 2020

7540 Includes Annual Agreement with OHM (IMOS) for winter maintenance on Hwy 10 & 89 (\$16,500) & Line painting

7545 New Account for 2020 \$ 9,731 track traffic light maintenance (two jobs identified) & Annual Inspection Fee of \$2,000

7570 Annual Sidewalk Repairs \$ 60,000

Back Lane Resurfacing \$ 15,000

Legion corner request \$ 8,000 Site Plan Review & Implementation to Legion corner for foot traffic safety,

**TOTAL \$ 83,000** Legion will maintain flower containers, replace flagpole & provide bench

7620 Includes Loader Rental - \$25,000 (5 months)

7640 Includes Extra Poles & Fixtures for West End Lighting Requirements

7640 Replace 2 Lamp Posts per year \$ 3,000

Street Light Fixtures for West End \$ 16,200 (as per report to Council Jan 14/19)

(didn't happen in 2020)

**FUNCTION: WATER SERVICES  
SERVICE: STORM SEWER**

**REVENUES 01-3020**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5400	TSF FROM RESERVE	0	0	0	0	50,000	50,000	100	0	0	0
	<b>STORM SEWER REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>50,000</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>

**EXPENDITURES 01-3020**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	SEWER LABOUR	8,000	9,000	8,000	8,431	8,000	0	0	8,160	8,323	8,490
7310	SEWER MATERIALS	4,000	0	4,000	1,302	4,000	0	0	4,080	4,162	4,245
7357	MAIN MAINTENANCE	2,550	0	2,550	0	2,550	0	0	2,601	2,653	2,706
7358	STRUCTURE MAINTENANCE	2,500	4,914	2,500	1,264	2,500	0	0	2,550	2,601	2,653
7359	CULVERT MAINTENANCE	3,000	3,457	3,000	0	3,000	0	0	3,060	3,121	3,184
7370	SEWER OTHER SERVICES	15,000	11,521	65,000	0	65,000	0	0	15,000	15,300	15,606
7380	STORM TSF TO RESERVE	0	0	0	50,000	0	0	0	0	0	0
7510	STORM TSF TO CAPITAL	0	0	0	0	0	0	0	0	0	0
	<b>STORM SEWER EXPENDITURES</b>	<b>35,050</b>	<b>28,892</b>	<b>85,050</b>	<b>60,997</b>	<b>85,050</b>	<b>0</b>	<b>0</b>	<b>35,451</b>	<b>36,160</b>	<b>36,883</b>

**NET FUNDS TO BE RAISED** (35,050) (28,892) (85,050) (60,997) (35,050) 50,000 -59 (35,451) (36,160) (36,883)

**ACTIVITY DESCRIPTION**

Culvert flushing/cleaning, ditch maintenance, catch basins, manhole & retention pond maintenance

**ACCOUNT DESCRIPTION**

7370 Besley Drain SWM Pond Cleanout \$ 50,000 not done in 2020 - pushed to 2021  
Future Costs - ECA's (Monitoring) every 3-5 years - new regulation - costs unknown at this time & will be forthcoming  
ECA - Environmental Compliance Approval

**FUNCTION: ENVIRONMENTAL SERVICES**  
**SERVICE: WASTE MANAGEMENT**

**REVENUES 01-3040**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5407	GARBAGE STICKER SALES	3,100	5,968	4,000	2,712	4,000	0	0	4,080	4,162	4,245
5412	CTY LEAF COLLECTION RECOVERY	20,000	27,497	20,000	30,467	20,000	0	0	20,400	20,808	21,224
	<b>WASTE MGMT REVENUES</b>	<b>23,100</b>	<b>33,465</b>	<b>24,000</b>	<b>33,179</b>	<b>24,000</b>	<b>0</b>	<b>0</b>	<b>24,480</b>	<b>24,970</b>	<b>25,469</b>

**ACCOUNT DESCRIPTION**

5412 Leaf Collection Cost Recovery from County - includes charges for labour, equipment & disposal

**EXPENDITURES 01-3040**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	WASTE MANAGEMENT LABOUR	10,000	10,194	10,000	5,717	10,000	0	0	10,200	10,404	10,612
7310	CTY WASTE STICKER PURCHASES	3,000	5,320	3,040	3,040	3,040	0	0	3,101	3,163	3,226
7372	WASTE COLLECTION/DISPOSAL	30,000	19,103	20,000	27,993	20,000	0	0	20,400	20,808	21,224
7378	HAZARDOUS WASTE COST	10,000	0	5,000	5,297	5,000	0	0	5,100	5,202	5,306
7380	LANDFILL MONITORING	19,000	49,753	40,000	20,885	40,000	0	0	40,800	41,616	50,000
	<b>WASTE MGMT EXPENDITURES</b>	<b>72,000</b>	<b>84,370</b>	<b>78,040</b>	<b>62,933</b>	<b>78,040</b>	<b>0</b>	<b>0</b>	<b>79,601</b>	<b>81,193</b>	<b>90,368</b>

**NET FUNDS TO BE RAISED**                      **(48,900)**      **(50,905)**      **(54,040)**      **(29,753)**      **(54,040)**      **0**      **0**      **(55,121)**      **(56,223)**      **(64,899)**

**ACCOUNT DESCRIPTION**

7101 Includes \$7,500 labour for fall leaf collection offset by recovery from County

7378 Includes cost of Works Yard Equipment Oil Disposal; HWIN renewal fees

7380 Annual Report for Landfill due every 3 years - Capital costs associated with the Reporting , Topo survey, well decommissioning, new wells, mob / demob & engineering fees ; 2022 - Fencing

**FUNCTION: HEALTH SERVICES**

**SERVICE: CEMETERY**

**REVENUES 01-3550**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5102	BURIAL PERMITS	700	2,650	1,200	4,890	1,000	(200)	-17	1,020	1,040	1,061
5401	CEMETERY PLOT FEES	5,000	16,266	10,000	5,010	5,000	(5,000)	-50	5,100	5,202	5,306
5402	CEMETERY BURIAL, MORTUARY	20,000	32,366	22,000	27,118	20,000	(2,000)	-9	20,400	20,808	21,224
5403	CEMETERY INTEREST	6,000	8,218	7,000	6,365	5,000	(2,000)	-29	5,100	5,202	5,306
5404	COLUMBARIUM SALES	5,000	9,014	6,000	9,391	6,000	0	0	6,120	6,242	6,367
5405	TSF FROM CEMETERY RESERVE	0	0	28,200	8,200	0	(28,200)	-100	0	0	0
	<b>CEMETERY REVENUES</b>	<b>36,700</b>	<b>68,513</b>	<b>74,400</b>	<b>60,974</b>	<b>37,000</b>	<b>(37,400)</b>	<b>-50</b>	<b>37,740</b>	<b>38,495</b>	<b>39,265</b>

**FUNCTION: HEALTH SERVICES**

**SERVICE: CEMETERY**

**EXPENDITURES 01-3550**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	CEMETERY LABOUR	40,800	39,165	47,295	47,604	51,900	4,605	10	52,938	53,997	55,077
7101	CEMETERY ADMIN LABOUR	0	0	26,000	26,000	26,000	0	0	26,520	27,050	27,591
7310	CEMETERY MATERIALS	6,000	5,345	6,000	4,136	6,000	0	0	6,120	6,242	6,367
7364	CEMETERY LICENCE FEE	750	615	700	675	700	0	0	714	728	743
7366	CEMETERY MAINTENANCE	25,500	7,593	22,000	16,573	17,000	(5,000)	-23	15,000	15,000	15,000
7510	CEMETERY TSF TO CAPITAL	0	0	0	0	0	0	0	8,000	0	0
7700	CEMETERY TSF TO RESERVE	20,000	28,200	10,000	10,000	5,000	(5,000)	-50	5,000	5,000	5,000
	<b>CEMETERY EXPENDITURES</b>	<b>93,050</b>	<b>80,919</b>	<b>111,995</b>	<b>104,987</b>	<b>106,600</b>	<b>(5,395)</b>	<b>-5</b>	<b>114,292</b>	<b>108,018</b>	<b>109,779</b>

**NET FUNDS TO BE RAISED**   **(56,350)**           **(12,406)**           **(37,595)**           **(44,013)**           **(69,600)**           **(32,005)**                   **85**           **(76,552)**           **(69,523)**           **(70,514)**

**ACTIVITY DESCRIPTION**

Burials, internments, grass cutting, tree removal, building, monument and road maintenance, Ontario Assoc of Cemetery & Funeral Professionals

**ACCOUNT DESCRIPTION - 2021**

7310	Includes Stone Orchard Software \$800 - Ont Assoc of Cemeteries & Funeral Professionals Membership \$300	
7366	Headstone Repairs	\$ 9,000
	Tree Removal & Pruning	\$ 8,000
		<u>\$ 17,000</u>

**FUTURE PROJECT CONSIDERATIONS**

Cement walkways around Columbariums  
Surveying for Opening Other Sections

7510 No Capital Project for 2021  
7700 Tsf to Reserves to offset future Columbarium purchase

**FUNCTION: RECREATION & CULTURE  
SERVICE: HERITAGE COMMITTEE**

**REVENUES 01-3555**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5107	YOUNG CDN WORK GRANT	0	0	0	0	0	0	0	0	0	0
	HERTIAGE GRANT	0	0	0	0	0	0	0	0	0	0

**EXPENDITURES 01-3555**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	HERITAGE LABOUR	1,000	595	1,000	162	1,000	0	0	1,020	1,040	1,061
7103	HERITAGE PRINT/ADVERTISE	500	95	200	0	200	0	0	204	208	212
7302	HERITAGE SUPPLIES	100	0	100	0	100	0	0	102	104	106
7314	HERITAGE EDUCATION EXP	1,300	0	800	0	800	0	0	816	832	849
7352	HERITAGE ASSOC/MEMBER FEE	100	75	100	0	100	0	0	102	104	106
7354	HERITAGE EVENTS	1,300	0	600	0	600	0	0	612	624	637
7356	TSF TO HERITAGE GENERAL RES.	0	0	0	0	0	0	0	0	0	0
	<b>HERITAGE EXPENDITURES</b>	<b>4,300</b>	<b>765</b>	<b>2,800</b>	<b>162</b>	<b>2,800</b>	<b>0</b>	<b>0</b>	<b>2,856</b>	<b>2,913</b>	<b>2,971</b>

**NET FUNDS TO BE RAISED                                    (4,300)                    (765)                    (2,800)                    (162)                    (2,800)                    0                    0                    (2,856)                    (2,913)                    (2,971)**

7352 CHO Membership Fee

7356 Committee has requested the Mural Revitalization Reserve name be changed to Heritage General Reserve  
Heritage Committee provided 2021 Budget figures

**FUNCTION: RECREATION & CULTURE**

**SERVICE: SHARE OF LIBRARY COST**

**EXPENDITURES 01-3570**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7700	LIBRARY EXPENDITURES	194,329	197,801	205,036	205,036	215,288	10,252	5	219,594	223,985	228,465
	<b>SHARE OF LIBRARY EXPEND</b>	<b>194,329</b>	<b>197,801</b>	<b>205,036</b>	<b>205,036</b>	<b>215,288</b>	<b>10,252</b>	<b>5</b>	<b>219,594</b>	<b>223,985</b>	<b>228,465</b>

7700 Draft Budget Amount Provided by Shelburne Library - 2020 share 58.09% (2021 percentages are not available at this time)

