The Corporation of the Town of Shelburne Financial Statements For the year ended December 31, 2019

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Independent Auditor's Report

To the Members of Council, Inhabitants and Ratepayers of The Corporation of the Town of Shelburne

Opinion

We have audited the consolidated financial statements of The Corporation of the Town of Shelburne (the Town), which comprise the consolidated statement of financial position as at December 31, 2019 and the consolidated statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of The Corporation of the Town of Shelburne as at December 31, 2019 and its consolidated results of operations, its consolidated change in net financial assets, and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Town in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Town's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Town or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Town's financial reporting process.

Auditor's Responsibility for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.



As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Town's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Town to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Town to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants, Licensed Public Accountants Orangeville, Ontario June 8, 2020

The Corporation of the Town of Shelburne Consolidated Statement of Financial Position

December 31	2019	2018
Assets and Liabilities		
Financial Assets		
Cash (Note 1)	\$16,798,688	\$ 12,953,075
Temporary investments (Note 2)	153,743	101,486
Taxes receivable	608,127	629,226
Trade and other receivable	983,203	935,253
Long-term receivables	4,938	14,225
	18,548,699	14,633,265
Liabilities		
Accounts payable and accrued liabilities	641,628	927,535
Deferred revenue (Note 3)	6,481,281	5,085,621
Landfill site closure and post-closure liability (Note 5)	549,415	362,699
Post-employment benefits (Note 7)	333,804	313,197
Long-term liabilities (Note 4)	4,870,170	5,292,889
	12,876,298	11,981,941
Net financial assets	5,672,401	2,651,324
Non-financial Assets		
Inventory of supplies	78,690	49,587
Prepaids	59,737	1,632
Tangible capital assets (Note 8)	66,044,314	66,724,037
Accumulated surplus (Note 9)	\$71,855,142	\$ 69,426,580

The Corporation of the Town of Shelburne Consolidated Statement of Operations and Accumulated Surplus

For the year ended December 31		2019	2019	2018
		Budget (Note 12)	Actual	Actual
Revenue Taxation Fees and user charges Government transfers (Note 13) Other income (Note 11)	\$	6,984,262 3,910,022 2,638,611 701,786	\$ 6,989,875 4,410,551 1,939,257 1,697,090	\$ 6,818,319 4,064,769 1,267,409 3,787,238
		14,234,681	15,036,773	15,937,735
Expenses General government Protection services Transportation services Environmental services Health services Recreation and cultural services Planning and development	_	1,725,116 3,258,245 2,181,546 3,344,633 74,061 1,838,997 1,076,279 13,498,877	1,514,841 3,018,415 2,087,020 3,281,358 53,730 1,809,342 843,977 12,608,683	1,432,711 2,905,530 2,033,943 3,334,322 71,291 1,705,646 768,081 12,251,524
Restatement of opening surplus (Note 20)		-	472	(4,074)
Annual surplus (Note 12) Accumulated surplus, beginning of year		735,804 69,426,580	2,428,562 69,426,580	3,682,137 65,744,443
Accumulated surplus, end of year	\$	70,162,384	\$71,855,142	\$ 69,426,580

The Corporation of the Town of Shelburne Consolidated Statement of Changes in Net Financial Assets

For the year ended December 31		2019	2019	2018
		Budget (Note 12)	Actual	Actual
Annual surplus (Page 4)	\$	735,804	\$ 2,428,562	\$ 3,682,137
Acquisition of tangible capital assets Amortization of tangible capital assets Gain on sale of tangible capital assets Proceeds on sale of tangible capital assets	_	(2,938,405) 2,340,835 - -	(1,682,936) 2,340,835 (8,154) 29,978	(4,194,748) 2,405,596 (7,427) 7,427
	_	(597,570)	679,723	(1,789,152)
Change in prepaids Change in inventory of supplies		-	(58,105) (29,103)	(340) (278)
	_	-	(87,208)	(618)
Increase in net financial assets		138,234	3,021,077	1,892,367
Net financial assets, beginning of the year	_	2,651,324	2,651,324	758,957
Net financial assets, end of the year	\$	2,789,558	\$ 5,672,401	\$ 2,651,324

The Corporation of the Town of Shelburne Consolidated Statement of Cash Flows

For the year ended December 31		2019	2018
Cash provided by (used in)			
Operating activities			
Annual surplus	\$	2,428,562	\$ 3,682,137
Items not involving cash Landfill site closure and post-closure liability		186,716	47,150
Amortization of tangible capital assets		2,340,835	2,405,596
Deferred revenue recognized		(521,370)	(750,457)
Gain on sale of tangible capital assets		(8,154)	(7,427)
Change in inventory of supplies		(29, 103)	(278)
Contribution of tangible capital assets Post-employment benefits (police)		(755,500) 20,607	(2,501,315) 20,835
Fost-employment benefits (police)	_		
Change in non-cash working capital balances		3,662,593	2,896,241
Decrease in taxes receivable		21,099	70,762
Decrease in trade and other receivable		(47,950)	122,819
Increase (decrease) in accounts payable and accrued liabilities		(285,907)	10,591
Deferred revenue received		1,917,030	406,081
Decrease (increase) in prepaids		(58,105)	(340)
Increase in long-term receivables	_	9,287	1,875
		5,218,047	3,508,029
Canital transactions			
Capital transactions Cash used to acquire tangible capital assets		(927,436)	(1,693,433)
Proceeds on sale of tangible capital assets		29,978	7,427
Trococus on succ or cangistic capital assets	_		7,127
	_	(897,458)	(1,686,006)
Investing activities			
Acquisition of investments		(52,257)	(1,486)
Financing activities			
Financing activities Repayment of long-term liabilities		(422,719)	(410,322)
repayment of tong term traditions	_	(122,717)	(110,322)
Net change in cash and cash equivalents		3,845,613	1,410,215
Cash and cash equivalents, beginning of year	_	12,953,075	11,542,860
Cash and cash equivalents, end of year	\$	16,798,688	\$ 12,953,075