Follow Up Note: Shelburne Library Adopted their budget November 17th, 2020 - Town's share being \$208,589



**FUNCTION: RECREATION & CULTURE**  
**SERVICE: LOCAL CULTURAL GRANTS**

**EXPENDITURES 01-3585**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	AGRICULTURAL GRANT	750	750	750	750	1,000	250	33	1,000	1,000	1,000
7102	HORTICULTURAL GRANT	600	600	600	600	600	0	0	600	600	600
7103	FIDDLE CONTEST GRANT (Rotary)	5,000	5,000	6,200	6,200	5,000	(1,200)	-19	5,000	5,000	5,000
7104	FIDDLE PARADE	1,000	1,000	1,000	1,000	0	(1,000)	-100	1,000	1,000	1,000
7111	STREET FESTIVAL GRANT	3,000	3,000	0	0	0	0	0	0	0	0
7112	BREAKFAST CLUBS (LOCAL SCHOOLS)	2,200	2,200	2,120	2,120	4,000	1,880	89	2,200	2,200	2,200
7113	BIA SANTA CLAUS PARADE GRANT	1,000	1,000	1,000	1,000	0	(1,000)	-100	1,000	1,000	1,000
7114	STREAMS COMMUNITY HUB	1,000	1,000	0	0	0	0	0	0	0	0
7115	YOUTH FOR CHRIST	2,000	2,000	2,000	0	0	(2,000)	-100	0	0	0
7116	SHELBURNE FARMERS MARKET	0	1,000	1,000	1,000	0	(1,000)	-100	1,000	1,000	1,000
7117	CDDHS YOUTH ADVISORY	0	0	500	500	0	(500)	-100	500	500	500
7118	SHEPHERDS CUPBOARD FOOD BANK	0	0	3,000	3,000	3,000	0	0	3,000	3,000	3,000
7119	GET OUTREACH	0	0	500	500	2,000	1,500	300	2,000	2,000	2,000
7120	DUFFERIN CTY CDN BLACK ASSOC	0	0	0	0	5,000	5,000	100	5,000	5,000	5,000
7121	SHELBURNE COMMUNITY WELCOME	0	0	0	0	1,000	1,000	100	1,000	1,000	1,000
7200	MISCELLANEOUS GRANTS	3,450	950	3,330	2,500	3,400	70	2	4,000	4,000	4,000
	<b>LOCAL CULTURAL GRANT EXP</b>	<b>20,000</b>	<b>18,500</b>	<b>22,000</b>	<b>19,170</b>	<b>25,000</b>	<b>3,000</b>	<b>14</b>	<b>27,300</b>	<b>27,300</b>	<b>27,300</b>

7200 2021 increased by \$3,000.00 as per council direction Oct 5, 2020 Council Meeting

CSP - Livable Goal T11 - Improve community connections and Engaged Goal T7 - Promote partnerships and collaboration

2021 Direct Grant Value	\$ 25,000
2021 In-Kind Values	\$ 15,200
2021 Total Grant Value	\$ 40,200

**FUNCTION: RECREATION & CULTURE**  
**SERVICE: PARKS & RECREATION**

**REVENUES 01-4510**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5102	PARKS RENTAL FEES	16,000	15,473	16,000	194	8,000	(8,000)	-50	8,160	8,323	8,490
5103	CDRC NON RESIDENT FEES	5,000	6,645	5,000	2,494	2,500	(2,500)	-50	2,550	2,601	2,653
5107	TSF FROM RESERVES (CDRC ROOF)	0	0	0	0	0	0	0	275,000	0	0
5107	TSF FROM RESERVES COMM GARDEN	0	0	28,800	0	28,800	0	0	0	0	0
5109	PARKS DONATIONS	0	19,800	0	500	0	0	0	0	0	0
5110	COMMUNITY GARDEN PLOT FEES	0	0	0	187	1,000	1,000	100	1,000	1,000	1,000
	<b>PARKS REVENUE</b>	<b>21,000</b>	<b>41,918</b>	<b>49,800</b>	<b>3,375</b>	<b>40,300</b>	<b>(9,500)</b>	<b>-19</b>	<b>286,710</b>	<b>11,924</b>	<b>12,143</b>

- 5107 2021 - transfers brought back in from reserves for Community Garden
- 5107 2022 - applying for a grant for the CDRC roof replacement, if successful amount in 2022 comes out
- 5109 2019 - donations received for Community Garden \$18,800; \$1,000 for unspecified Recreation Project

**FUNCTION: RECREATION & CULTURE**  
**SERVICE: PARKS & RECREATION**

**EXPENDITURES 01-4510**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	PARK LABOUR	70,000	85,222	93,198	110,839	110,000	16,802	18	112,200	114,444	116,733
7307	PARK UTILITIES	6,500	6,737	6,500	11,232	12,000	5,500	85	12,240	12,485	12,734
7310	PARK MATERIALS & SUPPLIES	48,861	19,380	35,000	14,859	35,000	0	0	35,700	36,414	37,142
7355	PARK MAINTENANCE	50,000	35,990	50,000	33,840	50,000	0	0	51,000	52,020	53,060
7355	1% LEVY FOR OPERATING COST	0	0	0	0	79,283	79,283	100	80,869	82,486	84,136
7370	CDRC FUNDING	205,000	196,836	202,741	203,940	240,725	37,984	19	245,540	250,450	255,459
7370	REPLACE CDRC ROOF (Pending)	0	0	0	0	0	0	0	275,000	0	0
7371	AQUATICS REIMBURSEMENT	1,000	660	1,000	135	1,000	0	0	1,020	1,040	1,061
7375	COMMUNITY GARDEN EXPENSE	0	0	28,800	2,253	28,800	0	0	2,500	2,550	2,601
7510	PARK TRANSFER TO CAPITAL	0	0	0	0	0	0	0	0	0	0
7600	PARKS TSF TO COMMUNITY GARDEN	0	18,800	0	0	0	0	0	0	0	0
7600	PARKS TSF TO RES. FUTURE PROJECT	10,000	11,000	0	0	0	0	0	0	0	0
7600	2% LEVY FOR FUTURE PARKS & REC	0	0	149,586	149,586	158,566	8,980	6	161,737	164,972	168,272
	<b>PARKS &amp; REC EXPENDITURES</b>	<b>391,361</b>	<b>374,626</b>	<b>566,825</b>	<b>526,684</b>	<b>715,374</b>	<b>148,549</b>	<b>26</b>	<b>977,805</b>	<b>716,862</b>	<b>731,199</b>

**NET FUNDS TO BE RAISED (370,361) (332,708) (517,025) (523,309) (675,074) (158,049) 31 (691,095) (704,937) (719,056)**

**ACTIVITY DESCRIPTION**

- 7101 Increase based on 2020 actual
- 7307 Capturing water usage in parks starting in 2020; more utility cost for lighting & cameras
- 7310 Includes regular maintenance of parks buildings & equipment - PLUS more Security Cameras, Signage for Curfew, More Lighting  
Includes dedication sign for Diamond C to be named after Gary Galbraith as per Sept 23, 2019 council meeting - Sports Memorial Petition
- 7355 Includes contract for soccer field maintenance - cutting/weeding/fertilizing & spraying - & Flowers throughout town (less watering flowers now in 7101)
- 7355 1% Levy includes cost of temporary cricket pitch - \$10,000 (KTH Park); Touchless Faucets (Covid) **2021 Budget Framework**
- 7370 No 2021 Budget from CDRC yet
- 7371 Refund of User Fees paid by residents for indoor swimming lessons (children only) while Town pool is not open
- 7375 Community Garden Expenses - 100% offset by donations received and transfer from reserves from 2018/2019  
**- CSP - Livable Target T10 - Improve and enhance parks and recreation services**
- 7510 Capital Projects include Tennis Court/Pickleball and Splashpad - funded by reserves, Development Charges and Donations
- 7600 New Account to transfer to Parks & Recreation Reserve for future projects 2% Levy as per **2020 Budget Framework** Report  
**- CSP - Livable Target T10 - Improve and enhance parks and recreation services**
- \* Feb 4/19 special budget meeting - redirect 2018 Transfer to Reserves (\$10,000) to assist with costs associated with a community garden
- \* Feb 4/19 special budget meeting - redirect 2019 Transfer to Reserves (\$10,000) to put towards a Pickleball Court for seniors

**FUNCTION: RECREATION & CULTURE**

**SERVICE: FIDDLE PARK**

**REVENUES 01-4515**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5100	TSF FROM FIDDLE PARK RESERVE	0	0	0	0	0	0	0	0	0	0
5101	FIDDLE PARK RENTAL FEES	1,000	494	1,000	100	1,000	0	0	1,000	1,000	1,000
5102	FIDDLE PARK DONATIONS	18,750	18,750	0	0	0	0	0	-	0	0
	<b>PARKS REVENUE</b>	<b>19,750</b>	<b>19,244</b>	<b>1,000</b>	<b>100</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>

**EXPENDITURES 01-4515**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7310	FIDDLEPARK MATERIALS/SUPPLIES	200	0	200	408	500	300	150	510	520	531
7380	FIDDLE PARK OTHER SERVICES	10,000	10,494	10,000	6,877	10,000	0	0	10,200	10,404	10,612
7381	FIDDLE PARK TRF TO RESERVE	18,750	18,750	0	0	0	0	0	0	0	0
	<b>PARKS &amp; REC EXPENDITURES</b>	<b>28,950</b>	<b>29,244</b>	<b>10,200</b>	<b>7,284</b>	<b>10,500</b>	<b>300</b>	<b>3</b>	<b>10,710</b>	<b>10,924</b>	<b>11,143</b>

**NET FUNDS TO BE RAISED (9,200) (10,000) (9,200) (7,184) (9,500) (300) 3 (9,710) (9,924) (10,143)**

**ACCOUNT DESCRIPTION**

7380 Includes Hydro, Bell, Gas, Water & Sewer, Fire Equip Inspections

**FUNCTION: RECREATION & CULTURE**

**SERVICE: EVENTS**

**REVENUES 01-4520**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5200	CANADA DAY SPONS/DONAT	0	0	0	0	0	0	0	0	0	0
5205	CANADA DAY FEDERAL GRANT	3,600	3,600	3,600	3,500	3,600	0	0	3,600	3,600	3,600
5600	EASTER EVENT REVENUES	0	1,017	0	0	0	0	0	0	0	0
5900	COMMUNITY EVENT INSURANCE	2,500	4,692	2,500	1,767	1,200	(1,300)	-52	1,224	1,248	1,273
	<b>EVENT REVENUES</b>	<b>6,100</b>	<b>9,309</b>	<b>6,100</b>	<b>5,267</b>	<b>4,800</b>	<b>-1,300</b>	<b>-21</b>	<b>4,824</b>	<b>4,848</b>	<b>4,873</b>

**FUNCTION: RECREATION & CULTURE**

**SERVICE: EVENTS**

**EXPENDITURES 01-4520**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	EVENTS LABOUR	18,000	11,228	13,000	4,906	13,000	0	0	13,325	13,658	14,000
7150	EVENTS BENEFITS	4,818	2,807	2,829	676	3,013	185	7	3,088	3,166	3,245
7151	EVENTS EHT	392	219	254	96	254	(0)	0	261	267	274
7152	EVENTS WSIB	643	354	372	141	372	(0)	0	381	391	400
7200	CANADA DAY EXPENSES	6,000	3,784	6,000	3,604	6,000	0	0	6,000	6,000	6,000
7600	EASTER EVENT EXPENSES	0	705	0	0	0	0	0	0	0	0
7900	COMMUNITY EVENT INSURANCE	2,500	5,382	2,500	5,370	1,200	(1,300)	-52	1,230	1,261	1,292
	<b>EVENT EXPENDITURES</b>	<b>32,353</b>	<b>24,479</b>	<b>24,955</b>	<b>14,792</b>	<b>23,839</b>	<b>(1,116)</b>	<b>-4</b>	<b>24,285</b>	<b>24,742</b>	<b>25,211</b>

**NET FUNDS TO BE RAISED (26,253) (15,170) (18,855) (9,524) (19,039) (184) 1 (19,461) (19,894) (20,337)**

7101 Majority of Labour includes "In Kind" labour costs for Shelbrrr Fest, Canada Day, Pickin' in the Park, Heritage Music Festival, Santa Claus Parade  
 CSP - Engaged Goals T7 - Promote partnerships and collaboration

7200 2020 - Expenses include Drive in Movie night at Fiddlepark and are offset by Canada Day grant of \$3,600

CAPITAL

TOWN OF SHELBURNE  
GENERAL GOVERNMENT  
2021 FINAL CAPITAL BUDGET  
EXPENDITURE SUMMARY

CAPITAL

Budget Page	DEPARTMENT EXPENDITURES	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
	<b>GENERAL GOVERNMENT SERVICE</b>										
3	ADMINISTRATION	13,750	12,662	0	0	0	0	0	60,000	0	0
4	TOWN HALL	6,300	6,146	237,845	104,247	153,382	(84,463)	(36)	187,845	0	0
		<b>20,050</b>	<b>18,809</b>	<b>237,845</b>	<b>104,247</b>	<b>153,382</b>	<b>(84,463)</b>	<b>(36)</b>	<b>247,845</b>	<b>0</b>	<b>0</b>
	<b>PLANNING &amp; DEVELOPMENT</b>										
5	EDC CAPITAL PROJECT	0	0	0	0	0	0	0	0	0	0
		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>PROTECTION PERSONS PROPERTY</b>										
6	POLICE CAPITAL PROJECT	93,000	93,139	46,500	10,759	0	(46,500)	(100)	0	0	0
7	BYLAW	0	0	25,000	19,521	0	0	0	0	0	0
		<b>93,000</b>	<b>93,139</b>	<b>71,500</b>	<b>30,280</b>	<b>0</b>	<b>(46,500)</b>	<b>(65)</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>ROADS/PUBLIC WORKS/TRANSPORT.</b>										
8	ROAD CONSTRUCTION CAPITAL	222,674	387,063	260,842	384,899	808,233	547,391	210	262,000	265,000	265,000
9	INFRASTRUCTURE PROJECT	164,892	164,892	169,074	169,074	173,361	4,287	3	177,757	182,265	186,887
11	ROADS WORKSHOP CAPITAL	0	106,142	520,292	415,783	200,000	(320,292)	(62)	30,000	500,000	0
12	TRUCK & EQUIPMENT PURCHASES	107,720	89,059	85,000	69,356	248,000	163,000	192	439,000	220,000	410,000
13	TRANSIT CONVENTIONAL	0	0	0	0	25,000	25,000	100	0	0	0
		<b>495,286</b>	<b>747,155</b>	<b>1,035,208</b>	<b>1,039,111</b>	<b>1,454,594</b>	<b>419,386</b>	<b>41</b>	<b>908,757</b>	<b>1,167,265</b>	<b>861,887</b>
	<b>WATER/SEWER CAPITAL PROJECTS</b>										
14	STORM SEWER CAPITAL PROJECTS	0	0	0	0	0	0	0	0	0	0
		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>HEALTH &amp; SOCIAL SERVICES PROJECT</b>										
15	CEMETERY CAPITAL PROJECT	0	0	0	0	0	0	0	23,000	0	0
		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,000</b>	<b>0</b>	<b>0</b>
	<b>RECREATION &amp; CULTURE</b>										
16	RECREATION CAPITAL PROJECTS	0	0	0	0	420,000	420,000	100	500,000	0	0
		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>420,000</b>	<b>420,000</b>	<b>100</b>	<b>500,000</b>	<b>0</b>	<b>0</b>
	<b>TOTAL CAPITAL EXPENDITURES</b>	<b>608,336</b>	<b>859,103</b>	<b>1,344,553</b>	<b>1,173,638</b>	<b>2,027,977</b>	<b>708,424</b>	<b>53</b>	<b>1,679,602</b>	<b>1,167,265</b>	<b>861,887</b>
	<b>LESS CAPITAL REVENUES</b>	<b>608,336</b>	<b>859,103</b>	<b>1,344,553</b>	<b>1,173,638</b>	<b>2,027,976</b>	<b>708,423</b>	<b>53</b>	<b>1,679,602</b>	<b>1,167,265</b>	<b>861,887</b>
	<b>DIFFERENCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>

**CAPITAL**

**TOWN OF SHELBURNE  
GENERAL GOVERNMENT  
2021 FINAL CAPITAL BUDGET  
REVENUE SUMMARY**

**CAPITAL**

Budget Page	DEPARTMENT REVENUES	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
	<b>GENERAL GOVERNMENT SERVICE</b>										
3	ADMINISTRATION	13,750	12,662	0	0	0	0	0	60,000	0	0
4	TOWN HALL	6,300	6,146	237,845	104,247	153,382	(84,463)	(36)	187,845	0	0
		<b>20,050</b>	<b>18,809</b>	<b>237,845</b>	<b>104,247</b>	<b>153,382</b>	<b>(84,463)</b>	<b>(36)</b>	<b>247,845</b>	<b>0</b>	<b>0</b>
	<b>PLANNING &amp; DEVELOPMENT</b>										
5	EDC CAPITAL PROJECT	0	0	0	0	0	0	0	0	0	0
		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>PROTECTION CAPITAL PROJECTS</b>										
6	POLICE CAPITAL PROJECT	93,000	93,139	46,500	10,759	0	(46,500)	(100)	0	0	0
7	BY-LAW	0	0	25,000	19,521	0	0	0	0	0	0
		<b>93,000</b>	<b>93,139</b>	<b>71,500</b>	<b>30,280</b>	<b>0</b>	<b>(46,500)</b>	<b>(65)</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>ROADS/PUBLIC WORKS</b>										
8	ROAD CONSTRUCTION CAPITAL	222,674	387,063	260,842	384,899	808,233	547,391	210	262,000	265,000	265,000
9	INFRASTRUCTURE PROJECT	164,892	164,892	169,074	169,074	173,361	4,287	3	177,757	182,265	186,887
11	ROAD WORKSHOP CAPITAL PROJECT	0	106,142	520,292	415,783	200,000	(320,292)	(62)	30,000	500,000	0
12	TRUCK & EQUIPMENT PURCHASES	107,720	89,059	85,000	69,356	248,000	163,000	192	439,000	220,000	410,000
13	TRANSIT CONVENTIONAL	0	0	0	0	25,000	25,000		0	0	0
		<b>495,286</b>	<b>747,156</b>	<b>1,035,208</b>	<b>1,039,111</b>	<b>1,454,594</b>	<b>419,386</b>	<b>41</b>	<b>908,757</b>	<b>1,167,265</b>	<b>861,887</b>
	<b>WATER/SEWER CAPITAL PROJECTS</b>										
14	STORM SEWER CAPITAL PROJECTS	0	0	0	0	0	0	0	0	0	0
		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>HEALTH &amp; SOCIAL SERVICES PROJECT</b>										
15	CEMETERY CAPITAL PROJECT	0	0	0	0	0	0	0	23,000	0	0
		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,000</b>	<b>0</b>	<b>0</b>
	<b>RECREATION &amp; CULTURE</b>										
16	RECREATION CAPITAL PROJECTS	0	0	0	0	420,000	420,000	100	500,000	0	0
		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>420,000</b>	<b>420,000</b>	<b>100</b>	<b>500,000</b>	<b>0</b>	<b>0</b>
	<b>TOTAL CAPITAL REVENUES</b>	<b>608,336</b>	<b>859,103</b>	<b>1,344,553</b>	<b>1,173,638</b>	<b>2,027,976</b>	<b>708,423</b>	<b>53</b>	<b>1,679,602</b>	<b>1,167,265</b>	<b>861,887</b>

**FUNCTION: GENERAL GOVERNMENT SERVICE**

**CAPITAL PROJECT: ADMINISTRATION UPGRADES**

**REVENUES: 02-1020**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5402	ADMIN DEVELOPMENT CHRG	0	0	0	0	0	0	0	0	0	0
5403	REVENUE FUND TAX BASE	13,750	12,662	0	0	0	0	0	60,000	0	0
5405	TSF FROM WATER RATES	0	0	0	0	0	0	0	0	0	0
5405	TSF FROM SEWER RATES	0	0	0	0	0	0	0	0	0	0
5406	TSF FROM CAPITAL RESERVE	0	0	0	0	0	0	0	0	0	0
	<b>ADMIN CAPITAL REVENUE</b>	<b>13,750</b>	<b>12,662</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>60,000</b>	<b>0</b>	<b>0</b>

**EXPENDITURES: 02-1020**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	CAPITAL EXPENDITURE	13,750	12,662	0	0	0	0	0	60,000	0	0
7504	TSF TO ADMIN RESERVE FUND	0	0	0	0	0	0	0	0	0	0
	<b>ADMIN CAPITAL EXPENDITURE</b>	<b>13,750</b>	<b>12,662</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>60,000</b>	<b>0</b>	<b>0</b>

**NET FUNDS TO BE RAISED**    0                        0                        0                        0                        0                        0                        0                        0                        0                        0

**CAPITAL PROJECT DESCRIPTION**

2020 - No Admin Capital Project                        \$                        -

**Future Year Projects - 2022**

Administration Space Planning                        \$                        60,000 (originally planned for 2020, and then 2021 - pushed out to 2022 and will consider all building space planning)  
& Furniture  
based on rec'd quote



**FUNCTION: GENERAL GOVERNMENT SERVICE  
CAPITAL PROJECT: TOWN HALL CAPITAL UPGRADES**

**REVENUES: 02-1035**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5401	TOWN HALL DONATION	0	0	0	0	0	0	0	0	0	0
5402	CAPITAL GRANT -TRILLIUM	0	0	0	0	0	0	0	0	0	0
5403	REVENUE FUND TAX BASE	6,300	6,146	104,247	104,247	0	(104,247)	-100	81,550	0	0
5404	TSF FROM TOWNHALL RESERVE	0	0	133,598	0	153,382	19,784	15	106,295	0	0
5404	TSF FROM ROAD RESERVE	0	0	0	0	0	0	0	0	0	0
	<b>TOWN HALL CAPITAL REVENUE</b>	<b>6,300</b>	<b>6,146</b>	<b>237,845</b>	<b>104,247</b>	<b>153,382</b>	<b>(84,463)</b>	<b>-36</b>	<b>187,845</b>	<b>0</b>	<b>0</b>