December 31, 2019

Management Responsibility

The management of The Corporation of the Town of Shelburne has prepared and is responsible for the integrity, objectivity and accuracy of the financial information presented in these consolidated financial statements. The Council reviews and approves the consolidated financial statements.

Basis of Accounting

The consolidated financial statements have been prepared in accordance with Canadian public sector accounting standards as established by the Public Sector Accounting Board of Chartered Professional Accountants of Canada as prescribed by the Ministry of Municipal Affairs and Housing.

Revenues and expenses are reported on the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

Basis of Consolidation

The consolidated statements reflect the assets, liabilities, revenues and expenses of all municipal organizations, committees, and boards which are owned or controlled by Council. All interfund assets and liabilities and revenues and expenses have been eliminated on consolidation.

The following boards and municipal enterprises owned or controlled by Council have been consolidated:

Town of Shelburne Public Library Board Town of Shelburne Business Improvement Area Centre Dufferin Recreation Complex Shelburne and District Fire Department (proportionate -2019 - 52.74%, 2018 - 52.71%)

Use of Estimates

The preparation of financial statements in accordance with Canadian public sector accounting standards requires management to make estimates that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Estimates are used when accounting for items such as accrued grant receivables, useful lives of capital assets, accrued liabilities, sold waste landfill closure and post-closure costs and taxation revenue. By their nature, these estimates are subject to measurement uncertainty and actual results could differ from management's best estimates as additional information becomes available in the future.

December 31, 2019

Financial Instruments

The organization classifies all of its financial instruments at amortized cost. The maximum exposure to credit risk is the carrying value of the financial instruments. These financial instruments include cash, temporary investments, trade and other receivable, long-term receivables, accounts payable and accrued liabilities, and long-term liabilities. They are initially recognized at fair value and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets.

Transaction costs related to financial instruments in the amortized cost category are added to the carrying value of the instrument. Writedowns of financial assets in the amortized cost category are recognized when the amount of a loss is known with sufficient precision, and there is no realistic prospect of recovery. Financial assets are then written down to net realizable value with the writedown being recognized in the statement of operations.

Cash and Cash Equivalents

The Town considers all short term, highly liquid investments with an original maturity of three months or less to be cash equivalents.

Inventory of Supplies

Inventory held for consumption is recorded at the lower of cost and replacement cost.

Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. Amortization is provided over the estimated useful life of the asset, using the straight-line method. The useful life of the assets is based on estimates made by Council. The following useful lives are used:

Land Improvements	15 - 60 years
Buildings	15 - 100 years
Vehicles	3 - 15 years
Equipment	5 - 50 years
Roads and Bridges	10 - 50 years
Water and Sewer Systems	10 - 100 years

Tangible capital assets received as contributions are recorded at fair value at the date of transfer and also are recorded as other revenue.

December 31, 2019

Revenue Recognition

Fees and user charges are recognized when the related service is provided.

Contributions are recognized based on the terms of the grant or the year that the related expenses occur.

Other income is recognized when receivable.

Tangible capital assets received as contributions are recorded at fair value at the date of transfer and also are recorded as other revenue.

Taxation and Related Revenues

Property tax billings are prepared by the Town based on assessment rolls issued by the Municipal Property Assessment Corporation. Tax rates are established annually by Town Council, incorporating amounts to be raised for local services. A normal part of the assessment process is the issue of supplementary assessment rolls, which provide updated information with respect to changes in property assessment. Once a supplementary assessment roll is received, the Town determines the taxes applicable and renders supplementary tax billings.

Assessments and the related property taxes are subject to appeal. Taxes are recorded at estimated amounts when they meet the definition of an asset, have been authorized and the taxable event occurs. For property taxes, the taxable event is the period for which the tax is levied. Taxes receivable are recognized net of allowance for anticipated uncollectable amounts.

The Town is entitled to collect interest and penalties on overdue taxes. These revenues are recorded in the period the interest and penalties are levied.

Solid Waste Landfills

The estimated costs to close and maintain the closed solid waste landfill sites are based on the estimated future expenses in current dollars, discounted, adjusted for estimated inflation, and are recognized and charged to expense as the landfill site's capacity is used.

Government Transfers

Government transfers are recognized as revenue in the financial statements when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

December 31, 2019

Liability for Contaminated Sites

A contaminated site is a site at which substances occur in concentrations that exceed the maximum acceptable amounts under an environmental standard. Sites that are currently in productive use are only considered a contaminated site if an unexpected event results in contamination. A liability for remediation of contaminated sites is recognized when the organization is directly responsible or accepts responsibility; it is expected that future economic benefits will be given up; and a reasonable estimate of the amount can be made. The liability includes all costs directly attribute to remediation activities including post remediation operations, maintenance and monitoring. The liability is recorded net of any expected recoveries. There are no sites that are not in productive use where a liability needs to be recognized.