**EXPENDITURES: 02-1035**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	CAPITAL EXPENDITURE	6,300	6,146	237,845	0	153,382	(84,463)	-36	187,845	0	0
7504	TRANSFER TO CAPITAL RESERVE	0	0	0	104,247	0	0	0	0	0	0
	<b>TOWN HALL CAPITAL EXPEND.</b>	<b>6,300</b>	<b>6,146</b>	<b>237,845</b>	<b>104,247</b>	<b>153,382</b>	<b>(84,463)</b>	<b>-36</b>	<b>187,845</b>	<b>0</b>	<b>0</b>

<b>NET FUNDS TO BE RAISED</b>	0	0	0	0	0	0	0	0	0	0	0
-------------------------------	---	---	---	---	---	---	---	---	---	---	---

**CAPITAL PROJECT DESCRIPTION**

Health & Safety Upgrades	\$	10,000	Enlarge existing roof hatches, provide stationary ladders/certified life safety guardrail on roof
Replace 14 Windows	\$	30,450	Due to COVID 19 and the need for fresh air flow throughout townhall
Replace 25 Yr Old Elevator Door	\$	22,933	Quote for installation of New Gal MovFR Closed Loop Door Operator
Town Hall Generator	\$	90,000	(emergency preparedness - sprinklers, phones, EOC Mobilization, warming centre, town admin operations)
	\$	<b>153,382</b>	Removed at special budget meeting on February 4, 2019, included again in staff report <b>2020 Budget Framework</b> pushed to 2021 and cost increased based on quotes received

2022 - the HVAC upgrades will be dependent on what decision is made with respect to townhall renovations after February 2021

**187,845** (replace Air Chiller has exceeded its 20 yr service life, add chilled water buffer tank, install one central strainer, replace out of order temperature gauges, basic preventative maintenance program)



**FUNCTION: PROTECTION CAPITAL PROJECTS**

**CAPITAL PROJECT: POLICE CAPITAL PROJECTS**

**REVENUES: 02-2020**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5401	POLICE PROVINCIAL GRANTS	12,000	13,620	0	0	0	0	0	0	0	0
5402	TSF FROM POLICE DC CHARGES	0	0	0	0	0	0	0	0	0	0
5403	REVENUE FUND TAX BASE	0	0	0	0	0	0	0	0	0	0
5404	TSF FROM OPERATING RESERVE	23,000	39,877	13,500	10,759	0	(13,500)	-100	0	0	0
5405	TSF FROM CRUISER RESERVE	58,000	39,643	33,000	0	0	(33,000)	-100	0	0	0
	<b>POLICE CAPITAL REVENUE</b>	<b>93,000</b>	<b>93,139</b>	<b>46,500</b>	<b>10,759</b>	<b>0</b>	<b>(46,500)</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>

**ACCOUNT DESCRIPTION**

**EXPENDITURES: 02-2020**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	CAPITAL EXPENDITURE	93,000	93,139	46,500	10,759	0	(46,500)	-100	0	0	0
7504	TRANSFER TO ADMIN RESERVE	0	0	0	0	0	0	0	0	0	0
7504	TRANSFER TO POLICE CAP RESERVE	0	0	0	0	0	0	0	0	0	0
	<b>POLICE CAPITAL EXPENDITURE</b>	<b>93,000</b>	<b>93,139</b>	<b>46,500</b>	<b>10,759</b>	<b>0</b>	<b>(46,500)</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>

**NET FUNDS TO BE RAISED**

0      0      0      0      0      0      0      0      0      0      0      0

**FUNCTION: PROPERTY STANDARDS / BY-LAW**

**CAPITAL PROJECT: BY-LAW**

**REVENUES: 02-2040**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5401	TSF FROM BY-LAW RESERVE	0	0	5,000	5,000	0	(5,000)	-100	0	0	0
5403	REVENUE FUND TAX BASE	0	0	20,000	14,521	0	(20,000)	-100	0	0	0
	<b>EDC CAPITAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>19,521</b>	<b>0</b>	<b>(25,000)</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>

**EXPENDITURES: 02-2040**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	CAPITAL EXPENDITURE	0	0	25,000	19,521	0	(25,000)	-100	0	0	0
7502	TRANSFER TO CAPITAL RESERVE	0	0	0	0	0	0	0	0	0	0
	<b>EDC CAPITAL EXPENDITURE</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>19,521</b>	<b>0</b>	<b>(25,000)</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>

**NET FUNDS TO BE RAISED** 0 0 0 0 0 0 0 0 0 0 0

**CAPITAL PROJECT DESCRIPTION**

No Capital purchase for 2021

**FUNCTION: TRANSPORTATION CAPITAL PROJECTS**  
**CAPITAL PROJECT: ROAD CONSTRUCTION CAPITAL PROJECT**

**REVENUES: 02-2508**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5401	OCIF FORMULA BASED GRANT	222,674	222,674	260,842	260,842	262,000	1,158	0	262,000	265,000	265,000
5401	CONNECTING LINK GRANT	0	0	0	0	491,609	491,609	100	0	0	0
5402	ROADS DEV CHARGES	0	0	0	0	0	0	0	0	0	0
5403	REVENUE FUND TAX BASE	0	1,032	0	64,789	0	0	0	0	0	0
5406	AMO GAS TAX	0	163,357	0	0	0	0	0	0	0	0
5407	TRANSFER FROM CAPITAL RESERVE	0	0	0	59,268	54,624	54,624	100	0	0	0
	<b>RD CONSTRUCTION REVENUE</b>	<b>222,674</b>	<b>387,063</b>	<b>260,842</b>	<b>384,899</b>	<b>808,233</b>	<b>547,391</b>	<b>210</b>	<b>262,000</b>	<b>265,000</b>	<b>265,000</b>

**EXPENDITURES: 02-2508**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	CAPITAL EXPENDITURE	222,674	387,063	260,842	384,899	808,233	547,391	210	262,000	265,000	265,000
7503	TRANSFER TO ROAD RESERVE	0	0	0	0	0	0	0	0	0	0
	<b>RD CONSTRUCTION EXPENDITURE</b>	<b>222,674</b>	<b>387,063</b>	<b>260,842</b>	<b>384,899</b>	<b>808,233</b>	<b>547,391</b>	<b>210</b>	<b>262,000</b>	<b>265,000</b>	<b>265,000</b>

**NET FUNDS TO BE RAISED**                        0                0                0                0                0                0                0                0                0                0

**CAPITAL PROJECT DESCRIPTION**

2021 - Mixed Repairs based on Rds Needs Study      \$ 262,000 (exact locations to be determined once inspections are done in the spring)  
 2021 - Connecting Link - Main Street East              546,233  
    \$ 808,233

**Future Year Paving Projects - aligning with Roads Needs Study**

2022 - Mixed Repairs                                     \$ 262,000 (estimate)  
 2023 - Mixed Repairs                                     \$ 265,000 (estimate)  
 2024 - Mixed Repairs                                     \$ 265,000 (estimate)

FUNCTION: TRANSPORTATION CAPITAL PROJECTS  
 CAPITAL PROJECT: INFRASTRUCTURE CAPITAL PROJECT

REVENUES: 02-2509

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5403	REVENUE FUND TAX BASE	0	0	0	0	0	0	0	0	0	0
5405	TSF FROM CAPITAL RESERVE	0	0	0	0	0	0	0	0	0	0
5406	AMO GAS TAX	100,584	100,584	103,135	103,135	105,750	2,615	3	108,432	111,182	114,001
5410	TRANSFER FR SEWER RATES	39,574	39,574	40,578	40,578	41,607	1,029	3	42,662	43,744	44,853
5411	TRANSFER FR WATER RATES	24,734	24,734	25,361	25,361	26,004	643	3	26,664	27,340	28,033
	<b>INFRASTRUCTURE REVENUE</b>	<b>164,892</b>	<b>164,892</b>	<b>169,074</b>	<b>169,074</b>	<b>173,361</b>	<b>4,287</b>	<b>3</b>	<b>177,757</b>	<b>182,265</b>	<b>186,887</b>

EXPENDITURES: 02-2509

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	CAPITAL EXPENDITURE	0	0	0	0	0	0	0	0	0	0
7504	TRANSFER TO ROAD RESERVE	0	0	0	0	0	0	0	0	0	0
7506	LONG TERM DEBT PYMT - SISTERS	164,892	164,892	169,074	169,074	173,361	4,287	3	177,757	182,265	186,887
	<b>INFRASTRUCTURE EXPENDITURES</b>	<b>164,892</b>	<b>164,892</b>	<b>169,074</b>	<b>169,074</b>	<b>173,361</b>	<b>4,287</b>	<b>3</b>	<b>177,757</b>	<b>182,265</b>	<b>186,887</b>

NET FUNDS TO BE RAISED                      0                      0                      0                      0                      (0)                      (0)                      (0)                      (0)                      0                      (0)

**CAPITAL PROJECT: INFRASTRUCTURE CAPITAL PROJECT (Continued)**

**Long Term Loan for Sister Street Project: Principle only**

10 year loan \$1,760,000 ending Dec 29, 2026 @ 2.52%

**BREAKDOWN OF LOAN PRINCIPAL DEPARTMENT ALLOCATION**

Roads Share of Project	\$ 105,750	61%
Sewer Share of Project	\$ 41,607	24%
Water Share of Project	\$ 26,004	15%
Long Term Loan Payment	<b>\$ 173,361</b>	100%

**CAPITAL PROJECT DESCRIPTION**

**7500** No 2021 Infrastructure Project \$ -

**FUTURE CAPITAL PROJECTS with start years of 2022 after residential development has been completed (cost inflated each year with CPI)**

Future Project - Pinegrove, Mill St, Simon Court full reconstruction	\$ 3,121,965
Future Project - Cenntenial, Industrial Rd, full reconstruction & realignment	\$ 3,405,780
Future Project - Steeles Street, full reconstruction	<u>\$ 2,270,520</u>
	\$ 8,798,265

**FUNCTION: TRANSPORTATION CAPITAL PROJECTS**

**CAPITAL PROJECT: ROAD WORKSHOP CAPITAL PROJECT**

**REVENUES: 02-2522**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5402	TSF FROM RD. DEV CHGS	0	0	0	0	0	0	0	0	345,000	0
5403	REVENUE FUND TAX BASE	0	0	0	0	0	0	0	30,000	0	0
5404	TSF FROM DEV IN TRUST	0	0	0	0	0	0	0	0	0	0
5405	TSF FROM CAPITAL RESERVE	0	106,142	520,292	415,783	200,000	(320,292)	-62	0	155,000	0
	<b>RD WORKSHOP CAPITAL REV</b>	<b>0</b>	<b>106,142</b>	<b>520,292</b>	<b>415,783</b>	<b>200,000</b>	<b>(320,292)</b>	<b>-62</b>	<b>30,000</b>	<b>500,000</b>	<b>0</b>

5405 \$300,000 put in Reserve from 2019 surplus to be pulled in 2020

**EXPENDITURES: 02-2522**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	CAPITAL EXPENDITURE	0	106,142	520,292	415,783	200,000	(320,292)	-62	30,000	500,000	0
7501	TSF TO WORKS BLDG RESERVES	0	0	0	0	0	0	0	0	0	0
	<b>RD WORKSHOP CAPITAL EXPENSE</b>	<b>0</b>	<b>106,142</b>	<b>520,292</b>	<b>415,783</b>	<b>200,000</b>	<b>(320,292)</b>	<b>-62</b>	<b>30,000</b>	<b>500,000</b>	<b>0</b>

**NET FUNDS TO BE RAISED** 0 0 0 0 0 0 0 0 0 0 0 0

<b>CAPITAL PROJECT DESCRIPTION</b>			<b>FUTURE CAPITAL PROJECTS</b>			<b>AMOUNT</b>	<b>YEAR</b>
7500	420 Victoria Cleanup	\$ 200,000	Install Fuel Tanks & Pumps at Public Works Yard	\$ 15,000	2022		
	Estimated costs of total Remediation		RFP for Fuel supply (under review)				
	\$760,000						
	2018	\$ 159,708	Fencing around new lot once	\$ 15,000	2022		
	2019	\$ 106,142	water storage has been built				
	2020	\$ 414,395	Cold Storage	\$ 120,000	2023		
		\$ 680,245	Workshop Expansion (2 Bays) + Generator	\$ 380,000	2023		



**FUNCTION: TRANSPORTATION CAPITAL PROJECTS**  
**CAPITAL PROJECT: GENERAL EQUIPMENT CAPITAL PURCHASES**

**REVENUES: 02-2523**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5402	TSF FROM WORKS DEV CHARGES	0	0	0	0	65,000	65,000	100	89,000	0	270,000
5402	TSF FROM REC'N DEV CHARGES	0	0	0	0	103,000	103,000	100	0	0	0
5403	REVENUE FUND TAX BASE	92,720	89,059	15,000	15,000	14,356	(644)	-4	250,000	144,000	90,000
5404	TRANSFER FROM CAPITAL RESERVE	15,000	0	50,000	34,356	65,644	15,644	31	100,000	76,000	50,000
5404	TSF FROM CEMETERY RESERVE	0	0	20,000	20,000	-	-20,000	-100	0	0	0
5408	TRANSFER FROM SEWER RATES	0	0	0	0	0	0	0	0	0	0
5409	TRANSFER FROM WATER RATES	0	0	0	0	0	0	0	0	0	0
	<b>RD EQUIPMENT CAPITAL REV</b>	<b>107,720</b>	<b>89,059</b>	<b>85,000</b>	<b>69,356</b>	<b>248,000</b>	<b>163,000</b>	<b>192</b>	<b>439,000</b>	<b>220,000</b>	<b>410,000</b>

**REVENUE DESCRIPTION**

**EXPENDITURES: 02-2523**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	CAPITAL EXPENDITURE	107,720	89,059	85,000	69,356	248,000	163,000	192	439,000	220,000	\$ 410,000
7504	UNFINANCED CAPITAL	0	0	0	0	0	0	0	0	0	0
7505	TRANSFER TO CAPITAL RESERVE	0	0	0	0	0	0	0	0	0	0
	<b>RD EQUIPMENT CAPITAL EXPENSE</b>	<b>107,720</b>	<b>89,059</b>	<b>85,000</b>	<b>69,356</b>	<b>248,000</b>	<b>163,000</b>	<b>192</b>	<b>439,000</b>	<b>220,000</b>	<b>410,000</b>

**NET FUNDS TO BE RAISED**                                    0                        0                        0                        0                        0                        0                        0                        0                        0                        0

**CAPITAL PROJECT DESCRIPTION**

**2021** - Replace 2012 F450 PU & Blade/Sander            \$ 80,000  
**2021** - Additional Trackless shared with Parks      \$ 168,000 (Paid by DC'S)  
**\$ 248,000**

**FUTURE CAPITAL PROJECTS**

Loader (potential for lease to own)                     \$ 179,000              2022  
 Replace 2009 International Plow/Dump Truck         \$ 260,000              2022  
 Replace 2013 GMC Pick up                                 \$ 37,000                2023  
 Replacement Trackless                                     \$ 183,000              2023  
 New Plow Truck     \$ 300,000              2024  
 Pick Up Truck/Trailer Tandem Axle (shared cost with par \$ 110,000              2024

Any gain on sale of assets will be recognized as revenue in operating and transferred to capital equipment reserves

**FUNCTION: TRANSPORTATION CAPITAL PROJECTS**

**CAPITAL PROJECT: TRANSIT CONVENTIONAL**

**REVENUES: 02-2550**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5402	TSF FROM DEV CHARGES	0	0	0	0	0	0	0	0	0	0
5403	REVENUE FUND TAX BASE	0	0	0	0	25,000	25,000	100	0	0	0
5404	TSF FROM RESERVES	0	0	0	0	0	0	0	0	0	0
	<b>RD EQUIPMENT CAPITAL REV</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>25,000</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>

**REVENUE DESCRIPTION**

**EXPENDITURES: 02-2550**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	CAPITAL EXPENDITURE	0	0	0	0	25,000	25,000	100	0	0	0
7504	UNFINANCED CAPITAL	0	0	0	0	0	0	0	0	0	0
7505	TRANSFER TO CAPTIAL RESERVE	0	0	0	0	0	0	0	0	0	0
	<b>RD EQUIPMENT CAPITAL EXPENSE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>25,000</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>

**NET FUNDS TO BE RAISED**                        0                        0                        0                        0                        0                        0                        0                        0                        0                        0

**CAPITAL PROJECT DESCRIPTION**

**2021** - 2 Bus Shelters                        \$    25,000 (to include curb cuts, AODA compliance)

**FUNCTION: WATER/SEWER CAPITAL PROJECTS**  
**CAPITAL PROJECT: STORM SEWER CAPITAL PROJECTS**

**REVENUES: 02-3020**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5403	REVENUE FUND TAX BASE	0	0	0	0	0	0	0	0	0	0
5404	TRANSFER FROM CAPITAL RESERVE	0	0	0	0	0	0	0	0	0	0
5405	UNEXPENDED CAPITAL	0	0	0	0	0	0	0	0	0	0
	<b>STORM SEWER CAPITAL REV</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5405 ACCOUNT DESCRIPTION

**EXPENDITURES: 02-3020**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	CAPITAL EXPENDITURE	0	0	0	0	0	0	0	0	0	0
7503	TRANSFER TO CAPITAL RESERVE	0	0	0	0	0	0	0	0	0	0
	<b>STORM SEWER CAPITAL EXPENSE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**ACCOUNT DESCRIPTION**

7500 No Capital Project for 2021



**FUNCTION: RECREATION & CULTURE CAPITAL PROJECTS**

**CAPITAL PROJECT: PARKS CAPITAL PROJECTS**

**REVENUES: 02-4510**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5401	GRANT - CANADA 150	0	0	0	0	0	0	0	0	0	0
5402	PARKS DEVEL CHARGES	0	0	0	0	184,000	184,000	100	200,000	0	0
5403	REVENUE FUND TAX BASE	0	0	0	0	0	0	0	0	0	0
5404	PROJECT DONATIONS	0	0	0	0	0	0	0	300,000	0	0
5407	TSF FROM FIDDLE PARK RESERVE	0	0	0	0	0	0	0	0	0	0
5407	TSF FROM RECREATION RESERVE	0	0	0	0	236,000	236,000	100	0	0	0
5408	SEWER RATE CONTRIBUTION	0	0	0	0	0	0	0	0	0	0
5409	WATER RATE CONTRIBUTION	0	0	0	0	0	0	0	0	0	0
5410	DUE FROM DEVELOPER IN TRUST	0	0	0	0	0	0	0			
	<b>RECREATION CAPITAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>420,000</b>	<b>420,000</b>	<b>100</b>	<b>500,000</b>	<b>0</b>	<b>0</b>

5404 Project Donations - \$300,000 in 2022 from Shelburne Rotary Club

5407 2019 Reserve set aside for Tennis Courts - \$10,000

Balance from Special Parks & Recreation Levy

**EXPENDITURES: 02-4510**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	CAPITAL EXPENDITURE	0	0	0	0	420,000	420,000	100	500,000	0	0
7504	TRANSFER TO CAPITAL RESERVE	0	0	0	0	0	0	0	-	0	0
	<b>RECREATION CAPITAL EXPENSE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>420,000</b>	<b>420,000</b>	<b>100</b>	<b>500,000</b>	<b>0</b>	<b>0</b>

**NET FUNDS TO BE RAISED**   0   0   0   0   0   0   0   0   0   0   0   0

CAPITAL PROJECT DESCRIPTION		2021	2022	
7500	Tennis Courts (2) / Pickleball	\$ 200,000		(park location to be determined)
	Splash Pad	\$ 200,000	\$ 500,000	(located at Greenwood Park - 2 year project)
	Jack Downing Park	\$ 20,000		(offset by tsf from Parks & Recreation Special Levy - motion of council November 2019)

Future Capital Costs dependent on results and adoption of Community Improvement Plan & Parks Master Plan to include Fiddle Park Master Plan

\*\* Future Dog Park - Location to be determined - motion of council November 2019 to set aside \$20,000 from Park & Rec Sepcial Levy to offset costs

**TOWN OF SHELBURNE  
WATER & SEWER  
2021 FINAL OPERATING BUDGET  
EXPENDITURE SUMMARY**

Budget Page	DEPARTMENT	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
4	<b>SANITARY SEWER SYSTEM</b>										
	SEWER OPERATION EXPENDITURES	1,708,146	1,812,622	1,871,771	2,058,703	2,167,001	295,230	16	2,244,190	2,324,462	2,407,943
		<b>1,708,146</b>	<b>1,812,622</b>	<b>1,871,771</b>	<b>2,058,703</b>	<b>2,167,001</b>	<b>295,230</b>	<b>16</b>	<b>2,244,190</b>	<b>2,324,462</b>	<b>2,407,943</b>
7	<b>WATER WORKS SYSTEM</b>										
	WATER OPERATION EXPENDITURE	1,442,165	1,961,407	1,514,495	1,849,284	1,671,538	157,043	10	1,820,625	1,912,348	1,977,626
		<b>1,442,165</b>	<b>1,961,407</b>	<b>1,514,495</b>	<b>1,849,284</b>	<b>1,671,538</b>	<b>157,043</b>	<b>10</b>	<b>1,820,625</b>	<b>1,912,348</b>	<b>1,977,626</b>
	<b>TOTAL EXPENDITURES</b>	<b>3,150,311</b>	<b>3,774,029</b>	<b>3,386,266</b>	<b>3,907,987</b>	<b>3,838,539</b>	<b>452,273</b>	<b>13</b>	<b>4,064,815</b>	<b>4,236,810</b>	<b>4,385,569</b>
	<b>LESS TOTAL REVENUES</b>	<b>3,150,312</b>	<b>3,774,030</b>	<b>3,386,266</b>	<b>3,907,986</b>	<b>3,838,540</b>	<b>452,274</b>	<b>13</b>	<b>4,064,813</b>	<b>4,236,809</b>	<b>4,385,568</b>
	<b>DIFFERENCE</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>