County and School Boards

The municipality collects taxation revenue on behalf of the school boards and the County of Dufferin. The taxation, other revenues, expenses, assets and liabilities with respect to the operations of the school boards and the County of Dufferin are not reflected in these consolidated financial statements.

Trust Funds

Funds held in trust by the municipality, and their related operations, are not included in these consolidated financial statements. The financial activity and position of the trust funds are reported separately on the trust funds statement of continuity and balance sheet.

December 31, 2019

1.	Cash			

Unrestricted cash and cash equivalents
Restricted cash and cash equivalents
\$10,215,978 \$ 7,879,183
6,582,710 5,073,892
\$16,798,688 \$ 12,953,075

The Town has internally and externally restricted funds that are segregated and will be used only for specific purposes. The Town's bank and savings accounts are held at one financial institution. The Canadian Deposit Insurance Corporation insures deposits to a maximum of \$100,000 per depositor. All accounts earn interest at the bank's prime rate less 1.7%.

2. Temporary Investments

Shelburne Library Board, Cashable guaranteed investment certificate earning 2.00% (2018 - 2.35%), maturing November 5, 2020 (2018 - April 29, 2019)
Shelburne Library Board, Cashable guaranteed investment certificate earning 1.00%, maturing July 5, 2020

\$ 103,743	\$ 101,486
50,000	
\$ 153,743	\$ 101,486

2019

2019

2018

2018

December 31, 2019

3.	Deferred Revenue	2019	2018
	Obligatory reserve funds Development charges AMO Main St. revitalization grant Federal gas tax	\$ 6,195,082 10,310 273,356	\$ 4,950,740 19,308 96,035
	Other Deferred recreation revenue	6,478,748 2,533	5,066,083 19,538
		\$ 6,481,281	\$ 5,085,621

The net change during the year in the obligatory reserve fund balances is made up as follows:

	Main St. talization Grant	[Development Charges	Federal Gas Tax	Total
Obligatory reserve fund, beginning of year Restricted funds received during the year	\$ 19,308	\$	4,950,740 1,353,265	\$ 96,035 436,181	\$ 5,066,083 1,789,446
Interest earned Expenses recognized during the year	(8,998)		119,970 (228,893)	5,081 (263,941)	125,051 (501,832)
	\$ 10,310	\$	6,195,082	\$ 273,356	\$ 6,478,748

December 31, 2019

4. Long-term Liabilities

The balance of long-term liabilities reported on the consolidated statement of financial position is made up of the following:

	2019	2018
Long-term capital financing for new well, Ontario Infrastructure and Land Corporation (OILC), 3.10%, payable \$41,471 principal and interest semi-annually, due June 2036.	1,065,000	1,113,790
Long-term capital financing for Sister Streets, Ontario Infrastructure and Land Corporation (OILC), 2.52%, payable \$100,104 principal and interest semi-annually, due December 2026.	1,277,457	1,442,350
Long-term capital financing for STP Phase II, Ontario Strategic Infrastructure Financing Authority (OSIFA), 2.67%, payable \$56,751 principal and interest semi-annually, due July 2026.	720,315	812,729
Long-term capital financing for STP Phase III, Ontario Infrastructure Projects Corporation (OIPC), 4.21%, payable \$57,696 principal and interest semi-annually, due December 2030.	1,007,660	1,078,389
Long-term capital financing for new well and water meters, Ontario Infrastructure and Land Corporation (OILC), 3.43%, payable \$37,254 principal and interest semi-annually, due April 2033.	799,738	845,631
	\$ 4,870,170	\$ 5,292,889

Principal payments for the next 5 fiscal years and thereafter are estimated as follows:

2020	\$ 435,504
2021	448,694
2022	462,300
2023	476,337
2024	490,818
Thereafter	 2,556,517
	\$ 4,870,170

Interest expense in the amount of \$162,081 (2018 - \$173,962) has been recognized on the consolidated statement of operations and accumulated surplus.

December 31, 2019

5. Landfill Site Closure and Post-Closure Liability

Landfill closure and post-closure care requirements have been defined in accordance with industry standards and include final covering and landscaping of the landfill, removal of ground water and leachates, and ongoing environmental monitoring, site inspection and maintenance. The landfill site is closed therefore only monitoring costs are expected to be incurred.

The Town of Shelburne has estimated the post-closure liability to be \$549,415 at December 31, 2019 (2018 - \$362,699). The liability was estimated based upon current monitoring costs of \$27,800 (2018 - \$17,750) annually inflated at a rate of 1.36% (2018 - 1.35%) per year and discounted at a rate of 3.10% (2018 - 3.10%) for 23 years (2018 - 24 years).

6. Pension Agreements

The municipality makes contributions to the Ontario Municipal Employees Retirement Fund (OMERS), which is a multi-employer plan, on behalf of 38 members of its staff. This plan is a defined benefit plan which specifies the amount of the retirement to be received by the employees based on the length of service and rates of pay. The amount contributed to OMERS for 2019 was \$336,418 (2018 - \$307,974) for current service. The contribution rate for 2019 was 9.00% to 15.80% depending on retirement age and level of income (2018 - 9.00% to 15.80%).

OMERS is a multi-employer pension plan, therefore any pension plan surpluses or deficits are a joint responsibility of Ontario municipal organizations and their employees. As a result, the municipality does not recognize any share of the OMERS pension surplus or deficit. The last available report for the OMERS plan was December 31, 2019. At that time the plan reported a \$3.40 billion actuarial deficit (2018 - \$4.19 billion deficit), based on actuarial liabilities of \$106.44 billion (2018 - \$99.06 billion) and actuarial assets of \$103.04 billion (2018 - \$94.87 billion). Ongoing adequacy of the current contribution rates will need to be monitored as decline in the financial markets may lead to increased future funding requirements.

December 31, 2019

7. Post-Employment Benefits

The Town of Shelburne sponsors a defined benefit plan for retirement benefits other than pensions to all police employees. The plan provides extended health care, dental and life insurance benefits to employees to a maximum of age 65. Total benefit payments paid by the Town on behalf of retirees during the year were \$9,654 (2018 - \$10,320). The employee benefits liabilities as at December 31, 2019 are \$333,804 (2018 - \$313,197).

The liability is currently partially funded in the amount of \$62,495 (2018 - \$41,888) through reserves. The additional liability is expected to be funded through budget allocations to the post-employment benefits reserve.

Actuarial valuations for accounting purposes are performed using the projected benefit method, pro-rated on services. The most recent actuarial report was prepared as at December 31, 2017.

The actuarial valuation was based on a number of assumptions about future events, such as inflation rates, medical inflation rates, wage increases, employee turnover and mortality rates.

The assumptions used reflect management's best estimates. The post-employment benefit liability was determined using a discount rate of 3.25% (2018 - 3.25%). For extended health care costs, a 6.75% annual rate of increase was assumed for 2018, reducing by 0.333% per year to 3.75% in 2027. For dental costs, a 3.75% annual rate of increase was assumed.

The total expenses related to retirement benefits other than pensions include the following components:

	 2019	2018	
Current period benefit cost Amortization of actuarial loss	\$ 17,575 \$ -	16,568	
Retirement benefit expense Interest costs	 17,575 12,686	16,568 11,874	
Total expense for the year	\$ 30,261 \$	28,442	

December 31, 2019

8. Tangible Capital Assets

								2019
Cost, beginning	Land	Land Improvements	Buildings	Vehicles	Equipment	Roads and Bridges	Water and Sewer Systems	Total
of year	\$ 4,324,478	\$ 5,320,642	\$ 25,864,172	\$2,406,512	\$ 5,386,361	\$17,398,641	\$35,592,669	\$ 96,293,475
Additions	106,142	6,167	28,142	113,344	196,538	820,257	412,346	1,682,936
Disposals	_	-	-	(49,988)	(43,703)	(83,180)	-	(176,871)
Cost, end of year	4,430,620	5,326,809	25,892,314	2,469,868	5,539,196	18,135,718	36,005,015	97,799,540
Accumulated amortization, beginning of year	_	1,289,544	10,078,279	1,430,271	2,884,150	6,165,844	7,721,350	29,569,438
Amortization	_	177,259	659,100	183,576	247,865	509,881	563,154	2,340,835
Disposals	_	-	-	(42,332)	(43,703)	(69,012)	-	(155,047)
Accumulated amortization, end of year	_	1,466,803	10,737,379	1,571,515	3,088,312	6,606,713	8,284,504	31,755,226
Net carrying amount, end of year			, ,	·				
yeai	\$ 4,430,620	\$ 3,860,006	\$ 15,154,935	\$ 898,353	\$ 2,450,884	\$11,529,005	\$27,720,511	\$ 66,044,314

December 31, 2019

8. Tangible Capital Assets (continued)

								2018
Cost, beginning	Land	Land Improvements	Buildings	Vehicles	Equipment	Roads and Bridges	Water and Sewer Systems	Total
of year	\$ 4,019,903	\$ 4,777,580	\$25,780,234	\$2,149,946	\$ 5,035,736	\$16,380,561	\$34,091,934	\$ 92,235,894
Additions	304,575	543,062	83,938	296,569	417,932	1,047,937	1,500,735	4,194,748
Disposals		-	-	(40,003)	(67,307)	(29,857)	-	(137,167)
Cost, end of year	4,324,478	5,320,642	25,864,172	2,406,512	5,386,361	17,398,641	35,592,669	96,293,475
Accumulated amortization, beginning of year								
Amortization	-	1,123,610	9,326,471	1,277,085	2,687,301	5,718,257	7,168,285	27,301,009
	-	165,934	751,808	193,189	264,156	477,444	553,065	2,405,596
Disposals		-	-	(40,003)	(67,307)	(29,857)	-	(137,167)
Accumulated amortization, end of year	-	1,289,544	10,078,279	1,430,271	2,884,150	6,165,844	7,721,350	29,569,438
Net carrying amount, end of year	¢ 4 224 479	·						
<i>y</i> = 	\$ 4,324,478	\$ 4,031,098	\$15,785,893	\$ 976,241	\$ 2,502,211	\$11,232,797	\$27,871,319	\$ 66,724,037

December 31, 2019

8. Tangible Capital Assets (continued)

\$755,500 (2018 - \$2,501,315) in contributed roads and bridges, and water and sewer systems were recognized as tangible capital asset additions in the consolidated financial statements during the year.

The municipality holds various works of art at the Town Hall gallery. These items are not recorded as assets in the consolidated financial statements.