TOWN OF SHELBURNE  
WATER & SEWER  
2021 FINAL OPERATING BUDGET  
REVENUE SUMMARY

Budget Page	DEPARTMENT	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
	<b>SANITARY SEWER SYSTEM</b>										
3	SEWER BILLING REVENUE	1,580,396	1,642,972	1,745,513	1,927,440	2,041,431	295,918	17	2,123,088	2,208,012	2,296,332
3	TRANSFER FROM RESERVES	0	0	0	0	0	0	0	0	0	0
3	TRANSFER FROM DC'S	65,751	65,751	60,258	60,258	54,570	(5,688)	-9	48,680	42,581	36,264
3	OTHER SEWER REVENUES	62,000	70,666	66,000	71,005	71,000	5,000	8	72,420	73,868	75,346
3	GRANT REVENUE	0	33,233	0	0	0	0	0	0	0	0
		<b>1,708,146</b>	<b>1,812,622</b>	<b>1,871,771</b>	<b>2,058,703</b>	<b>2,167,001</b>	<b>295,230</b>	<b>16</b>	<b>2,244,188</b>	<b>2,324,461</b>	<b>2,407,942</b>
	<b>WATER WORKS SYSTEM</b>										
6	WATER OPERATION REVENUE	1,288,166	1,357,099	1,397,995	1,502,997	1,587,982	189,987	14	1,651,502	1,717,562	1,786,264
6	TRANSFER FROM RESERVES	130,000	0	0	0	0	0	0	0	0	0
6	TRANSFER FROM DC'S	0	0	0	158,530	31,056	31,056	100	43,723	39,978	36,137
6	OTHER WATER REVENUES	24,000	57,643	116,500	187,757	52,500	(64,000)	-55	125,400	154,808	155,224
6	GRANT REVENUE	0	546,666	0	0	0	0	100	0	0	0
		<b>1,442,166</b>	<b>1,961,408</b>	<b>1,514,495</b>	<b>1,849,284</b>	<b>1,671,539</b>	<b>157,044</b>	<b>10</b>	<b>1,820,625</b>	<b>1,912,347</b>	<b>1,977,625</b>
	<b>TOTAL REVENUES</b>	<b>3,150,312</b>	<b>3,774,030</b>	<b>3,386,266</b>	<b>3,907,986</b>	<b>3,838,540</b>	<b>452,274</b>	<b>13</b>	<b>4,064,813</b>	<b>4,236,809</b>	<b>4,385,568</b>

**FUNCTION: WATER / SEWER SERVICE**

**SERVICE: SEWER OPERATIONS**

**REVENUES 01-3010**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5401	SEWER BILLINGS	1,580,396	1,642,972	1,745,513	1,927,440	2,041,431	295,918	17	2,123,088	2,208,012	2,296,332
5402	CUSTOMER SERVICES	17,000	26,841	20,000	28,786	25,000	5,000	25	25,500	26,010	26,530
5405	SEWER USE SURCHARGE (BMP)	45,000	43,825	46,000	42,220	46,000	0	0	46,920	47,858	48,816
5406	SEWER OWED FROM DC	65,751	65,751	60,258	60,258	54,570	(5,688)	-9	48,680	42,581	36,264
5408	TSF FROM SEWER RESERVE	0	0	0	0	0	0	0	0	0	0
5411	SEWER - CWWF GRANT	0	33,233	0	0	0	0	0	0	0	0
		<b>1,708,146</b>	<b>1,812,622</b>	<b>1,871,771</b>	<b>2,058,703</b>	<b>2,167,001</b>	<b>295,230</b>	<b>16</b>	<b>2,244,188</b>	<b>2,324,461</b>	<b>2,407,942</b>

**ACCOUNT DESCRIPTION**

- 5401 Rates are \$1.20 for metered portion & \$31.47 for flat rate portion as per Schedule B of By-Law 10-2020
- 5402 Penalty & Interest charges on outstanding accounts and Inspection Fees
- 5403 Revenues for connection to sewer lines and sewer portion of new meter hook-ups
- 5405 BMP Surcharge Agreement - expires May 2024 as per By-Law 18-2019
- 5406 DC share of 2020 STP Loan Financing - \$ 54,570



**SERVICE: SEWER OPERATIONS**

**EXPENDITURES 01-3010**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	SEWAGE LABOUR	60,164	29,899	45,581	44,781	57,548	11,967	26	58,699	59,873	61,070
7102	CLERICAL LABOUR & ADMIN LABOUR	33,058	33,072	33,778	32,817	49,239	15,461	46	50,224	51,228	52,253
7150	SEWAGE BENEFITS	18,819	16,040	14,327	18,699	18,126	3,799	27	18,489	18,859	19,236
7151	SEWAGE EHT	1,708	1,231	1,289	1,518	1,530	242	19	1,561	1,592	1,624
7152	SEWAGE WSIB	2,759	1,988	1,883	2,219	2,237	353	19	2,281	2,327	2,374
7307	SEWAGE UTILITIES & TELEPHONE (CELL)	212,000	223,552	216,240	218,269	220,565	4,325	2	224,976	229,476	234,065
7308	BILLING & SOFTWARE COSTS	20,550	20,245	20,550	19,356	21,000	450	2	21,420	21,848	22,285
7310	SEWAGE MATERIAL/SUPPLIES/SERVICES	9,000	6,493	9,000	9,860	17,500	8,500	94	9,180	9,364	9,551
7315	SEWER MAIN MAINTENANCE	30,000	28,732	30,000	47,446	40,000	10,000	33	40,800	41,616	42,448
7349	OCWA STP OPERATIONAL CONTRACT	335,221	335,221	377,455	377,455	385,004	7,549	2	392,704	400,558	408,569
7350	SEWAGE PLANT MAINTENANCE	147,000	296,610	107,000	117,501	50,000	(57,000)	-53	55,000	71,100	57,522
7351	SEWAGE COST OF CTY PIL	5,685	5,566	6,037	5,915	6,037	0	0	6,158	6,281	6,407
7352	SEWAGE TRAINING/CONFERENCE	3,500	2,589	3,500	0	3,500	0	0	3,570	3,641	3,714
7357	SEWAGE EQUIP MAINTENANCE	38,000	1,899	10,000	154	5,000	(5,000)	-50	5,000	5,100	5,202
7361	SEWAGE PLANT INSURANCE	16,000	13,169	16,000	17,738	20,000	4,000	25	20,400	20,808	21,224
7362	SEWAGE PROFESSIONAL FEES	60,000	79,723	150,000	148,981	250,000	100,000	67	255,000	260,100	265,302
7366	SEWAGE SHARE OF METER EXP	5,000	3,198	10,000	41,748	45,000	35,000	350	45,900	46,818	47,754
7510	SEWAGE TSF TO CAPITAL	111,000	47,776	113,560	24,216	120,000	6,440	6	50,000	50,000	50,000
7521	STP - DEBT PHASE 2 INTEREST	21,087	19,962	18,603	17,446	16,052	(2,551)	-14	13,433	10,744	7,982
7522	STP - DEBT PHASE 3 INTEREST	44,664	44,551	41,655	41,514	38,517	(3,137)	-8	35,247	31,837	28,283
7525	SEWER TSF TO PLANNING (DEVEL)	0	0	9,000	9,000	9,000	0	0	9,000	9,000	9,000
7515	SEWER TSF TO WATER CAPITAL	42,400	42,400	0	0	7,500	7,500	100	0	0	0
7526	SEWER SHARE OF SISTER ST PRINCIPLE	39,574	39,574	40,578	40,578	41,607	1,029	3	42,662	43,744	44,853
7527	SEWER SHARE OF SISTER ST INTEREST	8,476	8,476	7,472	7,472	6,443	(1,029)	-14	5,388	4,306	3,197
7535	SEWER SHARE OF LOCATE SERVICES	5,300	1,971	2,330	1,777	2,330	0	0	2,377	2,424	2,472
7700	TSF TO SEWER RESERVE GENERAL	427,182	498,688	575,934	802,244	723,265	147,331	26	864,721	911,818	991,556
7700	TSF TO PUMP REBUILD RESERVE	10,000	10,000	10,000	10,000	10,000	0	0	10,000	10,000	10,000
	<b>SEWER OPERATION EXPEND</b>	<b>1,708,146</b>	<b>1,812,622</b>	<b>1,871,771</b>	<b>2,058,703</b>	<b>2,167,001</b>	<b>295,230</b>	<b>16</b>	<b>2,244,190</b>	<b>2,324,462</b>	<b>2,407,943</b>
	<b>NET FUNDS TO BE RAISED</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>0</b>

**SERVICE: SEWER OPERATIONS (Continued)**

7101	Reallocate Salary funds in 2021 to better reflect actual in sewer labour salary			
7150	7151 & 7152, reallocate funds to match salary reallocations			
7307	Includes cost of Hydro & Gas & CPI Increase			
7308	Includes annual Sensus Software Fee (\$9,500 50% sewer) & AWD Maintenance to Software			
7310	Annual SCADA Licensing Fee included (\$4,500 50% sewer); Gas monitor \$1,200; Tripod \$8,500			
7315	Includes Hydro VAC services in fall - cleanouts (Fosters)			
7349	OCWA Fixed Monthly STP Cost plus CPI - 10 Yr contract 2020-2029	\$	385,004	CSP Sustainable Goal Target T1 Long Term Financial Plan & T2 Service Review budget in 2021 & 2023 & 2025 (didn't go in 2020 due to COVID)
7350	Plant Maintenance as suggested by OCWA above contract	\$	35,000	
7350	Will include extra sludge haulage outside of contract - higher flows (OCWA)	\$	15,000	
7352	Sewer & Watermain Construction Inspections (Training 2 People - Feb)	\$	3,500	
7362	Includes SBA - WPCP EA - Public consultation process			
7366	Meter Replacements with new iPearl Meters - Sewer Share 40%			
7525	Sewer Share of Planning & Development	\$	9,000	
7535	Sewer share of Locate Software/Support & Future Expenses \$3,663 support - shared with water - Pelican Corp 5 Yr Subscription			
7510	Tsf to Sewer Capital Page 3 Line 5403			
7515	Tsf to Water Capital for share of trench box		7,500	
<b><u>ANNUAL SEWER DEBT - 2021</u></b>				
				7521 Phs 2 STP Loan Interest - matures July 15, 2026
				\$ 16,052
				7522 Phs 3 STP loan Interest - matures Dec 02, 2030
				\$ 38,517
				7526 Share of Sister Street LTD Principle - matures Dec 2026
				\$ 41,607
				7527 Share of Sister Street LTD Interest - matures Dec 2026
				\$ 6,443
				<b>\$ 102,620</b>

**FUNCTION: WATER / SEWER SERVICE**

**SERVICE: WATER SYSTEM OPERATIONS**

**REVENUES 01-3030**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5401	WATER BILLINGS	1,288,166	1,357,099	1,397,995	1,502,997	1,587,982	189,987	14	1,651,502	1,717,562	1,786,264
5402	CUSTOMER SERVICES	12,500	15,439	16,000	19,074	20,000	4,000	25	20,400	20,808	21,224
5403	HYDRANT RENTAL	7,500	8,088	7,500	8,707	7,500	0	0	10,000	10,000	10,000
5404	WATER METERS INSTALLATION	4,000	33,437	93,000	159,915	25,000	(68,000)	-73	95,000	124,000	124,000
5406	WATER CONNECTION FEE - NEW SERV.	0	679	0	61	0	0	0	0	0	0
5408	TSF FROM WATER MAIN BREAK RESERVE	130,000	0	0	0	0	0	0	0	0	0
5410	TSF FROM DC'S FOR WELL 7 INTEREST	0	0	0	158,530	31,056	31,056	100	29,435	27,764	26,040
5410	TSF FROM DC'S FOR WATER STORAGE	0	0	0	0	0	0	0	14,288	12,214	10,097
5504	MMAH ONTARIO GRANT	0	546,666	0	0	0	0	0	0	0	0
	<b>WATER OPERATION REVENUE</b>	<b>1,442,166</b>	<b>1,961,408</b>	<b>1,514,495</b>	<b>1,849,284</b>	<b>1,671,539</b>	<b>157,044</b>	<b>10</b>	<b>1,820,625</b>	<b>1,912,347</b>	<b>1,977,625</b>