9. Accumulated Surplus

Accumulated surplus consists of individual fund surplus (deficit) including reserves as follows:

	2019	2018
Investment in Tangible Capital Assets Tangible capital assets purchased Capital assets financed by long-term liabilities, to be	\$66,044,314	\$ 66,724,037
funded in future years	(4,870,170)	(5,292,889)
	61,174,144	61,431,148
Shelburne Library Board	_	(9,052)
Centre Dufferin Recreation Complex	-	147,965
Shelburne Business Improvement Area	30,068	28,425
Shelburne and District Fire Department	29,130	20,702
Unfunded solid waste closure and post-closure costs	(549,415)	(362,699)
Unfunded post-employment benefit (police)	(333,804)	(313,197)
	(824,021)	(487,856)
	60,350,123	60,943,292
Reserves and reserve funds (Note 10)	11,505,019	8,483,288
Accumulated surplus	\$71,855,142	\$ 69,426,580

During the year, the Town's operating surplus of \$527,052 (2018 - \$580,349) was transferred to reserves, as approved by Council.

During the year, the Library's operating deficit of \$988 (2018 - \$4,716) was financed from reserves, as approved by the Library Board.

During the year, Centre Dufferin Recreation Complex's operating surplus of \$32,439 was transferred to reserves, as approved by the Board.

December 31, 2019

10. Reserves and Reserve Funds Set Aside for Specific Purpose by Council

	2019	2018
Reserves Tax stabilization Working funds Post-employment benefits Current purposes Capital purposes	\$ 275,000 \$ 744,499 62,495 1,764,374 8,436,905	275,000 597,446 41,888 1,076,539 6,365,463
	11,283,273	8,356,336
Reserve funds Current purposes Fire capital purposes	4,663 217,083	- 126,952
	221,746	126,952
Reserves and reserve funds set aside for specific purpose by Council	\$11,505,019 \$	8,483,288

11. Other Income

•	other income	2019		2019		2018
		Budget		Actual		Actual
	Development charges Penalties and interest on taxation Investment income Rents, concessions and franchises Donations Contributed tangible capital assets Gain (loss) on sale of assets Other	\$ 293,894 105,000 106,864 21,050 30,050 - 5,000 139,928	\$	228,893 110,178 250,177 24,628 78,372 755,500 8,154 241,188	\$	604,305 111,561 173,532 19,576 45,731 2,501,315 7,427 323,791
		\$ 701,786	Ş	1,697,09	90	90 \$

December 31, 2019

12. Budgets

The budget adopted by Council was not prepared on a basis consistent with that used to report actual results (public sector accounting standards). The budget was prepared on a modified accrual basis while public sector accounting standards now require a full accrual basis. The following is a reconciliation of the budget approved by Council.

For comparative purposes, budget amounts reported on the Statement of Operations and Accumulated Surplus have been adjusted for amortization.

		2019 Budget		2019 Actual	2018 Actual
Annual surplus (Page 4)	\$	735,804	\$ 2,4	28,562	\$ 3,682,137
Amortization Change in unfunded liabilities Change in other surpluses	_	2,340,835	2	40,835 07,323 28,842	2,405,596 67,985 (80,749)
Net transfers (to) from reserves Capital acquisitions less disposals and write-down		3,076,639 284,484 (2,938,405)	(3,0	05,562 21,731) 61,112)	6,074,969 (1,469,899) (4,194,748)
Debt principal repayments	_	(422,718)	, ,	22,719)	(410,322)
General surplus (Note 9)	\$	-	\$	-	\$ -

December 31, 2019

13. Government Transfers

	2019	2019	2018
	Budget	Actual	Actual
Operating Province of Ontario Ontario Municipal Partnership Fund (OMPF) Roads Other	\$ 365,900 2,600 141,662	\$ 435,700 3,920 722,065	\$ 444,300 3,360 311,273
	510,162	1,161,685	758,933
Government of Canada Other	13,300	13,330	10,000
Other Municipalities Other	263,407	264,007	255,782
Total operating grants	786,869	1,439,022	1,024,715
Tangible Capital Asset Province of Ontario Roads Sewer and water Other	222,674 1,516,484 12,000	222,674 - 13,620	144,597 - -
Government of Canada Federal Gas Tax	1,751,158	236,294 263,941	144,597 98,097
Total tangible capital asset grants	1,851,742	500,235	242,694
Total grants	\$ 2,638,611	\$ 1,939,257	\$ 1,267,409

December 31, 2019

14. Government Business Partnerships

The following summarizes the financial position and operations of the government business partnerships which have been reported in these consolidated financial statements using the proportionate consolidation method:

Shelburne & District Fire Department

Shelburne & District Fire Department is a joint fire board under the shared control of the Town of Shelburne, the Township of Amaranth, the Township of Melancthon, the Town of Mono and the Township of Mulmur. Shelburne & District Fire Department provides fire suppression services, fire prevention services, training and education to Shelburne and the surrounding municipalities. The consolidated financial statements include the municipality's 52.74% (2018 - 52.71%) proportionate interest of the following:

	2019			2018	
Financial assets Liabilities	\$	556,391 43,548	\$	293,006 12,880	
Net financial assets		512,843		280,126	
Non-financial assets		1,204,321		1,291,971	
Accumulated surplus	\$	1,717,164	\$	1,572,097	
Revenues Expenses	\$	777,963 632,896	\$	723,721 660,500	
Annual surplus	\$	145,067	\$	63,221	

15. Operations of School Boards and the County of Dufferin

During the year, the following taxation revenue was raised and remitted to the school boards and the County of Dufferin:

	2019	2018
School boards County of Dufferin	2,309,596 3,562,892	2,284,379 3,483,834
	\$ 5,872,488	5,768,213

December 31, 2019

16. Financial Instrument Risk Management

Credit Risk

The municipality is exposed to credit risk through the possibility of non-collection of its trade and other receivable. The majority of the municipality's receivables are from rate payers and government entities. For trade and other receivable, the municipality measures impairment based on how long the amounts have been outstanding. For amounts outstanding greater than 91 days, an impairment allowance is set up. The amounts outstanding at year end, which is the municipality's maximum exposure to credit risk related to trade and other receivable were as follows:

	0 - 30	31 - 90	91 to 365	1 to 2	3 to 10
	days	days	days	years	years
Cash	\$ 16,798,688	\$ -	\$ -	\$ -	-
Temporary investments		-	153,743	-	-
Trade and other receivable	872,101	75,180	35,922	-	-
Long-term receivables		-	-	4,938	-
Net amount receivable	\$ 17,670,789	\$ 75,180	\$ 189,665	\$ 4,938	-

Liquidity Risk

Liquidity risk is the risk that the municipality will not be able to meet its financial obligations as they fall due. The municipality has a planning and budgeting process in place to help determine the funds required to support the municipality's normal operating requirements on an ongoing basis. The municipality ensures that there are sufficient funds to meet its short-term requirements, taking into account its anticipated cash flows from operations and its holdings of cash and cash equivalents. To achieve this aim, it seeks to maintain an available line of credit balance as approved by the appropriate borrowing bylaw to meet, at a minimum, expected requirements for a period of at least 90 days. The following table set out the contractual maturities (representing undiscounted contractual cash-flows) of financial liabilities:

	 0 - 30 days	31 - 90 days	91 to 365 days	1 to 5 years	6 years and later
Accounts payable and accrued liabilities	487,885	-	-	-	-
Long-term liabilities	 -	-	-	2,313,653	2,556,517
Total financial liabilities	\$ 490,418	\$ -	\$ -	\$2,313,653	\$ 2,556,517

Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The municipality is exposed to interest rate risk arising from the possibility that changes in interest rates will affect the variable rate of temporary borrowings and the value of fixed rate long-term liabilities.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure risks.

December 31, 2019

17. Trust Funds

The municipality acts as a trustee for a number of third parties administering the assets on their behalf. Assets held in trust are not included on the statement of financial position as assets of the municipality nor have their activities been included in the statement of operations. Amounts held in trust at the year-end are as follows:

	 2019	2018
Development in trust Cemetery maintenance and equipment Cemetery perpetual care Prepaid burial fund	\$ 935,850 69,375 322,390 9,303	\$ 596,368 68,025 310,080 9,096
	\$ 1,336,918	\$ 983,569

The development in trust includes construction deposits held by the municipality for developers. The cemetery maintenance and equipment fund and cemetery perpetual care fund includes amounts for the future care and maintenance of the cemetery. The prepaid burial fund includes deposits held by the municipality for burials.

18. Contractual Commitments

The Town of Shelburne has entered into the following contracts:

- a) A ten-year contract for the treatment and maintenance of the Shelburne Water Supply and operations and maintenance of the Shelburne Waste Water Treatment, at an approximate cost of \$654,423 per year, beginning January 1, 2020, with the annual cost adjusted by the CPI index and any new costs impacted by new regulations.
- b) The Town of Shelburne has committed to fund the Victoria Street clean up project and has approximately \$412,000 remaining to be spent in 2020.
- c) The Town of Shelburne has committed to spend approximately \$305,000 on capital projects in 2020 and beyond on environmental services projects.

19. Contingent Liabilities

The Town has been served with various claims as a result of accidents and other incidents. The Town is not aware of any possible settlements in excess of its liability insurance coverage. The outcomes of these claims are not determinable at this time. Should any liability be determined and not covered by insurance, it will be recognized in the period when determined.

December 31, 2019

20. Restatement of Opening Surplus

In the current year, the Town's percentage share of operations of the Shelburne Fire Department decreased to 52.74% (2018 - 52.71%). As a result of the decrease in percentage, there has been a restatement of opening accumulated surplus of \$472 (2018 - \$(4,074)).

21. Subsequent Events

Subsequent to year end, the impact of COVID-19 in Canada and on the global economy increased significantly. As the impacts of COVID-19 continue, there could be further impact on the Town, its citizens, employees, suppliers and other third party business associates that could impact the timing and amounts realized on the Town's assets and future ability to deliver services and projects. At this time, the full potential impact of COVID-19 on the Town is not known. Although the disruption from the virus is expected to be temporary, given the dynamic nature of these circumstances, the duration of disruption and the related financial impact cannot be reasonably estimated at this time. The Town's ability to continue delivering non-essential services and employ related staff will depend on the legislative mandates from the various levels of government. The Town will continue to focus on collecting receivables, managing expenditures, and leveraging existing reserves and available credit facilities to ensure it is able to continue providing essential services to its citizens.

22. Segmented Information

The Corporation of the Town of Shelburne is a diversified municipal government institution that provides a wide range of services to its citizens such as police, fire, environmental, planning, community, and water services. Distinguishable functional segments have been separately disclosed in the segmented information. The nature of the segments and the activities they encompass are as follows:

General Government

This item related to the revenues and expenses that relate to the operations of the municipality itself and cannot be directly attributed to a specific segment.