**ACCOUNT DESCRIPTION**

- 5401 Rates are .78 for metered portion & \$25.71 for flat rate portion per Schedule B of By-Law Number 10-2020
- 5402 Penalty & Interest charges on outstanding accounts and Inspection Fees
- 5404 New Metres Installed
- 5504 In 2019 - One time grant from MMAH to be put in reserve for Well # 3 Arsenic as per council resolution

5406 Includes Scrap Metal from old meters

**SERVICE: WATER SYSTEM OPERATIONS**

**EXPENDITURES 01-3030**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	WATER LABOUR	86,577	82,886	106,356	103,927	134,278	27,923	26	136,964	139,703	142,497
7102	CLERICAL LABOUR & ADMIN LABOUR	33,058	30,653	33,778	34,385	49,239	15,461	46	50,224	51,228	52,253
7150	WATER BENEFITS	27,081	27,081	33,430	32,178	42,295	8,865	27	43,141	44,003	44,883
7151	WATER EHT	2,458	2,264	3,007	2,711	3,571	564	19	3,642	3,715	3,789
7152	WATER WSIB	3,970	3,657	4,394	3,962	5,219	825	19	5,323	5,430	5,538
7155	WATER MEMBERSHIPS	1,000	1,355	1,500	1,456	1,500	0	0	1,530	1,561	1,592
7307	WATER UTILITIES & TELEPHONES (CELL)	81,000	69,584	75,000	66,703	76,500	1,500	2	78,030	79,591	81,182
7308	BILLING & SOFTWARE COSTS	20,550	20,245	20,550	21,502	21,000	450	2	21,420	21,848	22,285
7309	OCWA OPERATIONAL CONTRACT	221,951	221,951	276,968	276,968	282,507	5,539	2	288,158	293,921	299,799
7310	WATER MATERIAL & SUPPLIES	40,000	23,852	35,000	37,339	35,000	0	0	35,700	36,414	37,142
7315	LAB COST & MONITORING	140,000	71,563	115,000	95,089	115,000	0	0	117,300	119,646	122,039
7320	LICENSING & OPERATION PLAN	40,000	0	15,000	13,260	0	(15,000)	-100	0	0	20,000
7351	WATER COST OF PIL'S	4,227	4,535	4,290	4,204	4,290	(0)	0	4,376	4,463	4,553
7356	WATER MAIN MAINTENANCE	155,000	28,356	25,000	3,176	25,000	0	0	30,000	30,600	31,212
7357	WATER EQUIPMENT MAINT	60,000	21,493	115,000	99,913	60,000	(55,000)	-48	61,200	62,424	63,672
7358	WATER WELL BUILDING MAINT	31,000	8,688	57,000	2,010	20,000	(37,000)	-65	25,000	25,500	26,010
7361	INSURANCE	15,349	13,169	15,349	17,738	19,000	3,651	24	19,380	19,768	20,163
7362	PROFESSIONAL FEES	52,600	22,274	80,000	326,027	250,000	170,000	213	200,000	204,000	208,080
7364	EDUCATION & TRAINING	4,500	3,122	7,000	1,885	8,500	1,500	21	8,670	8,843	9,020
7365	CONFERENCE EXPENSES	1,800	1,026	1,800	0	1,800	0	0	1,836	1,873	1,910
7366	METER INSTALLATION EXPENSE	8,000	5,694	10,000	62,287	50,000	40,000	400	51,000	52,020	53,060
7451	SOURCE WATER PROTECTION MOE	12,000	15,084	12,000	4,310	12,000	0	0	6,000	6,120	6,242
7510	TRANSFER TO WATER CAPITAL	98,221	23,600	122,000	100,000	40,500	(81,500)	-67	114,692	116,326	117,987
7510	TRANSFER TO WELL CAPITAL	94,683	94,683	152,195	47,480	49,123	(103,072)	-68	50,822	52,581	54,400
7523	WATER METER LOAN DEBT INTEREST	28,615	28,248	27,027	26,713	25,385	(1,643)	-6	23,685	21,927	20,108
7524	WATER TRANSFER TO PLANNING	0	0	9,000	9,000	9,000	0	0	9,000	9,000	9,000
7525	WATER SHARE OF SISTER ST PRINCIPAL	24,734	24,734	25,361	25,361	26,004	643	3	26,664	27,340	28,033
7526	WATER SHARE OF SISTER ST INTEREST	5,297	5,297	4,670	4,670	4,027	(643)	-14	3,367	2,691	1,998
7527	WELL 7 DEBT INTEREST	34,152	34,077	32,628	32,567	31,056	(1,572)	-5	29,435	27,764	26,040
7527	WELL 3 DEBT INTEREST	0	0	0	0	0	0	0	16,966	15,331	13,674
7527	WATER STORAGE DEBT INTEREST	0	0	0	0	0	0	0	49,737	47,662	45,546
7535	WATER SHARE OF LOCATES	5,300	1,971	2,330	1,777	2,330	0	0	2,377	2,425	2,473
7540	FIRE HYDRANT MAINTENANCE	10,000	23,336	40,000	11,245	25,000	(15,000)	-38	10,000	10,000	10,200
7600	TSF TO WATER RESERVE GENERAL	74,043	475,263	26,862	354,440	212,414	185,552	691	264,987	336,630	361,243
7600	TSF MMAH ONT GRANT TO RESERVE	0	546,666	0	0	0	0	0	0	0	0
7600	TSF TO WATER MAIN BREAK RESERVE	25,000	25,000	25,000	25,000	25,000	0	0	25,000	25,000	25,000
7600	TSF TO WATER RESERVE - NEW TRUCK	0	0	0	0	5,000	5,000	100	5,000	5,000	5,000
	<b>WATER OPERATION EXPEND</b>	<b>1,442,165</b>	<b>1,961,407</b>	<b>1,514,495</b>	<b>1,849,284</b>	<b>1,671,538</b>	<b>157,043</b>	<b>10</b>	<b>1,820,625</b>	<b>1,912,348</b>	<b>1,977,626</b>
	<b>NET FUNDS TO BE RAISED</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>

**SERVICE: WATER SYSTEM OPERATIONS (Continued)**

**ACCOUNT DESCRIPTION**

7308	Includes annual Sensus Software Fee (\$9,500 50% sewer) & AWD Maintenance to Software				
7309	OCWA Fixed Monthly STP Cost plus CPI - 10 Yr contract 2020-2029	282,507			CSP Sustainable Goal Target T1 Long Term Financial Plan & T2 Service Review
7310	Annual SCADA Licensing Fee included (\$4,500 50% sewer) & Wtr Tower Chemical (\$19,000)				
7315	Well 7 monitoring requirement - continued indefinitely (SBA)	\$	40,800		
7315	Well Field Capacity Study plus additional Scope as per SBA	\$	40,800		
7320	Drinking water Licence & Operation Plan - done in 2020 - good until 2024				
7357	Equipment Maintenance as needed	\$	60,000	7523	Meter Project Debt Interest - Loan Matures April 18, 2033
7358	Building Maintenance as needed	\$	25,000	7525	Share of Sister Street Principal - Loan Matures in Feb 2026
7362	Engineering - Pump Tests, Monitoring, Modelling, MNR Interface & Tsf	\$	250,000	7526	Share of Sister Street Interest - Loan Matures in Feb 2026
7364	Includes Level 1&2 & OIT & Mandatory Courses	\$	8,500	7527	Well Project Debt Interest - Loan Matures Dec 03, 2035
7365	GBWW Spring & Fall Sessions (2 People)		1,800	7510	Transfer to Well Capital - Principal debt payments
7366	Starting iPearl Meter Replacements (\$150/each) - 60%	\$	8,000		
7451	Figures provided by NVCA - up to year 2020				
7510	Tsf to Water Capital Page 5 Line 5403	\$	40,500		
7524	Water share of offsetting Planning Development	\$	9,000		
7527	New in 2021 will be Well 3 Debt Interest Payments				
7535	Water share of Locate Software/Support & Future Expenses \$6010 purchase + \$3,663 support - shared with sewer				
7540	2021 Hydrant Flow Reflectors & Hydrant Savers - \$18,185; Valve Exercising				
7600	Transfers to Reserves to support various future projects				
				<b><u>ANNUAL WATER DEBT - 2021</u></b>	
					<b>\$ 135,595</b>

**CAPITAL**

**TOWN OF SHELBURNE  
WATER & SEWER  
2021 FINAL CAPITAL BUDGET  
EXPENDITURE SUMMARY**

**CAPITAL**

Budget Page	DEPARTMENT	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
3	<b>SANITARY SEWER SYSTEM</b>										
	SEWER CAPITAL PROJECTS	445,583	210,919	453,636	260,123	474,323	20,688	5	230,213	236,312	242,629
		<b>445,583</b>	<b>210,919</b>	<b>453,636</b>	<b>260,123</b>	<b>474,323</b>	<b>20,688</b>	<b>5</b>	<b>230,213</b>	<b>236,312</b>	<b>242,629</b>
	<b>WATER WORKS SYSTEM</b>										
5	WATER CAPITAL PROJECTS	1,957,105	66,000	2,363,160	387,229	5,433,600	3,070,440	130	262,378	221,087	224,864
7	WELL 7/WATER METER DEBENTURE	94,683	94,683	352,195	262,191	101,009	(251,186)	(71)	104,330	107,759	111,302
		<b>2,051,788</b>	<b>160,683</b>	<b>2,715,355</b>	<b>649,420</b>	<b>5,534,609</b>	<b>2,819,254</b>	<b>104</b>	<b>366,707</b>	<b>328,846</b>	<b>336,166</b>
	<b>TOTAL EXPENDITURES</b>	<b>2,497,371</b>	<b>371,602</b>	<b>3,168,990</b>	<b>909,543</b>	<b>6,008,932</b>	<b>2,839,942</b>	<b>90</b>	<b>596,920</b>	<b>565,158</b>	<b>578,795</b>
	<b>LESS TOTAL REVENUES</b>	<b>2,497,371</b>	<b>371,602</b>	<b>3,168,991</b>	<b>909,543</b>	<b>6,008,932</b>	<b>2,839,942</b>	<b>90</b>	<b>596,920</b>	<b>565,158</b>	<b>578,795</b>
	<b>DIFFERENCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**CAPITAL**

**TOWN OF SHELburnE  
WATER & SEWER  
2021 FINAL CAPITAL BUDGET**

**CAPITAL**

**REVENUE SUMMARY**

Budget Page	DEPARTMENT	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
3	<b>SANITARY SEWER SYSTEM</b>										
	SEWER CAPITAL PROJECTS	445,583	210,919	453,636	260,123	474,323	20,688	5	230,213	236,312	242,629
		<b>445,583</b>	<b>210,919</b>	<b>453,636</b>	<b>260,123</b>	<b>474,323</b>	<b>20,688</b>	<b>5</b>	<b>230,213</b>	<b>236,312</b>	<b>242,629</b>
	<b>WATER WORKS SYSTEM</b>										
5	WATER CAPITAL PROJECTS	1,957,105	66,000	2,363,160	387,229	5,433,600	3,070,440	130	262,378	221,087	224,864
7	WELL 7/WATER METER DEBENTURE	94,683	94,683	352,195	262,191	101,009	(251,186)	(71)	104,330	107,759	111,302
		<b>2,051,788</b>	<b>160,683</b>	<b>2,715,355</b>	<b>649,420</b>	<b>5,534,609</b>	<b>2,819,254</b>	<b>104</b>	<b>366,707</b>	<b>328,846</b>	<b>336,166</b>
	<b>TOTAL REVENUES</b>	<b>2,497,371</b>	<b>371,602</b>	<b>3,168,991</b>	<b>909,543</b>	<b>6,008,932</b>	<b>2,839,942</b>	<b>90</b>	<b>596,920</b>	<b>565,158</b>	<b>578,795</b>