Protection

Protection is comprised of police services, fire protection and bylaw enforcement. The police works to ensure the safety and protection of the citizens and their property. The fire department is responsible for providing fire suppression services, fire prevention programs, training, and education. The by-law enforcement department works to ensure that citizens and their property are protected by ensuring the Town's bylaws are being adhered to.

Transportation

Transportation is responsible for providing the municipality with road maintenance, winter control services, street light maintenance, parking lots, and equipment maintenance.

December 31, 2019

23. Segmented Information (continued)

Sewer and Water

This service provides the municipality's drinking water. They process and clean sewage and ensure the municipality's water system meets all Provincial standards.

Environmental

Environmental services consists of providing waste disposal to citizens and expenses relating to a closed landfill.

Health

Health services are comprised of public health services which works to improve the overall health of the population and overcome health inequalities by providing services to individuals and communities. Also, the municipality provides cemetery services including cemetery maintenance and care.

Recreational and Cultural

This service area provides services meant to improve the health and development of the municipality's citizens. Recreational programs and cultural programs like swimming and skating lessons are provided at the recreation complex. Also, the municipality provides library services to assist with its citizens' informational needs.

Planning and Development

This department provides a number of services including town planning, maintenance and enforcement of building and construction codes and review of all property development plans through its application process. This department also includes the economic development committee and the downtown business improvement area.

The accounting policies of the segments are the same as those described in the summary of significant accounting policies. The revenues and expenses and government business partnerships that are directly attributable to a particular segment are allocated to that segment. Amounts that are directly attributable to a number of segments have been allocated on a reasonable basis as follows:

Taxation, payments in-lieu and penalties and interest

allocated to those segments that are funded by these amounts based on the approved budget for the year.

OMPF Grant

allocated to segments based on the approved budget for the year.

December 31, 2019

23. Segmented Information (continued)

For the year ended December 31	General Government	Protection Services	Transportation Services	Sewer and Water	Env	vironmental Services	Не	ealth Services	Recreation and Iltural Services	Planning and Development	2019 Total
Revenue										·	,
Taxation	\$ 845,291	\$ 3,035,137	\$ 1,624,606	\$ 35,050	\$	48,900	\$	56,350	\$ 624,443	\$ 720,098	\$ 6,989,875
Fees and user											
charges	69,237	190,494	9,790	3,127,701		33,465		60,295	591,609	327,960	4,410,551
Specific grants	8,861	53,710	490,535	579,899		-		-	299,238	71,314	1,503,557
OMPF grant	435,700	-	-	-		-		-	-	-	435,700
Other revenue	 349,843	37,251	386,868	589,571		-		8,218	87,424	237,915	1,697,090
	1,708,932	3,316,592	2,511,799	4,332,221		82,365		124,863	1,602,714	1,357,287	15,036,773
Expenses											
Salaries and											
benefits	959,394	2,402,711	682,955	237,771		10,194		39,165	803,050	317,595	5,452,835
Interest on debt	-	-	21,470	140,611		-		-	-	-	162,081
Materials and											
supplies	270,349	406,130	665,062	857,705		5,320		13,554	592,581	127,447	2,938,148
Contracted											
services	208,868	783	28,973	740,077		255,573		-	-	398,308	1,632,582
Other transfers	-	53,430	-	-		-		-	22,545	627	76,602
Rents and financial											
expenses	5,600	-	-	-		-		-	-	-	5,600
Amortization	 70,630	155,361	688,560	1,034,107		-		1,011	391,166	-	2,340,835
	1,514,841	3,018,415	2,087,020	3,010,271		271,087		53,730	1,809,342	843,977	12,608,683
Restatement of											
opening surplus	-	472	-	-		-		-	-	-	472
Net surplus (deficit)	\$ 194,091	\$ 298,649	\$ 424,779	\$ 1,321,950	\$	(188,722)	\$	71,133	\$ (206,628)	\$ 513,310	\$ 2,428,562

December 31, 2019

23. Segmented Information (continued)

For the year ended December 31	General Government	Protection Services	Transportation Services	Sewer and Water	Environmental Services	F	Health Services	Recreation and ultural Services	Planning and Development	2018 Total
Revenue										
Taxation Fees and user	\$ 1,049,480	\$ 2,915,593	\$ 1,538,485	\$ 36,550	\$ 48,900	\$	71,770	\$ 612,122	\$ 545,419	\$ 6,818,319
charges	60,711	210,402	10,033	2,974,282	30,930		51,368	573,037	154,006	4,064,769
Specific grants	35,000	8,954	246,054	223,463	-		-	281,947	27,691	823,109
OMPF grant	444,300	-	-	-	-		-	-	-	444,300
Other revenue	281,249	20,692	1,008,437	1,885,579	-		7,186	539,329	44,766	3,787,238
	1,870,740	3,155,641	2,803,009	5,119,874	79,830		130,324	2,006,435	771,882	15,937,735
Expenses	,						,		,	
Salaries and										
benefits	963,448	2,307,251	656,795	197,236	8,449		40,046	698,962	228,256	5,100,443
Interest on debt	-	-	23,650	150,312	-		-	-	-	173,962
Materials and										•
supplies	326,591	398,804	650,232	1,128,985	3,040		30,318	537,094	157,527	3,232,591
Contracted										
services	70,359	2,750	11,228	729,615	82,090		-	-	382,298	1,278,340
Other transfers	-	43,318	-	-	-		-	14,911	-	58,229
Rents and financial										
expenses	2,363	-	-	-	-		-	-	-	2,363
Amortization	69,950	153,407	692,038	1,034,595			927	454,679	-	2,405,596
	1,432,711	2,905,530	2,033,943	3,240,743	93,579		71,291	1,705,646	768,081	12,251,524
Restatement of										
opening surplus	-	(4,074)	-	-	-		-	-	-	(4,074)
Net surplus (deficit)	\$ 438,029	\$ 246,037	\$ 769,066	\$ 1,879,131	\$ (13,749)	\$	59,033	\$ 300,789	\$ 3,801	\$ 3,682,137

The Corporation of the Town of Shelburne
Trust Funds
Financial Information
For the year ended December 31, 2019



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Independent Auditor's Report

To the Members of Council, Inhabitants and Ratepayers of The Corporation of the Town of Shelburne

Opinion

We have audited the financial information of the trust funds of The Corporation of the Town of Shelburne, which comprise the balance sheet as at December 31, 2019 and the statement of continuity of the trust funds for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial information presents fairly, in all material respects, the financial position of the trust funds of The Corporation of the Town of Shelburne as at December 31, 2019 and the continuity of the trust funds for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Information* section of our report. We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial information in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Information

Management is responsible for the preparation and fair presentation of this financial information in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial information that are free from material misstatement, whether due to fraud or error.

In preparing the financial information, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Information

Our objectives are to obtain reasonable assurance about whether the financial information as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial information.



As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial information, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to
 design audit procedures that are appropriate in the circumstances, but not for
 the purpose of expressing an opinion on the effectiveness of the Entity's internal
 control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants, Licensed Public Accountants

Orangeville, Ontario June 8, 2020

The Corporation of The Town of Shelburne Trust Funds Balance Sheet

December 31

	Development in Trust	Cemetery Maint & Equipment	Cemetery Perpetual Care	Prepaid Burial Fund	2019 Total	2018 Total
Current Assets Cash Investments (Note 1)	\$ 935,850	\$ 69,375 \$	122,390 \$ 200,000	9,303	\$1,136,918 \$ 200,000	783,569 200,000
	\$ 935,850	\$ 69,375	\$ 322,390 \$	9,303	\$1,336,918 \$	983,569
Liabilities and Fund Balance Fund balance	\$ 935,850	\$ 69,375 \$	322,390 \$	9,303	\$1,336,918 \$	983,569

The Corporation of The Town of Shelburne Trust Funds Statement of Continuity

December 31

	Development in Trust	Cemetery Maint & Equipment	Cemetery Perpetual Care	Prepaid Burial Fund	2019 Total	2018 Total
Balance, beginning of year	\$ 596,368	\$ 68,025 \$	310,080 \$	9,096	983,569	\$ 1,761,767
Receipts Fees Cemetery maintenance fee Interest earned	1,815,055 - 18,254	- 1,350 1,560	12,310 - 6,658	- - 207	1,827,365 1,350 26,679	1,381,524 1,350 29,054
	1,833,309	2,910	18,968	207	1,855,394	1,411,928
Expenses	1,493,827	1,560	6,658	-	1,502,045	2,190,126
Balance, end of year	\$ 935,850	\$ 69,375 \$	322,390 \$	9,303	1,336,918	\$ 983,569

December 31, 2019

Management Responsibility

The management of the The Corporation of the Town of Shelburne Trust Funds has prepared and is responsible for the integrity, objectivity and accuracy of the financial information. The Council reviews and approves the financial information.

Basis of Accounting

The financial information has been prepared in accordance with Canadian public sector accounting standards as established by the Public Sector Accounting Board of Chartered Professional Accountants of Canada as prescribed by the Ministry of Municipal Affairs and Housing.

Sources of financing and expenses are reported on the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

Use of Estimates

The preparation of the financial information in accordance with Canadian public sector accounting standards requires management to make estimates that affect the reported amounts of assets and liabilities at the date of the financial information, and the reported amounts of revenues and expenses during the reporting period. Estimates are used when accounting for items such as accrued liabilities. By their nature, these estimates are subject to measurement uncertainty and actual results could differ from management's best estimates as additional information becomes available in the future.

Basis of Consolidation

These trust funds have not been consolidated with the consolidated financial statements of the municipality.

Financial Instruments

The organization classifies all of its financial instruments at amortized cost. The maximum exposure to credit risk is the carrying value of the financial instruments. These financial instruments include cash, and investments. They are initially recognized at fair value and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets.

Transaction costs related to financial instruments in the amortized cost category are added to the carrying value of the instrument. Writedowns of financial assets in the amortized cost category are recognized when the amount of a loss is known with sufficient precision, and there is no realistic prospect of recovery. Financial assets are then written down to net realizable value with the writedown being recognized in the statement of operations.

December 31, 2019

1. Investments

	 2019	2018
GIC earning 1.95%, maturing April 28, 2022. GIC earning 2.1%, maturing May 26, 2022.	\$ 100,000 100,000	\$ 100,000 100,000
	\$ 200,000	\$ 200,000

2. Letters of Credit

In addition to funds held in trust for developers, the Town also held letters of credit from developers of \$15,032,390 as at December 31, 2019.

3. Financial Instrument Risk Management

Credit Risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The organization is exposed to credit risk arising from its bank balance.

Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The organization is exposed to interest rate risk arising from the possibility that changes in interest rates will affect the value of the fixed income denominated investments.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure risks.