FUNCTION: WATER/SEWER SERVICE CAPITAL PROJECT

CAPITAL PROJECT: SANITARY SEWER CAPITAL PROJECTS

REVENUES: 02-3010

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5401	CAPITAL GRANT	0	0	0	0	0	0	0	0	0	0
5402	SEWER DEVELOPMENT CHARGE	163,143	163,143	168,636	168,636	176,883	8,248	5	180,213	186,312	192,629
5403	TRANSFER FROM SEWER RATES	111,000	47,776	113,560	24,216	120,000	6,440	6	50,000	50,000	50,000
5408	TRANSFER FROM SEWER RESERVE	171,440	0	171,440	67,271	177,440	6,000	3	0	0	0
	<b>STP CAPITAL REVENUES</b>	<b>445,583</b>	<b>210,919</b>	<b>453,636</b>	<b>260,123</b>	<b>474,323</b>	<b>20,688</b>	<b>5</b>	<b>230,213</b>	<b>236,312</b>	<b>242,629</b>

ACCOUNT DESCRIPTION

5402	DC to cover cost of STP Loan Principle	\$	174,323
5408	Reserves to Cover SCADA	\$	157,440

EXPENDITURES: 02-3010

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	CAPITAL EXPENDITURE	282,440	47,776	285,000	91,487	300,000	15,000	5	50,000	50,000	50,000
7503	LONG TERM DEBT PRINC PHS 2	92,414	92,414	94,898	94,898	97,449	2,551	3	100,068	102,758	105,520
7505	LONG TERM DEBT PRINC PHS 3	70,729	70,729	73,738	73,738	76,875	3,137	4	80,145	83,555	87,109
7506	TRANSFER TO SEWER RESERVE	0	0	0	0	0	0	0	0	0	0
	<b>STP CAPITAL EXPENDITURES</b>	<b>445,583</b>	<b>210,919</b>	<b>453,636</b>	<b>260,123</b>	<b>474,323</b>	<b>20,688</b>	<b>5</b>	<b>230,213</b>	<b>236,312</b>	<b>242,629</b>

NET FUNDS TO BE RAISED

0	0	0	0	0	0	0	0	0	0	0	0
---	---	---	---	---	---	---	---	---	---	---	---



**CAPITAL PROJECT: SANITARY SEWER CAPITAL PROJECTS (Continued)**

**ACCOUNT DESCRIPTION**

7503	Phase 2 STP Loan matures July 15, 2026	\$	97,449	
7505	Phase 3 STP loan matures Dec 02, 2030	\$	76,875	
		\$	<b>174,323</b>	(from DC's)

**CAPITAL PROJECT DESCRIPTION**

7500	Sewer Infiltration Corrections	\$	100,000	(from Sewer Rates) (RFP)
	SCADA System	\$	160,000	(\$157,440 from Sewer Reserves - \$2,560 DC's)
	Rebuild Sewage Pump at Fiddlers Glen	\$	40,000	(one pump done in 2020)(\$20,000 from Sewer pump reserve, \$20,000 from rates)
		\$	<b>300,000</b>	

**FUTURE CAPITAL PROJECT DESCRIPTION**

See Box Below for WPCP EA Update - assuming some preliminary work will commence in 2022  
 This project is not reflected in the 2022-2024 extensions - have only shown \$50,000 annually for continuing sewer infiltration linings

**\*\*Future Projects pending the results of the current Water Pollution Control Plan (WPCP) Environmental Assessment (EA) study\*\***

- With reference to SBA's Engineer report SBA2020-05 from September 28, 2020 that provided Information regarding the WPCP EA Cost Estimates:
- the costs ranging previously from \$9,000,000 to \$15,200,000 are no longer current
  - estimated capital costs for the project have significantly increased
  - the three Alternatives & Criteria for Evaluation
  - **Status Quo (do nothing) - 11.8 M to 14.9 M**
  - **Upgrade of Extended Aeration - 29.2 M to 32.7 M** **\*\*Phased approach being considered\*\***
  - **Upgrade of Membrane Bioreactors - 25.4 M to 26.9 M**

**\*\*these costs will require LONG TERM BORROWING and will vary depending on successful GRANT FUNDING OPPORTUNITIES AVAILABLE at the time\*\***

FUNCTION: WATER/SEWER SERVICE CAPTIAL PROJECT

CAPITAL PROJECT: WATERWORKS CAPITAL PROJECTS

REVENUES: 02-3030

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5401	GRANT/CONSTRUCTION LOAN/DEBT	1,516,484	0	1,223,334	0	3,723,334	2,500,000	204		0	0
5402	WATER DEVELOPMENT CHARGE	0	0	0	0	422,000	422,000	100	102,686	104,760	106,877
5403	TSF FROM WATER RATES	98,221	23,600	122,000	100,000	40,500	(81,500)	-67	114,692	116,326	117,987
5405	TSF FROM WATER RESERVE	300,000	0	862,826	167,439	1,168,266	305,440	35	45,000	0	0
5405	TSF FROM WTR MAIN BREAK RES.	0	0	155,000	119,790	72,000	(83,000)	-54	0	0	0
	TSF FROM SEWER RATES	42,400	42,400	0	0	7,500	7,500	100	0	0	0
	<b>WATER CAPITAL REVENUES</b>	<b>1,957,105</b>	<b>66,000</b>	<b>2,363,160</b>	<b>387,229</b>	<b>5,433,600</b>	<b>3,070,440</b>	<b>130</b>	<b>262,378</b>	<b>221,087</b>	<b>224,864</b>

EXPENDITURES: 02-3030

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	CAPITAL EXPENDITURE	1,957,105	0	2,363,160	387,229	5,433,600	3,070,440	130	45,000	0	0
7503	TRANSFER TO WATER RESERVE	0	66,000	0	0	0	0	0	0	0	0
7506	WATER STORAGE LTD PRINCIPAL	0	0	0	0	0	0	0	102,686	104,760	106,877
7506	WELL 3 LTD PRINCIPAL PAYMENT	0	0	0	0	0	0	0	114,692	116,326	117,987
	<b>WATER CAPITAL EXPENDITURES</b>	<b>1,957,105</b>	<b>66,000</b>	<b>2,363,160</b>	<b>387,229</b>	<b>5,433,600</b>	<b>3,070,440</b>	<b>130</b>	<b>262,378</b>	<b>221,087</b>	<b>224,864</b>

NET FUNDS TO BE RAISED

0 0 0 0 0 0 0 0 0 0 0

**CAPITAL PROJECT: WATERWORKS CAPITAL PROJECTS (Continued)**

**CAPITAL PROJECT DESCRIPTION**

7500 Well 3 Arsenic (Loan)	\$ 1,770,000	(offset by Construction Loan / Long Term Borrowing - \$546,666 from reserves)
SCADA	\$ 82,000	(\$60,000 from reserves - balance from DC's)
Trench Box (replacement)	\$ 15,000	from water rates - replace stolen box - share cost with sewer
Watermain Rehabilitation	\$ 105,000	Victoria Street (RFP) - \$72,000 from reserves - \$33,000 from rates
Water Storage Construction	\$ 3,461,600	(DC's (\$400,000) & Reserves (\$561,600) & Long Term Borrowing/Construction Loan (\$2.5mill)
	<b>\$ 5,433,600</b>	

**Future Water Storage Structure (2021)** \$ **3,561,600** (spent \$100,000 in 2020 on preliminary work)  
 (has to be done before 2022 or a new EA will have to be done in order to complete it)

2nd Water Truck (2022) \$ 45,000 (100% funded by Reserves)

**Assumptions for Potential Borrowing - should grant funding not be acquired**

**Water Tower Storage - \$2.5 Million - Term 20 Years - Annual Payment Principal and Interest - \$152,423 - with \$116,974 covered by Development Charges**

**Well 3 Arsenic Remediation - \$1,223,334 - Term 10 Years - Annual Payment Principal and Interest - \$131,656 - funded by water rates**

**FUNCTION: WATER/SEWER SERVICE CAPTIAL PROJECT**

**CAPITAL PROJECT: WELL 7/WATER METER PROJECT - DEBENTURE COSTS**

**REVENUES: 02-3025**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5401	CAPITAL GRANT	0	0	0	0	0	0	0	0	0	0
5403	TSF FROM DEVELOPMENT CHARGES	0	0	0	214,711	51,886	51,886	100	53,507	55,179	56,903
5404	TRANSFER FROM WATER RATES	94,683	94,683	152,195	47,480	49,123	(103,072)	-68	50,822	52,581	54,400
5405	TRANSFER FROM RESERVES	0	0	200,000	0	0	(200,000)	-100	0	0	0
	<b>WATER CAPITAL REVENUES</b>	<b>94,683</b>	<b>94,683</b>	<b>352,195</b>	<b>262,191</b>	<b>101,009</b>	<b>(251,186)</b>	<b>-71</b>	<b>104,330</b>	<b>107,759</b>	<b>111,302</b>

**EXPENDITURES: 02-3025**

GL ACCT	ACCOUNT DESCRIPTION	2019	2019	2020	2020	2021	2021 VS	2021 VS	2022	2023	2024
		FINAL	ACTUAL	FINAL	ACTUAL	FINAL	2020	2020	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	CAPITAL EXPENDITURE	0	0	254,400	0	0	(254,400)	-100	0	0	0
7504	METER LONG TERM LOAN PRINCIPAL	45,893	45,893	47,480	47,480	49,123	1,643	3	50,822	52,581	54,400
7505	TSF TO CAPITAL RESERVE	0	0	0	164,397	0	0	0	0	0	0
7506	WELL 7 LONG TERM LOAN PRINCIPAL	48,790	48,790	50,314	50,314	51,886	1,572	3	53,507	55,179	56,903
	<b>WATER CAPITAL EXPENDITURES</b>	<b>94,683</b>	<b>94,683</b>	<b>352,195</b>	<b>262,191</b>	<b>101,009</b>	<b>(251,186)</b>	<b>-71</b>	<b>104,330</b>	<b>107,759</b>	<b>111,302</b>

**NET FUNDS TO BE RAISED** 0 0 0 0 0 (0) (0) 0 0 0

7500 No Capital Project for 2022

<b>Long Term Loan for Meter Project: Paid for by Rates</b>	
20 year loan \$1,071,948.18 ending April 18, 2033 -3.43%	
BREAKDOWN OF LOAN PRINCIPAL DEPARTMENT ALLOCATION	
2021	\$ 49,123
2022	\$ 50,822
2023	\$ 52,581
2024	\$ 54,400

<b>Long Term Loan for Well Project: Paid for by DC's starting 2020</b>	
20 year loan \$1,229,396.82 ending May 15, 2036 -3.10%	
BREAKDOWN OF LOAN PRINCIPAL DEPARTMENT ALLOCATION	
2021	\$ 51,886
2022	\$ 53,507
2023	\$ 55,179
2024	\$ 56,903